All GMS Hospitals         Analysis Area 5A         Volume Group 1         FY 2021 vs. 2020           Selected Utilization Statistics         FY 2021 vs. 2020         Statistics         FY 2021 vs. 2020           Adult Medical-Surgical Obstetrics         13.0%         57.9%         0.22         40.7%         0.26         14.2%         0.92         13.3%         0.97           Adult Medical-Surgical Obstetrics         0.0%         56.8%         N/A         26.9%         N/A         0.0%         N/	<b>198 OakLeaf Surgical Hospital</b> 1000 OakLeaf Way Altoona, WI 54720 715-831-8130			Fiscal Type: Contro	GN Ge	/01 to 12/31 //S eneral Medical & prporation	& Surgical	County: Analysis A Volume G	Area: Wes	Claire st Central (5A)	
Occupancy Rate (%) April: Medical-Surgical         13.0% (%)         57.9% (%)         0.22 (%)         49.7% (%)         0.26 (%)         14.2% (%)         0.92 (%)         13.3% (%)         0.97 (%)           April: Medical-Surgical         0.0% (%)         56.8% (%)         N/A         28.0% (%)         N/A         0.0% (%)         N/A           Aduit Medical-Surgical         17         26.8         0.06         11.9         0.14         2.1         0.82         1.7         0.93           Aduit Medical-Surgical         0.0         1.4         N/A         0.0         N/A         0.0         N/A         0.0         N/A         0.0         N/A           Aduit Medical-Surgical         2.8         4.6         0.62         4.2         0.68         3.6         0.77         2.1         1.33           Aduit Medical-Surgical         0.0         3.8				All GMS Hospitals		Analysis	Area	Volume Group 1		FY 2021 vs. 2020	
Occupancy Rete (%) Autil Medica-Surgical         13.0% 57.9%         57.9% 0.22         49.7% 49.7%         14.2% 0.0%         0.92         13.3% 0.0%         0.0% 0.0%           Padiat Medica-Surgical         0.0%         56.8%         N/A         0.0%         NA         0.0%	Selected Utilization Statistics		FY 2021	Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Adult Medical-Surgical       13.0%       57.9%       0.22       49.7%       0.26       14.2%       0.92       13.3%       0.9%         Obstetrics       0.0%       56.8%       N/A       28.0%       N/A       0.0%       N/A       0.0%       N/A         Total Hospital       13.0%       58.7%       0.22       50.3%       0.26       18.3%       0.71       13.3%       0.9%         Adult Medical-Surgical       1.7       26.8       0.06       11.9       0.14       2.1       0.82       1.7       0.93         Adult Medical-Surgical       0.0       1.5       N/A       0.0       N/A <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>											
Obstetrics         0.0%         56.8%         N/A         28.0%         N/A         0.0%         N/A         0.0%         N/A           Total Hospital         13.0%         58.7%         0.22         50.3%         0.26         18.3%         0.71         13.3%         0.98           Average Census (Patients)         1.7         26.8         0.06         11.9         0.14         2.1         0.82         1.7         0.93           Adult Medical-Surgical         0.0         4.8         N/A         2.0         N/A         0.0         N/A         0.0         N/A           Pediatrics         0.0         1.5         N/A         0.0         N/A         0.2         N/A         0.0         N/A           Average Length of Say (Days)			13.0%	57.9%	0.22	49.7%	0.26	14.2%	0.92	13.3%	0.98
Pediatrics         0.0%         59.6%         N/A         0.0%         N/A         62.6%         N/A         0.0%         N/A           Avarage Census (Patients)         13.0%         58.7%         0.22         50.3%         0.26         18.3%         0.71         13.3%         0.99           Adult Medical-Surgical         1.7         26.8         0.06         11.9         0.14         2.1         0.82         1.7         0.99           Adult Medical-Surgical         0.0         4.8         N/A         2.0         N/A         0.0         0.0         0.0         0.0         0.0         0.0	8										N/A
Total Hospital         13.0%         58.7%         0.22         50.3%         0.26         18.3%         0.71         13.3%         0.99           Aduit Medical-Surgical         1.7         26.8         0.00         11.9         0.14         2.1         0.82         1.7         0.99           Obstatrics         0.0         4.8         N/A         0.0         1.1         0.0         0.0											N/A
Average Census (Patients)         1         26.8         0.06         11.9         0.14         2.1         0.82         1.7         0.93           Adult Medical-Surgical         0.0         4.8         N/A         2.0         N/A         0.0         0.0         0.0         0.0         0.0         0.0 <td>Total Hospital</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.98</td>	Total Hospital										0.98
