

**091 SSM Health Monroe Hospital**  
 515 22nd Ave  
 Monroe, WI 53566  
 608-324-1000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Green  
 Analysis Area: Southern (1)  
 Volume Group: 6

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 1		Volume Group 6		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	49.3%	57.9%	0.85	58.2%	0.85	58.1%	0.85	40.0%	1.23
Obstetrics	22.5%	36.8%	0.61	41.0%	0.07	31.4%	0.72	22.7%	0.99
Pediatrics	0.0%	59.6%	N/A	55.7%	N/A	77.0%	N/A	0.0%	N/A
Total Hospital	44.3%	58.7%	0.75	62.3%	0.71	55.7%	0.79	35.8%	1.24
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	19.7	26.8	0.74	25.0	0.79	31.3	0.63	16.0	1.23
Obstetrics	2.7	4.8	0.56	4.5	0.59	4.8	0.56	2.7	0.99
Pediatrics	0.0	1.5	N/A	2.2	N/A	4.0	N/A	0.0	N/A
Total Hospital	25.7	49.8	0.52	53.8	0.48	61.6	0.42	20.8	1.24
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.1	4.6	0.90	4.5	0.91	4.4	0.94	3.7	1.12
Obstetrics	2.0	2.4	0.82	2.5	0.79	2.4	0.85	2.1	0.96
Pediatrics	0.0	3.8	N/A	4.5	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.9	4.9	0.80	4.5	0.86	4.6	0.84	3.3	1.17
<b>Surgical Operations</b>									
Inpatient	555	1,037	0.54	947	0.59	1,302	0.43	494	1.12
Outpatient	3,267	3,865	0.85	3,798	0.86	5,418	0.60	2,689	1.21
Inpatient as % of All Surgeries	14.5%	21.2%	0.69	20.0%	0.73	19.4%	0.75	15.5%	0.94
<b>Outpatient Visits</b>									
Non-Emergency Visits	255,846	145,246	1.76	172,458	1.48	219,131	1.17	230,457	1.11
Emergency Visits	17,421	16,058	1.08	16,037	1.09	24,739	0.70	15,550	1.12
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	16.2	19.0	0.85	20.3	0.80	20.7	0.78	0.0	N/A
Nurses, Licensed	179.6	247.5	0.73	270.6	0.66	342.9	0.52	214.5	0.84
Ancillary Nursing Personnel	4.9	40.3	0.12	38.3	0.13	54.5	0.09	28.3	0.17
All Other Personnel	419.0	496.2	0.84	620.2	0.68	656.1	0.64	628.1	0.67
Total FTEs	619.6	803.0	0.77	949.5	0.65	1,074.1	0.58	870.9	0.71
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	9.6	13.0	0.74	12.6	0.76	10.1	0.95	0.0	N/A
Nurses, Licensed	106.3	168.4	0.63	168.2	0.63	168.5	0.63	160.8	0.66
Ancillary Nursing Personnel	2.9	27.4	0.11	23.8	0.12	26.8	0.11	21.2	0.14
All Other Personnel	248.1	337.6	0.73	385.4	0.64	322.3	0.77	470.7	0.53
Total FTEs	367.0	546.4	0.67	590.0	0.62	527.7	0.70	652.7	0.56

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	58	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	10
Discharges	2,414	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	470
Inpatient Days	9,375			Inpatient Days	0	Newborn Days	746

