

121 SSM Health Ripon Community Hospital
 845 Parkside Street
 Ripon, WI 54971
 920-748-3101

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Fond du Lac
 Analysis Area: Lake Winnebago (3)
 Volume Group: 1

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	35.8%	57.9%	0.62	50.0%	0.72	14.2%	2.51	32.0%	1.12
Obstetrics	0.0%	36.8%	N/A	28.9%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	23.2%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	29.3%	58.7%	0.50	50.4%	0.58	18.3%	1.60	26.3%	1.11
Average Census (Patients)									
Adult Medical-Surgical	4.6	26.8	0.17	23.2	0.20	2.1	2.26	4.2	1.12
Obstetrics	0.0	4.8	N/A	4.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	0.3	N/A	0.2	N/A	0.0	N/A
Total Hospital	4.7	49.8	0.09	37.4	0.13	2.8	1.70	4.2	1.11
Average Length of Stay (Days)									
Adult Medical-Surgical	4.3	4.6	0.95	4.2	1.04	3.6	1.19	3.6	1.20
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	2.6	N/A	2.6	N/A	0.0	N/A
Total Hospital	4.3	4.9	0.89	4.4	0.99	4.3	1.00	3.6	1.21
Surgical Operations									
Inpatient	97	1,037	0.09	1,060	0.09	54	1.79	138	0.70
Outpatient	805	3,865	0.21	5,859	0.14	1,655	0.49	581	1.39
Inpatient as % of All Surgeries	10.8%	21.2%	0.51	15.3%	0.70	3.2%	3.39	19.2%	0.56
Outpatient Visits									
Non-Emergency Visits	20,163	145,246	0.14	100,098	0.20	27,310	0.74	17,369	1.16
Emergency Visits	9,039	16,058	0.56	15,000	0.60	3,184	2.84	7,351	1.23
Full-Time Equivalents (FTEs)									
Administrators	1.0	19.0	0.05	14.2	0.07	1.7	0.58	0.0	N/A
Nurses, Licensed	30.7	247.5	0.12	181.5	0.17	37.1	0.83	40.6	0.75
Ancillary Nursing Personnel	0.0	40.3	N/A	13.1	N/A	6.4	N/A	5.6	0.00
All Other Personnel	62.2	496.2	0.13	298.4	0.21	71.3	0.87	69.9	0.89
Total FTEs	93.9	803.0	0.12	507.2	0.19	116.6	0.81	116.1	0.81
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.3	13.0	0.49	11.3	0.56	11.4	0.55	0.0	N/A
Nurses, Licensed	192.8	168.4	1.14	144.6	1.33	246.5	0.78	189.9	1.02
Ancillary Nursing Personnel	0.0	27.4	N/A	10.4	N/A	42.3	N/A	26.3	0.00
All Other Personnel	391.3	337.6	1.16	237.6	1.65	473.5	0.83	326.5	1.20
Total FTEs	590.3	546.4	1.08	403.9	1.46	773.8	0.76	542.7	1.09

Total Hospital:
 Beds Set Up & Staffed 16
 Discharges 395
 Inpatient Days 1,709

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	13	391	1,697	35.8%	4.6	4.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	3	10	12	1.1%	0.0	1.2
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	2	0.5
Physicians & Dentists	4	3	5.5	Radiological Services Personnel	1	0	1.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	1	0.2
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	13	32	26.9	Occupational Therapists	1	1	1.8
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	2	1.8	Physical Therapists	0	2	0.6
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	1	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	2	2.8
Nurse Practitioners	0	0	0.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	2	1	2.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	13	14	18.8
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	5	19	13.6
Pharmacy Personnel	0	5	3.2				
Clinical Laboratory Personnel	5	9	10.2				
				Total	51	94	93.9

