

313 Midwest Orthopedic Specialty Hospital
 10101 South 27th Street
 Franklin, WI 53132
 414-817-5800

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Partnership

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 2

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	57.9%	N/A	68.4%	N/A	19.3%	N/A	0.0%	N/A
Obstetrics	0.0%	36.8%	N/A	42.5%	N/A	21.6%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	78.9%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	29.9%	58.7%	0.51	68.1%	0.44	20.9%	1.43	31.6%	0.95
Average Census (Patients)									
Adult Medical-Surgical	0.0	26.8	N/A	106.2	N/A	3.3	N/A	0.0	N/A
Obstetrics	0.0	4.8	N/A	17.1	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	7.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.8	49.8	0.10	158.1	0.03	4.2	1.14	5.1	0.95
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.6	N/A	5.5	N/A	3.6	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.2	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	3.5	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.0	4.9	0.41	6.0	0.33	3.1	0.64	1.9	1.06
Surgical Operations									
Inpatient	908	1,037	0.88	2,696	0.34	202	4.50	999	0.91
Outpatient	3,983	3,865	1.03	4,901	0.81	1,213	3.28	3,341	1.19
Inpatient as % of All Surgeries	18.6%	21.2%	0.88	35.5%	0.52	14.3%	1.30	23.0%	0.81
Outpatient Visits									
Non-Emergency Visits	7,789	145,246	0.05	244,552	0.03	37,326	0.21	5,489	1.42
Emergency Visits	0	16,058	N/A	36,633	N/A	4,868	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	4.7	19.0	0.25	50.6	0.09	5.6	0.84	6.2	0.76
Nurses, Licensed	57.4	247.5	0.23	682.1	0.08	48.0	1.20	55.1	1.04
Ancillary Nursing Personnel	14.0	40.3	0.35	143.1	0.10	5.7	2.47	15.3	0.92
All Other Personnel	49.2	496.2	0.10	1,134.1	0.04	98.5	0.50	36.6	1.34
Total FTEs	125.3	803.0	0.16	2,009.8	0.06	157.8	0.79	113.1	1.11
FTEs per 100 Patient Census (Adjusted)									
Administrators	29.0	13.0	2.23	14.7	1.97	26.2	1.10	43.3	0.67
Nurses, Licensed	354.9	168.4	2.11	198.5	1.79	225.1	1.58	387.5	0.92
Ancillary Nursing Personnel	86.6	27.4	3.16	41.6	2.08	26.6	3.25	107.4	0.81
All Other Personnel	304.1	337.6	0.90	330.0	0.92	461.9	0.66	257.6	1.18
Total FTEs	774.5	546.4	1.42	584.8	1.32	739.8	1.05	795.9	0.97

Total Hospital:
 Beds Set Up & Staffed 16
 Discharges 885
 Inpatient Days 1,748

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	1	16	885	1,748	29.9%	4.8	2.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	3	4.7	Surgical Personnel	30	4	31.4
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	2	1	2.5
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	44	21	56.9	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	10	9	14.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	2	0	2.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	1	0.5	All Other Health Professionals	3	1	3.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	7	4	9.4
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	101	44	125.3

