

189 Aurora Medical Center in Kenosha
 10400 75th Avenue
 Kenosha, WI 53142
 262-948-5600

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Kenosha
 Analysis Area: Southeastern (2A)
 Volume Group: 6

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	97.0%	57.9%	1.67	61.6%	1.57	58.1%	1.67	75.8%	1.28
Obstetrics	59.5%	36.8%	1.62	32.8%	0.15	31.4%	1.89	89.1%	0.67
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	77.0%	N/A	0.0%	N/A
Total Hospital	70.3%	58.7%	1.20	56.8%	1.24	55.7%	1.26	45.2%	1.55
Average Census (Patients)									
Adult Medical-Surgical	52.4	26.8	1.95	34.1	1.54	31.3	1.67	40.9	1.28
Obstetrics	4.8	4.8	0.98	5.4	0.87	4.8	0.98	7.1	0.67
Pediatrics	0.0	1.5	N/A	0.0	N/A	4.0	N/A	0.0	N/A
Total Hospital	70.3	49.8	1.41	64.9	1.08	61.6	1.14	59.7	1.18
Average Length of Stay (Days)									
Adult Medical-Surgical	3.8	4.6	0.84	4.3	0.89	4.4	0.87	3.8	1.01
Obstetrics	4.2	2.4	1.73	2.3	1.83	2.4	1.78	2.2	1.92
Pediatrics	0.0	3.8	N/A	0.0	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.1	4.9	0.84	4.5	0.90	4.6	0.88	3.7	1.11
Surgical Operations									
Inpatient	1,234	1,037	1.19	1,167	1.06	1,302	0.95	1,263	0.98
Outpatient	6,360	3,865	1.65	4,137	1.54	5,418	1.17	5,315	1.20
Inpatient as % of All Surgeries	16.2%	21.2%	0.77	22.0%	0.74	19.4%	0.84	19.2%	0.85
Outpatient Visits									
Non-Emergency Visits	161,682	145,246	1.11	170,630	0.95	219,131	0.74	137,982	1.17
Emergency Visits	31,558	16,058	1.97	21,970	1.44	24,739	1.28	28,445	1.11
Full-Time Equivalents (FTEs)									
Administrators	18.0	19.0	0.94	22.0	0.82	20.7	0.87	16.0	1.13
Nurses, Licensed	404.8	247.5	1.64	286.1	1.41	342.9	1.18	398.1	1.02
Ancillary Nursing Personnel	86.4	40.3	2.15	52.9	1.63	54.5	1.59	86.6	1.00
All Other Personnel	829.7	496.2	1.67	515.7	1.61	656.1	1.26	830.2	1.00
Total FTEs	1,339.0	803.0	1.67	876.8	1.53	1,074.1	1.25	1,330.9	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.9	13.0	0.53	11.5	0.60	10.1	0.68	7.7	0.90
Nurses, Licensed	155.4	168.4	0.92	148.8	1.04	168.5	0.92	190.4	0.82
Ancillary Nursing Personnel	33.2	27.4	1.21	27.5	1.20	26.8	1.24	41.4	0.80
All Other Personnel	318.5	337.6	0.94	268.3	1.19	322.3	0.99	397.1	0.80
Total FTEs	514.0	546.4	0.94	456.1	1.13	527.7	0.97	636.6	0.81

Total Hospital:
 Beds Set Up & Staffed 100
 Discharges 6,241
 Inpatient Days 25,647

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 12
 Total Births 1,183
 Newborn Days 1,948

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	54	4,974	19,124	97.0%	52.4	3.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	2	17	1	5	0.0%	0.0	5.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	411	1,736	59.5%	4.8	4.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	12	407	3,536	80.7%	9.7	8.7
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	9	120	1,246	37.9%	3.4	10.4
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	18	0	18.0	Surgical Personnel	29	9	34.0
Physicians & Dentists	83	26	88.7	Radiological Services Personnel	56	25	73.9
Medical & Dental Residents	0	0	0.0	Sonographers	17	7	21.1
Dental Hygienists	0	0	0.0	Respiratory Therapists	11	6	14.9
Registered Nurses	301	133	373.1	Occupational Therapists	10	4	11.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	4	3	5.8	Physical Therapists	27	5	30.0
Ancillary Nursing Personnel	63	39	86.4	Physical Therapy Assistants/Aides	4	1	4.8
Medical Assistants	58	12	67.0	Recreational Therapists	0	0	0.0
Physician Assistants	13	4	14.4	Dietitians & Nutritionists	3	1	3.6
Nurse Practitioners	16	9	22.9	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers	5	0	5.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	99	45	118.7
Health Info Mgmt-Administrators/Technicians	25	7	29.8	All Other Personnel	198	87	249.1
Pharmacy Personnel	18	13	27.1				
Clinical Laboratory Personnel	31	8	33.9				
				Total	1,094	444	1,339.0

