

198 OakLeaf Surgical Hospital
 1000 OakLeaf Way
 Altoona, WI 54720
 715-831-8130

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Corporation

County: Eau Claire
 Analysis Area: West Central (5A)
 Volume Group: 1

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	13.0%	57.9%	0.22	49.7%	0.26	14.2%	0.92	13.3%	0.98
Obstetrics	0.0%	36.8%	N/A	28.0%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	13.0%	58.7%	0.22	50.3%	0.26	18.3%	0.71	13.3%	0.98
Average Census (Patients)									
Adult Medical-Surgical	1.7	26.8	0.06	11.9	0.14	2.1	0.82	1.7	0.98
Obstetrics	0.0	4.8	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.7	49.8	0.03	18.8	0.09	2.8	0.61	1.7	0.98
Average Length of Stay (Days)									
Adult Medical-Surgical	2.8	4.6	0.62	4.2	0.68	3.6	0.77	2.1	1.37
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	0.0	N/A	2.6	N/A	0.0	N/A
Total Hospital	2.8	4.9	0.58	4.4	0.64	4.3	0.65	2.1	1.37
Surgical Operations									
Inpatient	220	1,037	0.21	390	0.56	54	4.06	306	0.72
Outpatient	15,643	3,865	4.05	2,637	5.93	1,655	9.45	12,262	1.28
Inpatient as % of All Surgeries	1.4%	21.2%	0.07	12.9%	0.11	3.2%	0.44	2.4%	0.57
Outpatient Visits									
Non-Emergency Visits	15,643	145,246	0.11	85,077	0.18	27,310	0.57	12,262	1.28
Emergency Visits	0	16,058	N/A	8,132	N/A	3,184	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	5.0	19.0	0.26	10.7	0.47	1.7	2.90	5.9	0.85
Nurses, Licensed	95.7	247.5	0.39	127.1	0.75	37.1	2.58	87.3	1.10
Ancillary Nursing Personnel	7.6	40.3	0.19	20.5	0.37	6.4	1.19	7.4	1.03
All Other Personnel	134.3	496.2	0.27	291.6	0.46	71.3	1.88	123.4	1.09
Total FTEs	242.5	803.0	0.30	450.0	0.54	116.6	2.08	223.9	1.08
FTEs per 100 Patient Census (Adjusted)									
Administrators	36.7	13.0	2.83	14.3	2.56	11.4	3.20	52.3	0.70
Nurses, Licensed	701.7	168.4	4.17	169.5	4.14	246.5	2.85	780.3	0.90
Ancillary Nursing Personnel	55.8	27.4	2.03	27.3	2.04	42.3	1.32	66.2	0.84
All Other Personnel	984.9	337.6	2.92	388.8	2.53	473.5	2.08	1,103.6	0.89
Total FTEs	1,779.1	546.4	3.26	599.9	2.97	773.8	2.30	2,002.4	0.89

Total Hospital:

Beds Set Up & Staffed 13
 Discharges 219
 Inpatient Days 618

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	219	618	13.0%	1.7	2.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	4	0	0	0	0.0%	0.0	0.0
Pediatric, acute	4	0	0	0	0.0%	0.0	0.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	4	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	16	6	20.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	2	9	7.8
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	2	1.0
Registered Nurses	35	93	95.7	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	3	10	7.6	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	1	1.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	2	4.0	All Other Personnel	70	38	88.7
Pharmacy Personnel	6	4	7.8				
Clinical Laboratory Personnel	1	7	3.0				
				Total	142	172	242.5

