

182 Aurora St Luke's Medical Center - South Shore
 5900 S Lake Dr
 Cudahy, WI 53110
 414-489-9000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 4

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2B		Volume Group 4		FY 2021 vs.	
		Value	Ratio	Value	Ratio	Value	Ratio	FY	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	45.5%	57.9%	0.78	68.4%	0.66	42.2%	1.08	0.0%	N/A
Obstetrics	0.0%	36.8%	N/A	42.5%	N/A	19.9%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	78.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	47.8%	58.7%	0.81	68.1%	0.70	42.0%	1.14	0.0%	N/A
Average Census (Patients)									
Adult Medical-Surgical	34.1	26.8	1.27	106.2	0.32	12.3	2.77	0.0	N/A
Obstetrics	0.0	4.8	N/A	17.1	N/A	1.4	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	7.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	52.6	49.8	1.06	158.1	0.33	19.1	2.75	0.0	N/A
Average Length of Stay (Days)									
Adult Medical-Surgical	5.1	4.6	1.11	5.5	0.91	3.8	1.34	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	3.5	N/A	2.0	N/A	0.0	N/A
Total Hospital	5.2	4.9	1.06	6.0	0.86	4.0	1.28	0.0	N/A
Surgical Operations									
Inpatient	365	1,037	0.35	2,696	0.14	334	1.09	0	N/A
Outpatient	1,377	3,865	0.36	4,901	0.28	2,451	0.56	0	N/A
Inpatient as % of All Surgeries	21.0%	21.2%	0.99	35.5%	0.59	12.0%	1.75	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	31,143	145,246	0.21	244,552	0.13	76,359	0.41	0	N/A
Emergency Visits	22,148	16,058	1.38	36,633	0.60	11,733	1.89	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	5.0	19.0	0.26	50.6	0.10	12.6	0.40	0.0	N/A
Nurses, Licensed	203.8	247.5	0.82	682.1	0.30	121.7	1.67	0.0	N/A
Ancillary Nursing Personnel	84.4	40.3	2.10	143.1	0.59	21.5	3.93	0.0	N/A
All Other Personnel	351.5	496.2	0.71	1,134.1	0.31	244.0	1.44	0.0	N/A
Total FTEs	644.7	803.0	0.80	2,009.8	0.32	399.8	1.61	0.0	N/A
FTEs per 100 Patient Census (Adjusted)									
Administrators	3.3	13.0	0.25	14.7	0.22	14.8	0.22	0.0	N/A
Nurses, Licensed	134.2	168.4	0.80	198.5	0.68	143.7	0.93	0.0	N/A
Ancillary Nursing Personnel	55.6	27.4	2.03	41.6	1.34	25.4	2.19	0.0	N/A
All Other Personnel	231.5	337.6	0.69	330.0	0.70	288.0	0.80	0.0	N/A
Total FTEs	424.5	546.4	0.78	584.8	0.73	471.8	0.90	0.0	N/A

Total Hospital:
 Beds Set Up & Staffed 110
 Discharges 3,716
 Inpatient Days 19,197

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	75	2,456	12,444	45.5%	34.1	5.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	1	23	1,094	3,936	46.9%	10.8	3.6
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	12	184	2,817	64.3%	7.7	15.3
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	10	6	13.2
Physicians & Dentists	27	14	27.3	Radiological Services Personnel	25	11	29.8
Medical & Dental Residents	0	0	0.0	Sonographers	3	3	6.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	7	6	9.6
Registered Nurses	157	70	192.2	Occupational Therapists	3	7	6.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	3	1.7
Licensed Practical Nurses	6	1	6.0	Physical Therapists	7	3	9.0
Ancillary Nursing Personnel	42	82	84.4	Physical Therapy Assistants/Aides	0	3	2.5
Medical Assistants	12	0	12.0	Recreational Therapists	0	0	0.0
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	1	1	1.6
Nurse Practitioners	5	1	5.6	Psychologists	5	1	5.9
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	2	6.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	34	20	41.2
Health Info Mgmt-Administrators/Technicians	5	4	8.2	All Other Personnel	96	55	124.6
Pharmacy Personnel	17	5	20.1				
Clinical Laboratory Personnel	19	6	22.7				
				Total	494	304	644.7

