

**075 Children's Wisconsin-Milwaukee Hospital**  
 9000 W Wisconsin Ave  
 Milwaukee, WI 53226  
 414-266-2000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 6

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	0.0%	57.9%	N/A	68.4%	N/A	58.1%	N/A	0.0%	N/A
Obstetrics	0.0%	36.8%	N/A	42.5%	N/A	31.4%	N/A	0.0%	N/A
Pediatrics	78.9%	59.6%	1.32	78.9%	1.00	77.0%	1.02	98.6%	0.80
Total Hospital	89.3%	58.7%	1.52	68.1%	1.31	55.7%	1.60	99.7%	0.90
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.0	26.8	N/A	106.2	N/A	31.3	N/A	0.0	N/A
Obstetrics	0.0	4.8	N/A	17.1	N/A	4.8	N/A	0.0	N/A
Pediatrics	59.9	1.5	38.83	7.5	8.00	4.0	38.83	51.3	1.17
Total Hospital	181.2	49.8	3.64	158.1	1.15	61.6	2.94	161.5	1.12
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	0.0	4.6	N/A	5.5	N/A	4.4	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.4	N/A	0.0	N/A
Pediatrics	3.5	3.8	0.92	3.5	1.00	3.5	1.00	3.6	0.97
Total Hospital	7.3	4.9	1.50	6.0	1.22	4.6	1.57	7.9	0.93
<b>Surgical Operations</b>									
Inpatient	3,041	1,037	2.93	2,696	1.13	1,302	2.33	2,776	1.10
Outpatient	9,850	3,865	2.55	4,901	2.01	5,418	1.82	9,176	1.07
Inpatient as % of All Surgeries	23.6%	21.2%	1.11	35.5%	0.66	19.4%	1.22	23.2%	1.02
<b>Outpatient Visits</b>									
Non-Emergency Visits	319,086	145,246	2.20	244,552	1.30	219,131	1.46	270,877	1.18
Emergency Visits	62,837	16,058	3.91	36,633	1.72	24,739	2.54	45,806	1.37
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	37.0	19.0	1.94	50.6	0.73	20.7	1.79	48.6	0.76
Nurses, Licensed	1,002.2	247.5	4.05	682.1	1.47	342.9	2.92	1,147.8	0.87
Ancillary Nursing Personnel	102.6	40.3	2.55	143.1	0.72	54.5	1.88	147.3	0.70
All Other Personnel	1,433.3	496.2	2.89	1,134.1	1.26	656.1	2.18	1,449.7	0.99
Total FTEs	2,575.0	803.0	3.21	2,009.8	1.28	1,074.1	2.40	2,793.4	0.92
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	11.7	13.0	0.90	14.7	0.80	10.1	1.15	16.9	0.69
Nurses, Licensed	316.8	168.4	1.88	198.5	1.60	168.5	1.88	398.1	0.80
Ancillary Nursing Personnel	32.4	27.4	1.18	41.6	0.78	26.8	1.21	51.1	0.63
All Other Personnel	453.1	337.6	1.34	330.0	1.37	322.3	1.41	502.9	0.90
Total FTEs	814.1	546.4	1.49	584.8	1.39	527.7	1.54	969.0	0.84