Aduit Medical-Surgical         1.7         26.8         0.06         11.9         0.14         2.1         0.82         1.7         0.93           Obstetrics         0.0         1.5         N/A         0.0         N/A         0.0         N/A         0.0         N/A           Pediatrics         0.0         1.7         49.8         0.03         18.8         0.09         2.8         0.61         1.7         0.93           Aduit Medical-Surgical         2.8         4.6         0.62         4.2         0.8         3.6         0.77         2.1         1.3           Obstetrics         0.0         2.4         N/A         0.0         N/A         0.0         N/A           Obstetrics         0.0         3.8         N/A         0.0         N/A         0.0         N/A           Surgical Operations         0.8         4.4         0.64         4.3         0.65         2.1         1.33           Burgieat Operations         15,643         3.865         4.05         2.637         5.53         1.655         9.45         12.262         1.22         1.262         1.22         1.262         1.22         1.262         1.22         1.262         1.22         1.26	······································										
Obstetrics         0.0         4.8         N/A         2.0         N/A         0.0         N/A         0.0         N/A         0.0         N/A           Pediatrics         0.0         1.7         49.8         0.03         18.8         0.09         2.8         0.61         1.7         0.98           Average Length of Stay (Days)         2         4.6         0.62         4.2         0.68         3.6         0.77         2.1         1.33           Obstetrics         0.0         2.4         N/A         2.2         N/A         0.0         N/A         0.0         N/A           Pediatrics         0.0         3.8         N/A         0.0         N/A         0.0         N/A         0.0         N/A           Surgical Operations         2.8         4.9         0.58         4.4         0.64         4.3         0.65         2.1         1.33           Surgical Operations         15.643         1.657         0.07         1.655         9.45         12.262         1.226         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262         1.2262			1.7	26.8	0.06	11.9	0.14		0.82	1.7	0.98
Pediatrics         0.0         1.5         N/A         0.0         N/A         0.2         N/A         0.0         N/A           Total Hospital         1.7         49.8         0.03         18.8         0.09         2.8         0.61         1.7         0.98           Average Length of Stay (Days)         2.8         4.6         0.62         4.2         0.68         3.6         0.77         2.1         1.33           Obstetrics         0.0         2.8         4.6         0.62         4.2         0.68         3.6         0.77         2.1         1.33           Obstetrics         0.0         3.8         N/A         0.0         N/A         2.6         N/A         0.0         N/A           Total Hospital         2.8         4.9         0.58         4.4         0.65         54         4.06         306         0.77           Upatient         15.643         3.865         4.05         2.637         5.93         1.855         9.45         12.262         1.28           Inpatient as % of All Surgeries         1.6,643         145.246         0.11         8.077         0.18         2.7310         0.57         12.262         1.28           Emergency Visit			0.0	4.8	N/A	2.0	N/A	0.0	N/A	0.0	N/A
Average Length of Stay (Days) Adult Medical-Surgical         2.8         4.6         0.62         4.2         0.68         3.6         0.77         2.1         1.33           Obstetrics         0.0         2.4         N/A         2.2         N/A         0.0         N/A         0.65         2.61         1.33         0.65         2.61         1.33         0.65         2.61         1.33         0.65         0.71         0.13         3.65         0.72         0.11         3.29%         0.44         2.4%         0.55         0.45         1.2,262         1.262         1.262         1.262         1.26         1.26         1.26         1.27,310         0.57			0.0	1.5	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Average Length of Stay (Days) Adult Medical-Surgical         2.8         4.6         0.62         4.2         0.68         3.6         0.77         2.1         1.33           Obstetrics         0.0         2.8         4.9         0.58         4.4         0.64         4.3         0.65         0.1         0.77         2.1         1.33           Obstetrics         0.0         3.8         N/A         0.0         N/A         0.65         5.4         4.06         306         0.7         0.11         3.295         0.44         2.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.262         1.	Total Hospital		1.7	49.8	0.03	18.8	0.09	2.8	0.61	1.7	0.98