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	2B Value	Ratio	2 Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$75,875,386	41.8%	46.6%	0.90	44.6%	0.94	47.7%	0.88	38.6%	1.08
Medical Assistance	\$12,910,843	7.1%	14.4%	0.49	21.6%	0.33	12.6%	0.56	6.8%	1.05
Commercial	\$92,430,478	50.9%	33.9%	1.50	30.1%	1.69	35.5%	1.43	54.5%	0.93
All Other	\$326,738	0.2%	5.1%	0.04	3.7%	0.05	4.2%	0.04	0.1%	1.24
Deductions as % of Total Gross Patient Revenue										
Medicare	\$56,954,445	31.4%	35.2%	0.89	35.8%	0.88	27.4%	1.15	29.1%	1.08
Medical Assistance	\$11,702,795	6.4%	11.1%	0.58	16.4%	0.39	8.8%	0.73	6.1%	1.05
Commercial	\$38,911,950	21.4%	14.9%	1.43	14.1%	1.52	12.2%	1.76	23.6%	0.91
Charity Care	\$413,667	0.2%	0.7%	0.32	0.9%	0.26	0.7%	0.32	0.3%	0.85
Bad Debt	\$1,963,200	1.1%	1.0%	1.06	0.9%	1.15	1.3%	0.86	0.3%	3.17
All Other	\$63,061	0.0%	2.8%	0.01	1.3%	0.03	2.4%	0.01	0.0%	18.63
Total Deductions	\$110,009,118	60.6%	65.8%	0.92	69.4%	0.87	52.8%	1.15	59.4%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.6%	6.5%	0.10		5.3%	0.12	4.2%	0.15	2.9%	0.22
Net Gains/Losses as % of Net Income	0.3%	29.4%	0.01		N/A	N/A	27.5%	0.01	0.7%	0.39
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$10,045,372	24.0%	42.4%	0.56	34.5%	0.69	46.9%	0.51	22.6%	1.06
Supplies & Services	\$30,485,621	72.7%	51.3%	1.42	59.5%	1.22	45.9%	1.58	73.9%	0.98
Capital Component	\$1,396,962	3.3%	6.2%	0.53	6.0%	0.56	7.1%	0.47	3.5%	0.96
Fiscal Statistics										
Operating Margin (%)		41.8%	10.4%	4.01	11.2%	3.73	14.1%	2.97	39.7%	1.05
Total Hospital Net Income (%)		41.8%	14.1%	2.96	10.9%	3.85	18.4%	2.27	39.9%	1.05
Return on Equity (%)		66.2%	6.3%	10.48	7.1%	9.32	1.6%	41.50	59.0%	1.12
Current Ratio		2.8	4.1	0.68	6.9	0.41	2.8	1.00	2.5	1.14
Days in Net Patient Accounts Receivable		55.0	87.5	0.63	56.9	0.97	469.6	0.12	51.4	1.07
Average Payment Period		90.8	89.9	1.01	51.3	1.77	503.0	0.18	110.6	0.82
Equity Financing (%)		75.2%	64.7%	1.16	83.8%	0.90	50.7%	1.48	74.1%	1.01
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.1	N/A	0.7	N/A	0.0	N/A
Times Interest Earned		0.0	21.0	N/A	14.2	N/A	28.6	N/A	0.0	N/A
Total Asset Turnover		1.6	0.4	3.69	0.7	2.41	0.1	19.21	1.5	1.07
Average Age of Plant (Years)		14.9	17.1	0.87	11.7	1.27	72.9	0.20	13.6	1.10
Increase (Decrease) Total Net Patient Revenue		11.9%	12.7%	0.94	11.5%	1.03	13.5%	0.89	-12.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		70.5%	64.9%	1.09	52.8%	1.34	80.3%	0.88	64.1%	1.10
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$23,013	\$18,658	1.23		\$25,873	0.89	\$17,504	1.31	\$23,399	0.98
Inpatient Net Revenue per Day	\$11,698	\$3,656	3.20		\$4,216	2.77	\$4,490	2.61	\$12,520	0.93
Outpatient Net Revenue per Visit	\$6,821	\$781	8.73		\$852	8.00	\$784	8.70	\$7,481	0.91

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$181,543,445	Cash & Cash Equivalents	\$15,150,290	Current Liabilities	\$10,101,125
Less Deductions	\$110,009,118	Net Patient Receivables	\$10,771,387	Long-Term Debt	\$0
Net Patient Revenue	\$71,534,327	Other Receivables	\$512,413	Other Liabilities	\$1,204,108
Plus Other Revenue	\$463,503			Subtotal	\$11,305,233
Total Revenue	\$71,997,829	Land, Buildings & Equipment (Net)	\$17,243,368	Unrestricted Fund Balance	\$34,250,608
Less Expenses	\$41,927,955	Other Assets	\$1,878,383	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$84,504			Total Liabilities & Fund Balance	\$45,555,841
Net Income	\$30,154,378	Total Assets	\$45,555,841		