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area ³		Volume Group ¹		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$36,979,438	51.6%	46.6%	1.11	48.5%	1.06	46.0%	1.12	51.9%	0.99
Medical Assistance	\$6,341,295	8.8%	14.4%	0.61	11.1%	0.80	12.0%	0.74	9.1%	0.97
Commercial	\$25,857,987	36.1%	33.9%	1.06	37.0%	0.98	37.7%	0.96	35.9%	1.00
All Other	\$2,544,892	3.5%	5.1%	0.70	3.4%	1.04	4.2%	0.84	3.1%	1.15
Deductions as % of Total Gross Patient Revenue										
Medicare	\$21,580,840	30.1%	35.2%	0.85	34.4%	0.88	24.4%	1.23	30.8%	0.98
Medical Assistance	\$4,919,804	6.9%	11.1%	0.62	8.5%	0.81	8.3%	0.82	6.7%	1.03
Commercial	\$9,437,470	13.2%	14.9%	0.88	14.3%	0.92	11.4%	1.16	12.0%	1.10
Charity Care	\$376,775	0.5%	0.7%	0.74	0.6%	0.82	0.7%	0.74	0.5%	0.97
Bad Debt	\$2,121,260	3.0%	1.0%	2.90	1.4%	2.12	1.4%	2.12	3.4%	0.88
All Other	\$1,157,169	1.6%	2.8%	0.58	2.5%	0.65	2.2%	0.73	1.8%	0.88
Total Deductions	\$39,593,318	55.2%	65.8%	0.84	61.6%	0.90	48.5%	1.14	55.3%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	3.0%	6.5%	0.46	2.9%	1.04	5.2%	0.58	13.2%	0.23	
Net Gains/Losses as % of Net Income	N/A	29.4%	N/A	25.8%	N/A	16.4%	N/A	17.2%	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$13,474,769	46.5%	42.4%	1.09	39.7%	1.17	49.0%	0.95	47.9%	0.97
Supplies & Services	\$11,471,476	39.6%	51.3%	0.77	53.8%	0.74	44.0%	0.90	36.8%	1.08
Capital Component	\$4,055,398	14.0%	6.2%	2.24	6.5%	2.14	7.0%	2.00	15.3%	0.91
Fiscal Statistics										
Operating Margin (%)	12.4%	10.4%	1.19	14.3%	0.87	12.2%	1.02	1.2%	10.02	
Total Hospital Net Income (%)	12.4%	14.1%	0.87	18.3%	0.68	14.2%	0.87	1.5%	8.27	
Return on Equity (%)	12.3%	6.3%	1.94	17.0%	0.72	21.6%	0.57	1.1%	11.54	
Current Ratio	1.7	4.1	0.42	9.1	0.19	2.1	0.81	1.4	1.23	
Days in Net Patient Accounts Receivable	76.1	87.5	0.87	53.2	1.43	53.3	1.43	78.5	0.97	
Average Payment Period	57.2	89.9	0.64	32.2	1.78	54.9	1.04	132.8	0.43	
Equity Financing (%)	64.8%	64.7%	1.00	109.2%	0.59	43.0%	1.51	0.0%	N/A	
Long-Term Debt to Equity Ratio	1.5	0.3	4.69	-0.1	N/A	0.7	2.22	0.0	N/A	
Times Interest Earned	4.4	21.0	0.21	32.4	0.13	13.9	0.31	1.3	3.29	
Total Asset Turnover	1.0	0.4	2.32	0.9	1.12	1.5	0.67	0.7	1.40	
Average Age of Plant (Years)	4.3	17.1	0.25	7.7	0.56	8.5	0.51	3.0	1.45	
Increase (Decrease) Total Net Patient Revenue	25.4%	12.7%	1.99	13.9%	1.82	15.6%	1.63	-13.8%	N/A	
Outpatient Gross Revenue (% of Total GPR)	70.6%	64.9%	1.09	70.3%	1.00	82.0%	0.86	79.6%	0.89	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$31,490	\$18,658	1.69	\$13,612	2.31	\$21,986	1.43	\$15,720	2.00	
Inpatient Net Revenue per Day	\$6,708	\$3,656	1.83	\$3,085	2.17	\$3,295	2.04	\$4,129	1.62	
Outpatient Net Revenue per Visit	\$735	\$781	0.94	\$815	0.90	\$696	1.06	\$838	0.88	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$71,723,614	Cash & Cash Equivalents	-\$818,081	Current Liabilities	\$4,139,620
Less Deductions	\$39,593,318	Net Patient Receivables	\$6,698,037	Long-Term Debt	\$33,283,057
Net Patient Revenue	\$32,130,296	Other Receivables	\$638,642	Other Liabilities	-\$25,694,618
Plus Other Revenue	\$984,969			Subtotal	\$11,728,059
Total Revenue	\$33,115,263	Land, Buildings & Equipment (Net)	\$24,341,166	Unrestricted Fund Balance	\$21,563,101
Less Expenses	\$29,001,643	Other Assets	\$2,431,397	Restricted Fund Balance	\$1,839,552
Non-Operating Gains/Losses	-\$27,000			Total Liabilities & Fund Balance	\$33,291,160
Net Income	\$4,086,620	Total Assets	\$33,291,161		