Aduit Medical-Surgical       2.8       4.6       0.62       4.2       0.68       3.6       0.77       2.1       1.37         Obstetrics       0.0       2.4       N/A       2.2       N/A       0.0       N/A       0.0       N/A         Pediatrics       0.0       3.8       N/A       0.0       N/A       2.6       N/A       0.0       N/A         Surgical Operations       2.8       4.9       0.58       4.4       0.64       4.3       0.65       2.1       1.33         Surgical Operations       15,643       3.865       4.05       2.637       5.93       1.655       9.45       12,262       1.22         Inpatient 1s % of All Surgeries       1.4%       2.1.2%       0.07       12.9%       0.11       3.2%       0.44       2.4%       0.55         Outpatient Visits       15,643       145,246       0.11       85,077       0.18       27,310       0.57       12,262       1.28         Non-Emergency Visits       5.0       19.0       0.26       10.7       0.47       1.7       2.90       5.9       0.88         Nurses, Licensed       95.7       247.5       0.39       127.1       0.75       37.1       2.5	· · · · · · · · · · · · · · · · · · ·										
Obstetrics         0.0         2.4         N/A         2.2         N/A         0.0         N/A           Pediatrics         0.0         3.8         N/A         0.0         N/A         2.6         N/A         0.0         N/A           Total Hospital         2.8         4.9         0.58         4.4         0.64         4.3         0.65         2.1         1.33           Surgical Operations         15,643         3.865         4.05         2.637         5.93         1.655         9.45         12,262         1.232           Inpatient as % of All Surgeries         1.4%         21.2%         0.07         12.9%         0.11         3.2%         0.44         2.4%         0.57           Outpatient Visits         15,643         145,246         0.11         85,077         0.18         27,310         0.57         12,262         1.28           Full-Time Equivalents (FTEs)         0         16,058         N/A         8,132         N/A         3.184         N/A         0         N/A           Administrators         5.0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.83           Nurses, Licensed         95.7         <			2.8	4.6	0.62	4.2	0.68	3.6	0.77	2.1	1.37
Pediatrics         0.0         3.8         N/A         0.0         N/A         2.6         N/A         0.0         N/A           Total Hospital         2.8         4.9         0.58         4.4         0.64         4.3         0.65         2.1         1.37           Inpatient         220         1.037         0.21         390         0.56         54         4.06         306         0.7           Outpatient tas % of All Surgeries         14.64         2.12%         0.07         12.9%         0.11         3.2%         0.44         2.4%         0.57           Outpatient Visits         15.643         145.246         0.11         85.077         0.18         27.310         0.57         12.262         1.28           Non-Emergency Visits         0         16.058         N/A         81.32         N/A         3.184         N/A         0.0           Full-Time Equivalents (FTEs)         5.0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.81           Ancillary Nursing Personnel         7.6         40.3         0.19         20.5         0.37         6.4         1.19         7.4         1.00           All Other Personnel<	8		0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Total Hospital         2.8         4.9         0.58         4.4         0.64         4.3         0.65         2.1         1.33           Surgical Operations Inpatient Outpatient         220         1.037         0.21         390         0.56         54         4.06         306         0.77           Outpatient Inpatient as % of All Surgeries         1.4%         21.2%         0.07         12.9%         0.11         3.2%         0.44         2.4%         0.57           Outpatient Visits Non-Emergency Visits         15.643         145.246         0.11         85.077         0.18         27.310         0.57         12.262         1.28           Administrators         0         16.058         N/A         8.132         N/A         3.184         N/A         0         N/A           Administrators         5.0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.88           Nurses, Licensed         95.7         247.5         0.39         127.1         0.75         37.1         2.68         87.3         1.10           Administrators         5.0         19.0         0.26         10.7         0.47         1.73         1.88         123.4			0.0	3.8	N/A	0.0	N/A	2.6	N/A	0.0	N/A