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	2A Value	Ratio	6 Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$438,037,472	46.6%	46.6%	1.00	51.5%	0.91	43.4%	1.07	47.0%	0.99
Medical Assistance	\$116,861,434	12.4%	14.4%	0.86	11.3%	1.10	18.4%	0.68	11.5%	1.08
Commercial	\$352,701,058	37.5%	33.9%	1.11	34.7%	1.08	33.8%	1.11	38.0%	0.99
All Other	\$32,282,846	3.4%	5.1%	0.68	2.5%	1.40	4.3%	0.79	3.5%	0.98
Deductions as % of Total Gross Patient Revenue										
Medicare	\$365,669,851	38.9%	35.2%	1.10	41.5%	0.94	33.7%	1.16	38.9%	1.00
Medical Assistance	\$95,486,726	10.2%	11.1%	0.92	9.1%	1.11	14.1%	0.72	9.0%	1.13
Commercial	\$159,120,714	16.9%	14.9%	1.13	16.0%	1.06	13.7%	1.24	16.5%	1.03
Charity Care	\$8,693,796	0.9%	0.7%	1.30	0.9%	1.04	0.7%	1.41	1.3%	0.72
Bad Debt	\$12,708,969	1.4%	1.0%	1.33	1.0%	1.32	1.3%	1.08	1.3%	1.04
All Other	\$16,704,794	1.8%	2.8%	0.64	1.2%	1.46	2.7%	0.66	1.6%	1.14
Total Deductions	\$658,384,850	70.0%	65.8%	1.07	69.8%	1.00	66.0%	1.06	68.5%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		1.9%	6.5%	0.30	5.3%	0.36	6.7%	0.28	11.3%	0.17
Net Gains/Losses as % of Net Income		0.2%	29.4%	0.01	13.2%	0.01	20.9%	0.01	0.1%	3.43
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$74,184,876	35.2%	42.4%	0.83	38.6%	0.91	43.3%	0.81	37.1%	0.95
Supplies & Services	\$122,312,635	58.0%	51.3%	1.13	53.1%	1.09	49.2%	1.18	54.9%	1.06
Capital Component	\$14,501,212	6.9%	6.2%	1.10	8.4%	0.82	7.4%	0.92	8.0%	0.85
Fiscal Statistics										
Operating Margin (%)		26.5%	10.4%	2.54	13.6%	1.94	12.2%	2.16	31.1%	0.85
Total Hospital Net Income (%)		26.5%	14.1%	1.88	15.4%	1.72	15.0%	1.77	31.1%	0.85
Return on Equity (%)		7.3%	6.3%	1.16	9.8%	0.75	3.8%	1.95	8.6%	0.85
Current Ratio		18.5	4.1	4.49	7.4	2.50	4.0	4.61	24.0	0.77
Days in Net Patient Accounts Receivable		54.3	87.5	0.62	51.6	1.05	139.1	0.39	53.4	1.02
Average Payment Period		72.5	89.9	0.81	51.5	1.41	140.8	0.52	64.9	1.12
Equity Financing (%)		96.0%	64.7%	1.48	80.1%	1.20	62.1%	1.55	95.5%	1.01
Long-Term Debt to Equity Ratio		0.0	0.3	0.00	0.1	0.01	0.4	0.00	0.0	0.73
Times Interest Earned		22.4	21.0	1.07	14.8	1.51	15.1	1.49	26.1	0.86
Total Asset Turnover		0.3	0.4	0.64	0.6	0.44	0.2	1.14	0.3	0.99
Average Age of Plant (Years)		9.7	17.1	0.57	11.1	0.88	23.5	0.41	8.7	1.12
Increase (Decrease) Total Net Patient Revenue		18.0%	12.7%	1.41	7.7%	2.33	18.6%	0.97	-9.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		72.0%	64.9%	1.11	65.6%	1.10	69.2%	1.04	70.0%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$14,736		\$18,658	0.79	\$14,982	0.98	\$18,023	0.82	\$13,432	1.10
Inpatient Net Revenue per Day	\$3,449		\$3,656	0.94	\$3,228	1.07	\$3,813	0.90	\$3,461	1.00
Outpatient Net Revenue per Visit	\$1,047		\$781	1.34	\$697	1.50	\$729	1.44	\$1,015	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$939,882,810	Cash & Cash Equivalents	\$690,819,328	Current Liabilities	\$39,918,794
Less Deductions	\$658,384,850	Net Patient Receivables	\$41,893,519	Long-Term Debt	\$1,007,113
Net Patient Revenue	\$281,497,960	Other Receivables	\$682,308	Other Liabilities	\$796,866
Plus Other Revenue	\$5,500,701			Subtotal	\$41,722,773
Total Revenue	\$286,998,663	Land, Buildings & Equipment (Net)	\$301,618,944	Unrestricted Fund Balance	\$999,413,088
Less Expenses	\$210,998,723	Other Assets	\$6,121,762	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$136,585			Total Liabilities & Fund Balance	\$1,041,135,861
Net Income	\$76,136,525	Total Assets	\$1,041,135,861		