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	203	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	9,065	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	66,149			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	1	76	6,237	21,877	78.9%	59.9	3.5
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	1	50	1,303	17,037	93.4%	46.7	13.1
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	59	752	21,293	98.9%	58.3	28.3
Other Intensive Care	1	18	773	5,942	90.4%	16.3	7.7
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	37	0	37.0	Surgical Personnel	26	9	29.9
Physicians & Dentists	9	7	10.3	Radiological Services Personnel	67	46	89.5
Medical & Dental Residents	7	0	7.0	Sonographers	0	0	0.0
Dental Hygienists	2	2	3.0	Respiratory Therapists	64	21	72.0
Registered Nurses	629	667	938.4	Occupational Therapists	11	13	19.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	3	0	3.0
Licensed Practical Nurses	0	2	0.8	Physical Therapists	29	21	39.7
Ancillary Nursing Personnel	52	160	102.6	Physical Therapy Assistants/Aides	0	2	1.1
Medical Assistants	51	18	61.9	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	20	13	27.5
Nurse Practitioners	40	16	48.4	Psychologists	6	3	8.4
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	30	31	39.4
Clinical Nurse Specialists	14	1	14.6	All Other Health Professionals	367	91	406.0
Health Info Mgmt-Administrators/Technicians	0	2	0.0	All Other Personnel	351	182	421.9
Pharmacy Personnel	78	56	101.7				
Clinical Laboratory Personnel	80	32	90.6				
				<b>Total</b>	<b>1,974</b>	<b>1,395</b>	<b>2,575.0</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$4,602,548	0.3%	46.6%	0.01	44.6%	0.01	43.4%	0.01	0.7%	0.47
Medical Assistance	\$703,130,849	52.3%	14.4%	3.63	21.6%	2.42	18.4%	2.84	49.9%	1.05
Commercial	\$609,438,903	45.4%	33.9%	1.34	30.1%	1.51	33.8%	1.34	47.6%	0.95
All Other	\$26,160,873	1.9%	5.1%	0.38	3.7%	0.53	4.3%	0.45	1.8%	1.09
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$3,085,450	0.2%	35.2%	0.01	35.8%	0.01	33.7%	0.01	0.5%	0.44
Medical Assistance	\$439,483,639	32.7%	11.1%	2.96	16.4%	1.99	14.1%	2.32	30.4%	1.08
Commercial	\$138,967,396	10.3%	14.9%	0.69	14.1%	0.73	13.7%	0.76	10.7%	0.96
Charity Care	\$2,070,120	0.2%	0.7%	0.22	0.9%	0.18	0.7%	0.23	0.2%	0.70
Bad Debt	\$5,260,784	0.4%	1.0%	0.38	0.9%	0.42	1.3%	0.31	0.5%	0.78
All Other	\$21,320,940	1.6%	2.8%	0.57	1.3%	1.24	2.7%	0.59	1.3%	1.20
Total Deductions	\$610,188,329	45.4%	65.8%	0.69	69.4%	0.65	66.0%	0.69	43.7%	1.04
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	6.9%	6.5%	1.06	5.3%	1.29	6.7%	1.02	8.0%	0.86	
Net Gains/Losses as % of Net Income	N/A	29.4%	N/A	N/A	N/A	20.9%	N/A	19.4%	N/A	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$273,633,073	39.9%	42.4%	0.94	34.5%	1.16	43.3%	0.92	39.6%	1.01
Supplies & Services	\$331,114,448	48.3%	51.3%	0.94	59.5%	0.81	49.2%	0.98	49.6%	0.97
Capital Component	\$80,869,602	11.8%	6.2%	1.89	6.0%	1.97	7.4%	1.59	10.8%	1.09
<b>Fiscal Statistics</b>										
Operating Margin (%)	12.9%	10.4%	1.24	11.2%	1.15	12.2%	1.05	6.8%	1.90	
Total Hospital Net Income (%)	12.8%	14.1%	0.91	10.9%	1.18	15.0%	0.85	8.3%	1.54	
Return on Equity (%)	4.1%	6.3%	0.64	7.1%	0.57	3.8%	1.08	2.6%	1.57	
Current Ratio	2.7	4.1	0.67	6.9	0.40	4.0	0.68	2.7	1.01	
Days in Net Patient Accounts Receivable	58.9	87.5	0.67	56.9	1.04	139.1	0.42	47.9	1.23	
Average Payment Period	71.5	89.9	0.80	51.3	1.39	140.8	0.51	63.0	1.14	
Equity Financing (%)	74.0%	64.7%	1.14	83.8%	0.88	62.1%	1.19	70.5%	1.05	
Long-Term Debt to Equity Ratio	0.3	0.3	0.77	0.1	3.84	0.4	0.61	0.3	0.79	
Times Interest Earned	7.4	21.0	0.35	14.2	0.52	15.1	0.49	7.3	1.02	
Total Asset Turnover	0.3	0.4	0.74	0.7	0.48	0.2	1.31	0.3	1.04	
Average Age of Plant (Years)	9.2	17.1	0.54	11.7	0.78	23.5	0.39	9.2	0.99	
Increase (Decrease) Total Net Patient Revenue	14.2%	12.7%	1.12	11.5%	1.23	18.6%	0.76	-7.9%	N/A	
Outpatient Gross Revenue (% of Total GPR)	42.5%	64.9%	0.65	52.8%	0.80	69.2%	0.61	41.1%	1.03	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$48,893	\$18,658	2.62	\$25,873	1.89	\$18,023	2.71	\$51,247	0.95	
Inpatient Net Revenue per Day	\$6,671	\$3,656	1.82	\$4,216	1.58	\$3,813	1.75	\$6,210	1.07	
Outpatient Net Revenue per Visit	\$773	\$781	0.99	\$852	0.91	\$729	1.06	\$827	0.93	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,343,333,173	Cash & Cash Equivalents	\$125,951,275	Current Liabilities	\$123,087,620
Less Deductions	\$610,188,329	Net Patient Receivables	\$118,324,178	Long-Term Debt	\$467,475,046
Net Patient Revenue	\$733,144,844	Other Receivables	\$8,471,104	Other Liabilities	\$54,169,503
Plus Other Revenue	\$54,047,693			Subtotal	\$644,732,169
Total Revenue	\$787,192,536	Land, Buildings & Equipment (Net)	\$584,311,141	Unrestricted Fund Balance	\$1,835,078,640
Less Expenses	\$685,617,123	Other Assets	\$1,642,753,111	Restricted Fund Balance	\$344,953,788
Non-Operating Gains/Losses	-\$1,013,153			Total Liabilities & Fund Balance	\$2,479,810,809
Net Income	\$100,562,260	Total Assets	\$2,479,810,809		