Surgical Operations         220         1,037         0.21         390         0.56         54         4.06         306         0.72           Outpatient         15,643         3,865         4.05         2.637         5.93         1,655         9.45         12,262         1.2           Inpatient as % of All Surgeries         1.4%         21.2%         0.07         12.9%         0.11         3.2%         0.44         2.4%         0.57           Outpatient Visits         15,643         145,246         0.11         85,077         0.18         27,310         0.57         12,262         1.282           Non-Emergency Visits         0         16,058         N/A         8,132         N/A         3,184         N/A         0         N/A           Administrators         5.0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.88           Nurses, Licensed         95.7         247.5         0.39         127.1         0.75         37.1         2.58         87.3         1.10           Ancillary Nursing Personnel         7.6         40.3         0.19         20.5         0.37         6.4         1.19         7.4         1.00						4.4	0.64		0.65		1.37
Inpatient         220         1,037         0.21         390         0.56         54         4.06         306         0.77           Outpatient as % of All Surgeries         15,643         3,865         4.05         2,637         5.93         1,655         9.45         12,262         1.24           Inpatient as % of All Surgeries         1.4%         21.2%         0.07         12.9%         0.11         3.2%         0.44         2.4%         0.57           Outpatient Visits         15,643         145,246         0.11         85,077         0.18         27,310         0.57         12,262         1.28           Mon-Emergency Visits         0         16,058         N/A         8,132         N/A         3,184         N/A         0         N/A           Full-Time Equivalents (FTEs)         4dministrators         5.0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.88           Nurses, Licensed         95.7         247.5         0.39         127.1         0.75         37.1         2.58         87.3         1.00           All Other Personnel         134.3         496.2         0.27         291.6         0.46         71.3         1.88											
Outpatient         15,643         3,865         4.05         2,637         5.93         1,655         9.45         12,262         1,246           Inpatient as % of All Surgeries         1,4%         21,2%         0.07         12.9%         0.11         3.2%         0.44         2.4%         0.55           Outpatient Visits         15,643         145,246         0.11         85,077         0.18         27,310         0.57         12,262         1.28           Emergency Visits         0         16,058         N/A         8,132         N/A         3,184         N/A         0         N/A           Full-Time Equivalents (FTEs)         0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.88           Nurses, Licensed         95.7         247.5         0.39         127.1         0.75         37.1         2.58         87.3         1.10           Ancillary Nursing Personnel         7.6         40.3         0.19         20.5         0.37         6.4         1.19         7.4         1.03           Administrators         36.7         13.0         2.83         14.3         2.56         11.4         3.20         52.3         0.77 </td <td></td> <td></td> <td>220</td> <td>1,037</td> <td>0.21</td> <td>390</td> <td>0.56</td> <td>54</td> <td>4.06</td> <td>306</td> <td>0.72</td>			220	1,037	0.21	390	0.56	54	4.06	306	0.72
Inpatient as % of All Surgeries         1.4%         21.2%         0.07         12.9%         0.11         3.2%         0.44         2.4%         0.57           Outpatient Visits Non-Emergency Visits         15,643         145,246         0.11         85,077         0.18         27,310         0.57         12,262         1.28           Non-Emergency Visits         0         16,058         N/A         8,132         N/A         27,310         0.57         12,262         1.28           Administrators         0         16,058         N/A         8,132         N/A         3,184         N/A         0         N/A           Nurses, Licensed         95,7         247.5         0.39         127.1         0.75         37.1         2.58         87.3         1.11           Ancillary Nursing Personnel         7.6         40.3         0.19         20.5         0.37         6.4         1.19         7.4         1.03           Total FTEs         242.5         803.0         0.30         450.0         0.54         116.6         2.08         223.9         1.06           Administrators         36.7         13.0         2.83         14.3         2.56         11.4         3.20         52.3         0	•					2,637	5.93	1,655			1.28
