

**111 Aspirus Divine Savior Hospital & Clinics**  
 2817 New Pinery Road  
 Portage, WI 53901  
 608-742-4131

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Columbia  
 Analysis Area: Southern (1)  
 Volume Group: 4

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	29.2%	57.9%	0.50	58.2%	0.50	42.2%	0.69	34.0%	0.86
Obstetrics	4.6%	36.8%	0.12	41.0%	0.02	19.9%	0.23	17.4%	0.26
Pediatrics	0.0%	59.6%	N/A	55.7%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	20.2%	58.7%	0.34	62.3%	0.32	42.0%	0.48	31.5%	0.64
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	11.7	26.8	0.44	25.0	0.47	12.3	0.95	12.6	0.93
Obstetrics	0.8	4.8	0.17	4.5	0.18	1.4	0.59	1.0	0.78
Pediatrics	0.0	1.5	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	13.0	49.8	0.26	53.8	0.24	19.1	0.68	15.4	0.84
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.7	4.6	0.80	4.5	0.81	3.8	0.97	3.7	1.00
Obstetrics	1.7	2.4	0.68	2.5	0.65	2.1	0.81	2.0	0.83
Pediatrics	0.0	3.8	N/A	4.5	N/A	2.0	N/A	0.0	N/A
Total Hospital	3.2	4.9	0.66	4.5	0.71	4.0	0.79	3.9	0.82
<b>Surgical Operations</b>									
Inpatient	313	1,037	0.30	947	0.33	334	0.94	331	0.95
Outpatient	1,703	3,865	0.44	3,798	0.45	2,451	0.69	1,169	1.46
Inpatient as % of All Surgeries	15.5%	21.2%	0.73	20.0%	0.78	12.0%	1.30	22.1%	0.70
<b>Outpatient Visits</b>									
Non-Emergency Visits	55,129	145,246	0.38	172,458	0.32	76,359	0.72	125,741	0.44
Emergency Visits	12,460	16,058	0.78	16,037	0.78	11,733	1.06	14,354	0.87
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	26.3	19.0	1.38	20.3	1.29	12.6	2.09	30.0	0.88
Nurses, Licensed	103.8	247.5	0.42	270.6	0.38	121.7	0.85	142.6	0.73
Ancillary Nursing Personnel	22.1	40.3	0.55	38.3	0.58	21.5	1.03	13.9	1.59
All Other Personnel	301.9	496.2	0.61	620.2	0.49	244.0	1.24	446.7	0.68
Total FTEs	454.0	803.0	0.57	949.5	0.48	399.8	1.14	633.2	0.72
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	29.4	13.0	2.27	12.6	2.33	14.8	1.99	37.5	0.78
Nurses, Licensed	116.3	168.4	0.69	168.2	0.69	143.7	0.81	178.2	0.65
Ancillary Nursing Personnel	24.8	27.4	0.90	23.8	1.04	25.4	0.98	17.3	1.43
All Other Personnel	338.5	337.6	1.00	385.4	0.88	288.0	1.18	558.3	0.61
Total FTEs	509.1	546.4	0.93	590.0	0.86	471.8	1.08	791.3	0.64