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$67,475,182	35.4%	46.6%	0.76	50.7%	0.70	46.0%	0.77	35.3%	1.00
Medical Assistance	\$13,972,364	7.3%	14.4%	0.51	12.0%	0.61	12.0%	0.61	7.8%	0.94
Commercial	\$101,610,523	53.4%	33.9%	1.58	32.9%	1.62	37.7%	1.41	53.7%	0.99
All Other	\$7,291,145	3.8%	5.1%	0.76	4.5%	0.86	4.2%	0.91	3.2%	1.18
Deductions as % of Total Gross Patient Revenue										
Medicare	\$49,215,155	25.9%	35.2%	0.73	33.4%	0.77	24.4%	1.06	25.9%	1.00
Medical Assistance	\$12,630,359	6.6%	11.1%	0.60	8.6%	0.77	8.3%	0.80	7.0%	0.94
Commercial	\$28,054,782	14.7%	14.9%	0.99	10.0%	1.48	11.4%	1.29	15.1%	0.98
Charity Care	\$0	0.0%	0.7%	N/A	0.6%	N/A	0.7%	N/A	0.0%	N/A
Bad Debt	\$1,044,195	0.5%	1.0%	0.54	1.1%	0.48	1.4%	0.39	0.0%	19.45
All Other	\$4,378,782	2.3%	2.8%	0.82	2.7%	0.87	2.2%	1.03	2.0%	1.17
Total Deductions	\$95,323,273	50.1%	65.8%	0.76	56.4%	0.89	48.5%	1.03	50.0%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.0%		6.5%	0.00	5.6%	0.00	5.2%	0.00	0.1%	0.30
Net Gains/Losses as % of Net Income	3.9%		29.4%	0.13	37.6%	0.10	16.4%	0.24	4.0%	0.97
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$21,717,269	34.9%	42.4%	0.82	50.5%	0.69	49.0%	0.71	34.5%	1.01
Supplies & Services	\$32,818,543	52.7%	51.3%	1.03	44.3%	1.19	44.0%	1.20	53.3%	0.99
Capital Component	\$7,748,393	12.4%	6.2%	2.00	5.1%	2.42	7.0%	1.78	12.3%	1.02
Fiscal Statistics										
Operating Margin (%)		34.5%	10.4%	3.31	9.6%	3.60	12.2%	2.83	31.4%	1.10
Total Hospital Net Income (%)		35.4%	14.1%	2.51	14.5%	2.44	14.2%	2.49	32.3%	1.09
Return on Equity (%)		48.6%	6.3%	7.70	2.4%	20.25	21.6%	2.25	49.9%	0.97
Current Ratio		2.1	4.1	0.51	2.7	0.78	2.1	0.99	2.0	1.04
Days in Net Patient Accounts Receivable		62.4	87.5	0.71	250.3	0.25	53.3	1.17	69.4	0.90
Average Payment Period		67.1	89.9	0.75	256.1	0.26	54.9	1.22	90.2	0.74
Equity Financing (%)		48.5%	64.7%	0.75	51.4%	0.94	43.0%	1.13	66.3%	0.73
Long-Term Debt to Equity Ratio		0.7	0.3	2.27	0.7	1.10	0.7	1.07	0.1	5.35
Times Interest Earned		13.4	21.0	0.64	45.6	0.29	13.9	0.96	104.4	0.13
Total Asset Turnover		1.4	0.4	3.16	0.2	8.67	1.5	0.91	1.5	0.89
Average Age of Plant (Years)		6.3	17.1	0.37	51.5	0.12	8.5	0.75	7.1	0.89
Increase (Decrease) Total Net Patient Revenue		18.1%	12.7%	1.42	13.4%	1.35	15.6%	1.16	2.9%	6.22
Outpatient Gross Revenue (% of Total GPR)		87.6%	64.9%	1.35	75.1%	1.17	82.0%	1.07	84.6%	1.04
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$59,450		\$18,658	3.19	\$16,496	3.60	\$21,986	2.70	\$39,199	1.52
Inpatient Net Revenue per Day	\$21,067		\$3,656	5.76	\$3,511	6.00	\$3,295	6.39	\$19,009	1.11
Outpatient Net Revenue per Visit	\$5,309		\$781	6.79	\$874	6.08	\$696	7.63	\$5,587	0.95

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$190,349,214	Cash & Cash Equivalents	\$3,319,367	Current Liabilities	\$10,683,968
Less Deductions	\$95,323,273	Net Patient Receivables	\$16,235,363	Long-Term Debt	\$25,372,884
Net Patient Revenue	\$95,025,941	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$21,621			Subtotal	\$36,056,852
Total Revenue	\$95,047,562	Land, Buildings & Equipment (Net)	\$34,210,434	Unrestricted Fund Balance	\$34,014,217
Less Expenses	\$62,284,205	Other Assets	\$16,305,905	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$1,320,441			Total Liabilities & Fund Balance	\$70,071,069
Net Income	\$34,083,798	Total Assets	\$70,071,069		