Outpatient Visits Non-Emergency Visits         15,643         145,246         0.11         85,077         0.18         27,310         0.57         12,262         1.28           Emergency Visits         0         16,058         N/A         8,132         N/A         3,184         N/A         0         N/A           Full-Time Equivalents (FTEs) Administrators         5.0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.86           Nurses, Licensed         95.7         247.5         0.39         127.1         0.75         37.1         2.58         87.3         1.11           Ancillary Nursing Personnel         7.6         40.3         0.19         20.5         0.37         6.4         1.19         7.4         1.00           Total FTEs         242.5         803.0         0.30         450.0         0.54         116.6         2.08         223.9         1.00           FTEs per 100 Patient Census (Adjusted) Administrators         36.7         13.0         2.83         14.3         2.56         11.4         3.20         52.3         0.70           Nurses, Licensed         701.7         168.4         4.17         169.5         4.14         246.5 <td< td=""><td>1</td><td></td><td></td><td></td><td></td><td>12.9%</td><td>0.11</td><td>3.2%</td><td></td><td></td><td>0.57</td></td<>	1					12.9%	0.11	3.2%			0.57
Non-Emergency Visits         15,643         145,246         0.11         85,077         0.18         27,310         0.57         12,262         1.28           Emergency Visits         0         16,058         N/A         8,132         N/A         3,184         N/A         0         N/A           Full-Time Equivalents (FTEs)											
Emergency Visits       0       16,058       N/A       8,132       N/A       3,184       N/A       0       N/A         Full-Time Equivalents (FTEs) Administrators       5.0       19.0       0.26       10.7       0.47       1.7       2.90       5.9       0.88         Nurses, Licensed       95.7       247.5       0.39       127.1       0.75       37.1       2.58       87.3       1.10         Ancillary Nursing Personnel       7.6       40.3       0.19       20.5       0.37       6.4       1.19       7.4       1.00         All Other Personnel       134.3       496.2       0.27       291.6       0.46       71.3       1.88       123.4       1.00         Administrators       242.5       803.0       0.30       450.0       0.54       116.6       2.08       223.9       1.06         Administrators       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.77         Nurses, Licensed       701.7       168.4       4.17       169.5       4.14       246.5       2.85       780.3       0.99         Ancillary Nursing Personnel       984.9       337.6       2.92       388.8			15,643	145,246	0.11	85,077	0.18		0.57	12,262	1.28
Full-Time Equivalents (FTEs) Administrators         5.0         19.0         0.26         10.7         0.47         1.7         2.90         5.9         0.88           Nurses, Licensed         95.7         247.5         0.39         127.1         0.75         37.1         2.58         87.3         1.10           Ancillary Nursing Personnel         7.6         40.3         0.19         20.5         0.37         6.4         1.19         7.4         1.00           All Other Personnel         134.3         496.2         0.27         291.6         0.46         71.3         1.88         123.4         1.00           Total FTEs         242.5         803.0         0.30         450.0         0.54         116.6         2.08         223.9         1.00           Administrators         36.7         13.0         2.83         14.3         2.56         11.4         3.20         52.3         0.70           Nurses, Licensed         701.7         168.4         4.17         169.5         4.14         246.5         2.85         780.3         0.90           Ancillary Nursing Personnel         55.8         27.4         2.03         27.3         2.04         42.3         1.32         66.2         0.						8,132	N/A	3,184	N/A		N/A
Administrators       5.0       19.0       0.26       10.7       0.47       1.7       2.90       5.9       0.88         Nurses, Licensed       95.7       247.5       0.39       127.1       0.75       37.1       2.58       87.3       1.10         Ancillary Nursing Personnel       7.6       40.3       0.19       20.5       0.37       6.4       1.19       7.4       1.03         All Other Personnel       134.3       496.2       0.27       291.6       0.46       71.3       1.88       123.4       1.00         Total FTEs       242.5       803.0       0.30       450.0       0.54       116.6       2.08       223.9       1.00         Administrators       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.70         Nurses, Licensed       701.7       168.4       4.17       169.5       4.14       246.5       2.85       780.3       0.90         Ancillary Nursing Personnel       598.9       337.6       2.92       388.8       2.53       473.5       2.08       1,103.6       0.88         All Other Personnel       984.9       337.6       2.92       388.8       2.53       <											