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	40	1,740	7,204	49.3%	19.7	4.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	12	489	985	22.5%	2.7	2.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	165	1,186	54.2%	3.2	7.2
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	16	1	16.2	Surgical Personnel	3	0	3.0
Physicians & Dentists	18	7	18.0	Radiological Services Personnel	5	5	9.6
Medical & Dental Residents	0	0	0.0	Sonographers	3	1	3.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	133	60	170.6	Occupational Therapists	3	2	5.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	3	3.0	Physical Therapists	12	1	12.7
Ancillary Nursing Personnel	1	5	4.9	Physical Therapy Assistants/Aides	1	3	2.2
Medical Assistants	7	3	8.5	Recreational Therapists	1	1	1.0
Physician Assistants	2	2	2.0	Dietitians & Nutritionists	4	4	5.7
Nurse Practitioners	3	1	3.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	2	5	4.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	127	57	149.3
Health Info Mgmt-Administrators/Technicians	21	2	21.0	All Other Personnel	84	52	104.1
Pharmacy Personnel	17	1	17.0				
Clinical Laboratory Personnel	41	20	49.9				
				<b>Total</b>	<b>510</b>	<b>236</b>	<b>619.6</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$314,583,749	48.3%	46.6%	1.04	42.1%	1.15	43.4%	1.11	48.0%	1.01
Medical Assistance	\$74,642,875	11.5%	14.4%	0.80	12.0%	0.95	18.4%	0.62	11.8%	0.97
Commercial	\$247,163,665	38.0%	33.9%	1.12	37.4%	1.01	33.8%	1.12	38.2%	0.99
All Other	\$14,275,007	2.2%	5.1%	0.43	8.4%	0.26	4.3%	0.51	1.9%	1.15
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$245,626,215	37.8%	35.2%	1.07	31.8%	1.19	33.7%	1.12	37.1%	1.02
Medical Assistance	\$64,456,946	9.9%	11.1%	0.89	9.3%	1.07	14.1%	0.70	10.0%	0.99
Commercial	\$124,962,872	19.2%	14.9%	1.29	19.0%	1.01	13.7%	1.40	18.0%	1.07
Charity Care	\$3,595,464	0.6%	0.7%	0.77	0.5%	1.04	0.7%	0.84	0.7%	0.85
Bad Debt	\$8,835,820	1.4%	1.0%	1.33	1.0%	1.32	1.3%	1.08	1.4%	1.00
All Other	\$11,803,268	1.8%	2.8%	0.65	4.5%	0.40	2.7%	0.68	1.7%	1.06
Total Deductions	\$459,280,585	70.6%	65.8%	1.07	66.2%	1.07	66.0%	1.07	68.8%	1.03
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		5.5%	6.5%	0.86	6.8%	0.82	6.7%	0.82	7.7%	0.72
Net Gains/Losses as % of Net Income		84.6%	29.4%	2.88	49.6%	1.70	20.9%	4.05	137.6%	0.62
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$110,872,468	55.5%	42.4%	1.31	44.5%	1.25	43.3%	1.28	57.4%	0.97
Supplies & Services	\$75,686,604	37.9%	51.3%	0.74	48.9%	0.78	49.2%	0.77	34.6%	1.10
Capital Component	\$13,074,800	6.5%	6.2%	1.05	6.6%	0.99	7.4%	0.88	8.0%	0.81
<b>Fiscal Statistics</b>										
Operating Margin (%)		1.5%	10.4%	0.14	8.0%	0.18	12.2%	0.12	-3.3%	N/A
Total Hospital Net Income (%)		8.9%	14.1%	0.63	14.8%	0.60	15.0%	0.59	7.8%	1.14
Return on Equity (%)		4.7%	6.3%	0.75	10.2%	0.47	3.8%	1.26	4.5%	1.05
Current Ratio		5.8	4.1	1.41	2.7	2.18	4.0	1.45	2.9	2.01
Days in Net Patient Accounts Receivable		47.6	87.5	0.54	50.7	0.94	139.1	0.34	56.6	0.84
Average Payment Period		46.3	89.9	0.52	78.2	0.59	140.8	0.33	60.9	0.76
Equity Financing (%)		61.2%	64.7%	0.95	59.6%	1.03	62.1%	0.99	66.7%	0.92
Long-Term Debt to Equity Ratio		0.3	0.3	0.78	0.3	1.01	0.4	0.61	0.3	0.92
Times Interest Earned		9.4	21.0	0.45	18.0	0.52	15.1	0.63	7.8	1.20
Total Asset Turnover		0.5	0.4	1.15	0.6	0.78	0.2	2.04	0.5	0.96
Average Age of Plant (Years)		3.5	17.1	0.20	12.6	0.28	23.5	0.15	2.4	1.45
Increase (Decrease) Total Net Patient Revenue		16.2%	12.7%	1.27	11.3%	1.44	18.6%	0.87	-4.9%	N/A
Outpatient Gross Revenue (% of Total GPR)		84.8%	64.9%	1.31	61.9%	1.37	69.2%	1.22	84.4%	1.00
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$17,612		\$18,658	0.94	\$18,949	0.93	\$18,023	0.98	\$14,902	1.18
Inpatient Net Revenue per Day	\$4,535		\$3,656	1.24	\$3,664	1.24	\$3,813	1.19	\$4,481	1.01
Outpatient Net Revenue per Visit	\$577		\$781	0.74	\$753	0.77	\$729	0.79	\$560	1.03

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$650,665,296	Cash & Cash Equivalents	\$108,010,012	Current Liabilities	\$24,034,129
Less Deductions	\$459,280,585	Net Patient Receivables	\$24,952,745	Long-Term Debt	\$64,193,805
Net Patient Revenue	\$191,384,711	Other Receivables	\$2,844,691	Other Liabilities	\$70,498,754
Plus Other Revenue	\$11,229,899			Subtotal	\$158,726,688
Total Revenue	\$202,614,610	Land, Buildings & Equipment (Net)	\$125,581,230	Unrestricted Fund Balance	\$250,873,952
Less Expenses	\$199,633,872	Other Assets	\$148,211,962	Restricted Fund Balance	\$5,947,737
Non-Operating Gains/Losses	\$16,429,053			Total Liabilities & Fund Balance	\$409,600,640
Net Income	\$19,409,791	Total Assets	\$409,600,640		