**Total Hospital:**  
 Beds Set Up & Staffed 64  
 Discharges 1,474  
 Inpatient Days 4,730

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 1  
 Inpatient Days 13

**Newborn Nursery:**  
 Bassinets 18  
 Total Births 178  
 Newborn Days 281

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	2	40	1,160	4,262	29.2%	11.7	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	18	180	299	4.6%	0.8	1.7
<b>Psychiatric</b>	4	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	4	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	6	29	169	7.7%	0.5	5.8
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	1	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	25	1	26.3	Surgical Personnel	9	2	10.0
Physicians & Dentists	21	10	28.2	Radiological Services Personnel	12	5	12.5
Medical & Dental Residents	0	0	0.0	Sonographers	1	2	2.3
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	1	5.0
Registered Nurses	73	35	92.1	Occupational Therapists	6	3	8.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	3	3.6
Licensed Practical Nurses	6	7	11.6	Physical Therapists	17	7	22.4
Ancillary Nursing Personnel	12	19	22.1	Physical Therapy Assistants/Aides	8	6	12.2
Medical Assistants	17	3	19.1	Recreational Therapists	1	0	1.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	2	2.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	30	10	35.4
Health Info Mgmt-Administrators/Technicians	0	1	0.3	All Other Personnel	102	59	122.8
Pharmacy Personnel	9	0	9.0				
Clinical Laboratory Personnel	7	1	7.3				
				<b>Total</b>	<b>364</b>	<b>177</b>	<b>454.0</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value <sup>1</sup>	Ratio	Value <sup>4</sup>	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$88,196,461	40.6%	46.6%	0.87	42.1%	0.96	49.5%	0.82	44.1%	0.92
Medical Assistance	\$31,543,733	14.5%	14.4%	1.01	12.0%	1.21	13.2%	1.10	15.0%	0.97
Commercial	\$89,513,545	41.2%	33.9%	1.22	37.4%	1.10	33.6%	1.23	35.7%	1.15
All Other	\$7,870,279	3.6%	5.1%	0.72	8.4%	0.43	3.7%	0.97	5.2%	0.70
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$67,921,032	31.3%	35.2%	0.89	31.8%	0.98	35.9%	0.87	32.4%	0.96
Medical Assistance	\$28,512,597	13.1%	11.1%	1.19	9.3%	1.42	10.4%	1.27	11.3%	1.16
Commercial	\$30,433,365	14.0%	14.9%	0.94	19.0%	0.74	13.9%	1.01	13.5%	1.04
Charity Care	\$516,631	0.2%	0.7%	0.33	0.5%	0.45	0.8%	0.31	0.5%	0.44
Bad Debt	\$3,265,359	1.5%	1.0%	1.48	1.0%	1.46	1.3%	1.16	3.0%	0.50
All Other	\$6,940,892	3.2%	2.8%	1.14	4.5%	0.70	2.3%	1.39	2.2%	1.46
Total Deductions	\$137,589,876	63.4%	65.8%	0.96	66.2%	0.96	64.5%	0.98	63.0%	1.01
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.5%	6.5%	0.39	6.8%	0.38	7.3%	0.35	10.6%	0.24
Net Gains/Losses as % of Net Income		279.5%	29.4%	9.52	49.6%	5.63	21.5%	12.99	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$50,366,471	59.2%	42.4%	1.39	44.5%	1.33	44.5%	1.33	61.1%	0.97
Supplies & Services	\$29,467,945	34.6%	51.3%	0.67	48.9%	0.71	48.6%	0.71	29.8%	1.16
Capital Component	\$5,254,601	6.2%	6.2%	0.99	6.6%	0.93	6.9%	0.89	9.1%	0.68
<b>Fiscal Statistics</b>										
Operating Margin (%)		-4.3%	10.4%	N/A	8.0%	N/A	13.9%	N/A	-3.8%	1.11
Total Hospital Net Income (%)		2.2%	14.1%	0.16	14.8%	0.15	17.0%	0.13	-1.7%	N/A
Return on Equity (%)		1.3%	6.3%	0.21	10.2%	0.13	13.1%	0.10	-1.0%	N/A
Current Ratio		1.5	4.1	0.37	2.7	0.57	4.4	0.34	1.4	1.04
Days in Net Patient Accounts Receivable		55.9	87.5	0.64	50.7	1.10	43.9	1.27	51.0	1.10
Average Payment Period		89.1	89.9	0.99	78.2	1.14	61.1	1.46	94.2	0.95
Equity Financing (%)		58.8%	64.7%	0.91	59.6%	0.99	78.9%	0.75	57.8%	1.02
Long-Term Debt to Equity Ratio		0.4	0.3	1.23	0.3	1.60	0.1	3.14	0.4	0.91
Times Interest Earned		4.5	21.0	0.21	18.0	0.25	25.9	0.17	0.6	7.71
Total Asset Turnover		0.6	0.4	1.30	0.6	0.88	0.7	0.75	0.6	0.95
Average Age of Plant (Years)		15.0	17.1	0.88	12.6	1.19	10.3	1.45	14.9	1.00
Increase (Decrease) Total Net Patient Revenue		5.0%	12.7%	0.40	11.3%	0.45	14.2%	0.36	-12.8%	N/A
Outpatient Gross Revenue (% of Total GPR)		83.9%	64.9%	1.29	61.9%	1.35	76.7%	1.09	82.7%	1.01
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$10,150		\$18,658	0.54	\$18,949	0.54	\$12,297	0.83	\$11,282	0.90
Inpatient Net Revenue per Day	\$2,815		\$3,656	0.77	\$3,664	0.77	\$2,830	0.99	\$3,248	0.87
Outpatient Net Revenue per Visit	\$1,001		\$781	1.28	\$753	1.33	\$806	1.24	\$466	2.15

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$217,124,017	Cash & Cash Equivalents	\$11,875,353	Current Liabilities	\$19,651,391
Less Deductions	\$137,589,876	Net Patient Receivables	\$12,174,220	Long-Term Debt	\$34,904,417
Net Patient Revenue	\$79,534,141	Other Receivables	\$3,344,319	Other Liabilities	\$5,748,462
Plus Other Revenue	\$2,079,640			Subtotal	\$60,304,270
Total Revenue	\$81,613,782	Land, Buildings & Equipment (Net)	\$71,693,328	Unrestricted Fund Balance	\$86,067,055
Less Expenses	\$85,089,017	Other Assets	\$47,284,105	Restricted Fund Balance	\$33,094
Non-Operating Gains/Losses	\$5,411,492			Total Liabilities & Fund Balance	\$146,371,325
Net Income	\$1,936,257	Total Assets	\$146,371,325		