Nurses, Licensed       95.7       247.5       0.39       127.1       0.75       37.1       2.58       87.3       1.10         Ancillary Nursing Personnel       7.6       40.3       0.19       20.5       0.37       6.4       1.19       7.4       1.03         All Other Personnel       134.3       496.2       0.27       291.6       0.46       71.3       1.88       123.4       1.09         Total FTEs       242.5       803.0       0.30       450.0       0.54       116.6       2.08       223.9       1.08         Administrators       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.70         Nurses, Licensed       701.7       168.4       4.17       169.5       4.14       246.5       2.85       780.3       0.90         Ancillary Nursing Personnel       55.8       27.4       2.03       27.3       2.04       42.3       1.32       66.2       0.84         All Other Personnel       984.9       337.6       2.92       388.8       2.53       473.5       2.08       1,103.6       0.86         Total Hospital:       Contract with:       Medicare-ceretified Swing Beds:       0       Ne			5.0	19.0	0.26	10.7	0.47	1.7	2.90	5.9	0.85
Ancillary Nursing Personnel       7.6       40.3       0.19       20.5       0.37       6.4       1.19       7.4       1.03         All Other Personnel       134.3       496.2       0.27       291.6       0.46       71.3       1.88       123.4       1.09         Total FTEs       242.5       803.0       0.30       450.0       0.54       116.6       2.08       223.9       1.08         FTEs per 100 Patient Census (Adjusted)       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.70         Administrators       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.70         Nurses, Licensed       701.7       168.4       4.17       169.5       4.14       246.5       2.85       780.3       0.90         Ancillary Nursing Personnel       55.8       27.4       2.03       27.3       2.04       42.3       1.32       66.2       0.84         All Other Personnel       984.9       337.6       2.92       388.8       2.53       473.5       2.08       1,103.6       0.86         Total Hospital:       Contract with:       Medicare-certified Swing Beds:	Nurses, Licensed					127.1	0.75	37.1			1.10
All Other Personnel       134.3       496.2       0.27       291.6       0.46       71.3       1.88       123.4       1.00         Total FTEs       242.5       803.0       0.30       450.0       0.54       116.6       2.08       223.9       1.06         FTEs per 100 Patient Census (Adjusted)       Administrators       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.70         Nurses, Licensed       701.7       168.4       4.17       169.5       4.14       246.5       2.85       780.3       0.90         Ancillary Nursing Personnel       55.8       27.4       2.03       27.3       2.04       42.3       1.32       66.2       0.86         All Other Personnel       984.9       337.6       2.92       388.8       2.53       473.5       2.08       1,103.6       0.86         Total FTEs       1.779.1       546.4       3.26       599.9       2.97       773.8       2.30       2,002.4       0.86         Total Hospital:       Contract with:       Medicare-certified Swing Beds:       Newborn Nursery:       Newborn Nursery:       Newborn Nursery:       Newborn Nursery:         Beds Set Up & Staffed       13       He							0.37	6.4			1.03
Total FTEs       242.5       803.0       0.30       450.0       0.54       116.6       2.08       223.9       1.08         FTEs per 100 Patient Census (Adjusted)       Administrators       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.70         Nurses, Licensed       701.7       168.4       4.17       169.5       4.14       246.5       2.85       780.3       0.90         Ancillary Nursing Personnel       55.8       27.4       2.03       27.3       2.04       42.3       1.32       66.2       0.86         All Other Personnel       984.9       337.6       2.92       388.8       2.53       473.5       2.08       1,103.6       0.86         Total Hospital:       Contract with:       Medicare-certified Swing Beds:       Newborn Nursery:       Newborn Nursery:         Beds Set Up & Staffed       13       Health Maintenance       Yes       Average Beds Used       0       Bassinets       0         Discharges       219       Organization (HMO)       Yes       Discharges       0       Newborn Days       0         Inpatient Days       618       Preferred Provider       Yes       Discharges       0       Newborn Days					0.27	291.6	0.46	71.3	1.88	123.4	1.09