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs.		
		Value	Ratio	2B Value	Ratio	4 Value	Ratio	FY	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$240,612,742	53.6%	46.6%	1.15	44.6%	1.20	49.5%	1.08	0.0%	N/A
Medical Assistance	\$83,251,560	18.5%	14.4%	1.29	21.6%	0.86	13.2%	1.41	0.0%	N/A
Commercial	\$113,642,170	25.3%	33.9%	0.75	30.1%	0.84	33.6%	0.75	0.0%	N/A
All Other	\$11,297,835	2.5%	5.1%	0.50	3.7%	0.69	3.7%	0.67	0.0%	N/A
Deductions as % of Total Gross Patient Revenue										
Medicare	\$193,048,194	43.0%	35.2%	1.22	35.8%	1.20	35.9%	1.20	0.0%	N/A
Medical Assistance	\$74,848,264	16.7%	11.1%	1.51	16.4%	1.01	10.4%	1.61	0.0%	N/A
Commercial	\$55,762,327	12.4%	14.9%	0.83	14.1%	0.88	13.9%	0.90	0.0%	N/A
Charity Care	\$4,745,417	1.1%	0.7%	1.48	0.9%	1.20	0.8%	1.40	0.0%	N/A
Bad Debt	\$5,380,928	1.2%	1.0%	1.18	0.9%	1.28	1.3%	0.93	0.0%	N/A
All Other	\$3,814,276	0.8%	2.8%	0.30	1.3%	0.67	2.3%	0.37	0.0%	N/A
Total Deductions	\$337,599,406	75.2%	65.8%	1.14	69.4%	1.08	64.5%	1.17	0.0%	N/A
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		2.7%	6.5%	0.42	5.3%	0.52	7.3%	0.38	0.0%	N/A
Net Gains/Losses as % of Net Income		0.0%	29.4%	N/A	N/A	N/A	21.5%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$41,814,507	44.0%	42.4%	1.04	34.5%	1.28	44.5%	0.99	0.0%	N/A
Supplies & Services	\$49,541,633	52.1%	51.3%	1.01	59.5%	0.87	48.6%	1.07	0.0%	N/A
Capital Component	\$3,726,710	3.9%	6.2%	0.63	6.0%	0.66	6.9%	0.57	0.0%	N/A
Fiscal Statistics										
Operating Margin (%)		16.8%	10.4%	1.62	11.2%	1.51	13.9%	1.22	0.0%	N/A
Total Hospital Net Income (%)		16.8%	14.1%	1.19	10.9%	1.55	17.0%	0.99	0.0%	N/A
Return on Equity (%)		0.0%	6.3%	N/A	7.1%	N/A	13.1%	N/A	0.0%	N/A
Current Ratio		0.0	4.1	N/A	6.9	N/A	4.4	N/A	0.0	N/A
Days in Net Patient Accounts Receivable		0.0	87.5	N/A	56.9	N/A	43.9	N/A	0.0	N/A
Average Payment Period		0.0	89.9	N/A	51.3	N/A	61.1	N/A	0.0	N/A
Equity Financing (%)		0.0%	64.7%	N/A	83.8%	N/A	78.9%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		25.8	21.0	1.23	14.2	1.82	25.9	1.00	0.0	N/A
Total Asset Turnover		0.0	0.4	N/A	0.7	N/A	0.7	N/A	0.0	N/A
Average Age of Plant (Years)		0.0	17.1	N/A	11.7	N/A	10.3	N/A	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		18.0%	12.7%	1.41	11.5%	1.56	14.2%	1.27	0.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		61.7%	64.9%	0.95	52.8%	1.17	76.7%	0.80	N/A	N/A
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$8,829		\$18,658	0.47	\$25,873	0.34	\$12,297	0.72	\$0	N/A
Inpatient Net Revenue per Day	\$1,545		\$3,656	0.42	\$4,216	0.37	\$2,830	0.55	\$0	N/A
Outpatient Net Revenue per Visit	\$1,572		\$781	2.01	\$852	1.84	\$806	1.95	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$448,804,307	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$337,599,406	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$111,204,901	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$3,142,766			Subtotal	\$0
Total Revenue	\$114,347,667	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$95,082,850	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$19,264,817	Total Assets	\$0		