FTEs per 100 Patient Census (Adjusted) Administrators         36.7         13.0         2.83         14.3         2.56         11.4         3.20         52.3         0.70           Nurses, Licensed         701.7         168.4         4.17         169.5         4.14         246.5         2.85         780.3         0.90           Ancillary Nursing Personnel         55.8         27.4         2.03         27.3         2.04         42.3         1.32         66.2         0.84           All Other Personnel         984.9         337.6         2.92         388.8         2.53         473.5         2.08         1,103.6         0.86           Total FTEs         1,779.1         546.4         3.26         599.9         2.97         773.8         2.30         2,002.4         0.86           Beds Set Up & Staffed         13         Health Maintenance         Average Beds Used         0         Bassinets         0           Discharges         219         Organization (HMO)         Yes         Discharges         0         Total Births         0           Inpatient Days         618         Preferred Provider         Yes         Inpatient Days         0         Newborn Days         0						450.0	0.54	116.6	2.08		1.08
Administrators       36.7       13.0       2.83       14.3       2.56       11.4       3.20       52.3       0.70         Nurses, Licensed       701.7       168.4       4.17       169.5       4.14       246.5       2.85       780.3       0.90         Ancillary Nursing Personnel       55.8       27.4       2.03       27.3       2.04       42.3       1.32       66.2       0.84         All Other Personnel       984.9       337.6       2.92       388.8       2.53       473.5       2.08       1,103.6       0.86         Total FTEs       1,779.1       546.4       3.26       599.9       2.97       773.8       2.30       2,002.4       0.86         Beds Set Up & Staffed       13       Health Maintenance       Average Beds Used       0       Bassinets       0         Discharges       219       Organization (HMO)       Yes       Average Beds Used       0       Total Births       0         Inpatient Days       618       Preferred Provider       Inpatient Days       0       Newborn Days       0		ljusted)									
Ancillary Nursing Personnel       55.8       27.4       2.03       27.3       2.04       42.3       1.32       66.2       0.84         All Other Personnel       984.9       337.6       2.92       388.8       2.53       473.5       2.08       1,103.6       0.86         Total FTEs       1,779.1       546.4       3.26       599.9       2.97       773.8       2.30       2,002.4       0.86         Total Hospital:       Contract with:       Medicare-certified Swing Beds:       Newborn Nursery:       0       0       Bassinets       0       0         Discharges       219       Organization (HMO)       Yes       Discharges       0       Total Births       0       0       Newborn Days       0         Inpatient Days       618       Preferred Provider       Yes       Inpatient Days       0       Newborn Days       0		•	36.7	13.0	2.83	14.3	2.56	11.4	3.20	52.3	0.70
All Other Personnel Total FTEs984.9 1,779.1337.6 546.42.92 32.6388.8 599.92.53 2.97473.5 773.82.08 2.301,103.6 2,002.40.89 0.89Total Hospital: Beds Set Up & StaffedContract with: Health Maintenance DischargesMedicare-certified Swing Beds: DischargesNewborn Nursery: 0Discharges Inpatient Days219 618Organization (HMO) Preferred ProviderYesMedicare-certified Swing Beds: Discharges0Bassinets 0 Discharges0Newborn Days0Preferred ProviderVacNewborn Days0	Nurses, Licensed		701.7		4.17	169.5		246.5	2.85	780.3	0.90
Total FTEs1,779.1546.43.26599.92.97773.82.302,002.40.89Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed13Health MaintenanceAverage Beds Used0Bassinets0Discharges219Organization (HMO)YesDischarges0Total Births0Inpatient Days618Preferred ProviderVacVacVacNewborn Days0	Ancillary Nursing Personnel		55.8	27.4	2.03	27.3	2.04	42.3	1.32	66.2	0.84
Total FTEs1,779.1546.43.26599.92.97773.82.302,002.40.89Total Hospital:Contract with:Medicare-certified Swing Beds:Newborn Nursery:Beds Set Up & Staffed13Health MaintenanceAverage Beds Used0Bassinets0Discharges219Organization (HMO)YesDischarges0Total Births0Inpatient Days618Preferred ProviderVacVacVacNewborn Days0	All Other Personnel		984.9	337.6	2.92	388.8	2.53	473.5	2.08	1,103.6	0.89
Beds Set Up & Staffed13Health MaintenanceAverage Beds Used0Bassinets0Discharges219Organization (HMO)YesDischarges0Total Births0Inpatient Days618Preferred ProviderVesInpatient Days0Newborn Days0	Total FTEs				3.26	599.9					0.89
Beds Set Up & Staffed13Health MaintenanceAverage Beds Used0Bassinets0Discharges219Organization (HMO)YesDischarges0Total Births0Inpatient Days618Preferred ProviderVesInpatient Days0Newborn Days0	Total Hospital:		Contract with:		Medic	are-certified S	wing Beds:		Newborn	Nursery:	
Discharges219Organization (HMO)YesDischarges0Total Births0Inpatient Days618Preferred ProviderInpatient Days0Newborn Days0		13						0		•	0
Inpatient Days 618 Preferred Provider Inpatient Days 0 Newborn Days 0	•			Yes		-		0			0
											0
			Organization (PPO)	Yes	·	2				2	

## **198 OakLeaf Surgical Hospital** Altoona, WI 54720

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay
Inpatient Service Area	Service*	12/31/2021	Transfers**	of Care	Rate (%)	(Patients)	(Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	219	618	13.0%	1.7	2.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	4	0	0	0	0.0%	0.0	0.0
Pediatric, acute	4	0	0	0	0.0%	0.0	0.0
Obstetrics	4	0	0	0	0.0%	0.0	0.0
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	4	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	4	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	4	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns. \*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel		16	6	20.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel		2	9	7.8
Medical & Dental Residents	0	0	0.0	Sonographers		0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists		0	2	1.0
Registered Nurses	35	93	95.7	Occupational Therapists		0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists		0	0	0.0
Ancillary Nursing Personnel	3	10	7.6	Physical Therapy Assistants/Aides		0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers		1	1	1.2
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		0	0	0.0
Health Info Mgmt-Administrators/Technicians	3	2	4.0	All Other Personnel		70	38	88.7
Pharmacy Personnel	6	4	7.8		Total	142	172	242.5
Clinical Laboratory Personnel	1	7	3.0			_	_	

Altoona, WI 54720			All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020	
Selected Financial Statistics		FY 2021	Value	Ratio	5A Value	Ratio	1 Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total	Gross Patient Revenue	112021	Value	riado	Value	riano	Value	riatio	112020	11010
Medicare	\$67,475,182	35.4%	46.6%	0.76	50.7%	0.70	46.0%	0.77	35.3%	1.00
Medical Assistance	\$13,972,364	7.3%	14.4%	0.51	12.0%	0.61	12.0%	0.61	7.8%	0.94
Commercial	\$101,610,523	53.4%	33.9%	1.58	32.9%	1.62	37.7%	1.41	53.7%	0.99
All Other	\$7,291,145	3.8%	5.1%	0.76	4.5%	0.86	4.2%	0.91	3.2%	1.18
Deductions as % of Total Gros										
Medicare	\$49,215,155	25.9%	35.2%	0.73	33.4%	0.77	24.4%	1.06	25.9%	1.00
Medical Assistance	\$12,630,359	6.6%	11.1%	0.60	8.6%	0.77	8.3%	0.80	7.0%	0.94
Commercial	\$28,054,782	14.7%	14.9%	0.99	10.0%	1.48	11.4%	1.29	15.1%	0.98
Charity Care	\$0	0.0%	0.7%	N/A	0.6%	N/A	0.7%	N/A	0.0%	N/A
Bad Debt	\$1,044,195	0.5%	1.0%	0.54	1.1%	0.48	1.4%	0.39	0.0%	19.45
All Other	\$4,378,782	2.3%	2.8%	0.82	2.7%	0.87	2.2%	1.03	2.0%	1.17
Total Deductions	\$95,323,273	50.1%	65.8%	0.76	56.4%	0.89	48.5%	1.03	50.0%	1.00
Other Revenue & Net Gains of										
Other Revenue as % of Tota		0.0%	6.5%	0.00	5.6%	0.00	5.2%	0.00	0.1%	0.30
Net Gains/Losses as % of N	3.9%	29.4%	0.13	37.6%	0.10	16.4%	0.24	4.0%	0.97	
Expenses as % of Total Exper	ISes									
Salary/Fringe Benefits	\$21,717,269	34.9%	42.4%	0.82	50.5%	0.69	49.0%	0.71	34.5%	1.01
Supplies & Services	\$32,818,543	52.7%	51.3%	1.03	44.3%	1.19	44.0%	1.20	53.3%	0.99
Capital Component	\$7,748,393	12.4%	6.2%	2.00	5.1%	2.42	7.0%	1.78	12.3%	1.02
Fiscal Statistics										
Operating Margin (%)		34.5%	10.4%	3.31	9.6%	3.60	12.2%	2.83	31.4%	1.10
Total Hospital Net Income (%	6)	35.4%	14.1%	2.51	14.5%	2.44	14.2%	2.49	32.3%	1.09
Return on Equity (%)		48.6%	6.3%	7.70	2.4%	20.25	21.6%	2.25	49.9%	0.97
Current Ratio		2.1	4.1	0.51	2.7	0.78	2.1	0.99	2.0	1.04
Days in Net Patient Accounts	s Receivable	62.4	87.5	0.71	250.3	0.25	53.3	1.17	69.4	0.90
Average Payment Period		67.1	89.9	0.75	256.1	0.26	54.9	1.22	90.2	0.74
Equity Financing (%)		48.5%	64.7%	0.75	51.4%	0.94	43.0%	1.13	66.3%	0.73
Long-Term Debt to Equity Ra	atio	0.7	0.3	2.27	0.7	1.10	0.7	1.07	0.1	5.35
Times Interest Earned		13.4	21.0	0.64	45.6	0.29	13.9	0.96	104.4	0.13
Total Asset Turnover		1.4	0.4	3.16	0.2	8.67	1.5	0.91	1.5	0.89
Average Age of Plant (Years	)	6.3	17.1	0.37	51.5	0.12	8.5	0.75	7.1	0.89
Increase (Decrease) Total N		18.1%	12.7%	1.42	13.4%	1.35	15.6%	1.16	2.9%	6.22
Outpatient Gross Revenue (		87.6%	64.9%	1.35	75.1%	1.17	82.0%	1.07	84.6%	1.04
Net Revenue Statistics	**									
Inpatient Net Revenue per D	vischarge	\$59,450	\$18,658	3.19	\$16,496	3.60	\$21,986	2.70	\$39,199	1.52
Inpatient Net Revenue per D	-	\$21,067	\$3,656	5.76	\$3,511	6.00	\$3,295	6.39	\$19,009	1.11
Outpatient Net Revenue per	Visit	\$5,309	\$781	6.79	\$874	6.08	\$696	7.63	\$5,587	0.95
Income State			As	sets			l iabili	ties & Fun	d Balances	
Gross Patient Revenue (GPR)	\$190,349,214	Cash & Ca	sh Equivalents		\$3,319,367	Curre	nt Liabilities		),683,968	
Less Deductions \$95,323,273			Net Patient Receivables				Term Debt	\$25,372,884		
		Other Rece				Other Liabilities		φ20,072,00- \$(		
Plus Other Revenue \$21,621						Subtotal		\$36,056,852		
Total Revenue	\$95,047,562	Land. Build	ings & Equipmen	t (Net)	\$34,210,434				<b>400</b>	,, <b></b> , <b></b>
Less Expenses	\$62,284,205		Other Assets			5 Unrestricted Fund Balance			\$34	1,014,217
Non-Operating Gains/Losses	\$1,320,441						cted Fund Bala	404,014,217 \$0		
	Total Assets							ΨŪ		