

**125 St Nicholas Hospital**  
 3100 Superior Avenue  
 Sheboygan, WI 53081  
 920-459-8300

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Sheboygan  
 Analysis Area: Northeastern (4)  
 Volume Group: 4

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 4		Volume Group 4		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	29.0%	57.9%	0.50	57.7%	0.50	42.2%	0.69	36.9%	0.78
Obstetrics	14.6%	36.8%	0.40	33.1%	0.04	19.9%	0.73	18.1%	0.81
Pediatrics	0.0%	59.6%	N/A	12.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	29.5%	58.7%	0.50	51.8%	0.57	42.0%	0.70	36.6%	0.81
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	8.4	26.8	0.31	25.0	0.34	12.3	0.68	11.1	0.76
Obstetrics	1.3	4.8	0.27	3.9	0.34	1.4	0.94	1.6	0.81
Pediatrics	0.0	1.5	N/A	0.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	14.5	49.8	0.29	44.3	0.33	19.1	0.75	16.8	0.86
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	2.8	4.6	0.62	4.2	0.68	3.8	0.75	3.2	0.90
Obstetrics	2.0	2.4	0.84	2.3	0.90	2.1	0.99	2.1	0.98
Pediatrics	0.0	3.8	N/A	2.4	N/A	2.0	N/A	0.0	N/A
Total Hospital	3.3	4.9	0.67	4.4	0.74	4.0	0.81	3.3	0.98
<b>Surgical Operations</b>									
Inpatient	426	1,037	0.41	879	0.48	334	1.28	578	0.74
Outpatient	4,353	3,865	1.13	5,410	0.80	2,451	1.78	3,832	1.14
Inpatient as % of All Surgeries	8.9%	21.2%	0.42	14.0%	0.64	12.0%	0.74	13.1%	0.68
<b>Outpatient Visits</b>									
Non-Emergency Visits	64,534	145,246	0.44	191,881	0.34	76,359	0.85	60,402	1.07
Emergency Visits	11,806	16,058	0.74	17,038	0.69	11,733	1.01	12,406	0.95
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	3.0	19.0	0.16	15.5	0.19	12.6	0.24	3.0	1.00
Nurses, Licensed	108.3	247.5	0.44	286.5	0.38	121.7	0.89	103.8	1.04
Ancillary Nursing Personnel	10.4	40.3	0.26	43.7	0.24	21.5	0.48	8.7	1.20
All Other Personnel	157.6	496.2	0.32	497.2	0.32	244.0	0.65	145.7	1.08
Total FTEs	279.2	803.0	0.35	842.9	0.33	399.8	0.70	261.2	1.07
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	3.9	13.0	0.30	8.7	0.44	14.8	0.26	4.0	0.95
Nurses, Licensed	139.0	168.4	0.83	160.8	0.86	143.7	0.97	139.8	0.99
Ancillary Nursing Personnel	13.4	27.4	0.49	24.5	0.55	25.4	0.53	11.7	1.14
All Other Personnel	202.3	337.6	0.60	279.1	0.72	288.0	0.70	196.2	1.03
Total FTEs	358.6	546.4	0.66	473.2	0.76	471.8	0.76	351.8	1.02

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	49	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	9
Discharges	1,617	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	228
Inpatient Days	5,275			Inpatient Days	0	Newborn Days	385

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	29	1,077	3,067	29.0%	8.4	2.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	9	234	478	14.6%	1.3	2.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	11	306	1,730	43.1%	4.7	5.7
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	4	5	8.2
Physicians & Dentists	1	0	1.0	Radiological Services Personnel	9	24	24.3
Medical & Dental Residents	0	0	0.0	Sonographers	0	7	4.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	6	7.5
Registered Nurses	51	66	107.3	Occupational Therapists	3	5	6.4
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	20	4	23.7
Ancillary Nursing Personnel	3	9	10.4	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	1	0.8
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	1	0	1.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	1	2.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	5	17	18.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	21	23	37.1
Pharmacy Personnel	5	4	6.8				
Clinical Laboratory Personnel	10	5	13.4	<b>Total</b>	<b>142</b>	<b>177</b>	<b>279.2</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$130,194,906	51.6%	46.6%	1.11	47.1%	1.10	49.5%	1.04	50.9%	1.01
Medical Assistance	\$24,350,848	9.7%	14.4%	0.67	12.3%	0.78	13.2%	0.73	9.7%	0.99
Commercial	\$89,917,568	35.6%	33.9%	1.05	36.3%	0.98	33.6%	1.06	36.7%	0.97
All Other	\$7,764,392	3.1%	5.1%	0.61	4.2%	0.73	3.7%	0.82	2.7%	1.14
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$99,716,235	39.5%	35.2%	1.12	35.4%	1.12	35.9%	1.10	39.3%	1.01
Medical Assistance	\$19,267,180	7.6%	11.1%	0.69	9.8%	0.78	10.4%	0.74	7.8%	0.98
Commercial	\$46,050,140	18.3%	14.9%	1.22	16.0%	1.14	13.9%	1.32	17.3%	1.06
Charity Care	\$769,418	0.3%	0.7%	0.43	0.7%	0.44	0.8%	0.40	0.5%	0.62
Bad Debt	\$3,549,586	1.4%	1.0%	1.38	1.1%	1.31	1.3%	1.09	1.1%	1.33
All Other	\$6,004,220	2.4%	2.8%	0.85	2.9%	0.81	2.3%	1.03	2.0%	1.19
Total Deductions	\$175,356,777	69.5%	65.8%	1.06	65.9%	1.06	64.5%	1.08	68.0%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		25.5%	6.5%	3.94	6.1%	4.22	7.3%	3.52	4.3%	5.93
Net Gains/Losses as % of Net Income		11.3%	29.4%	0.38	31.1%	0.36	21.5%	0.52	N/A	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$18,231,721	25.1%	42.4%	0.59	42.5%	0.59	44.5%	0.56	36.9%	0.68
Supplies & Services	\$49,465,374	68.0%	51.3%	1.32	50.9%	1.34	48.6%	1.40	57.7%	1.18
Capital Component	\$5,043,237	6.9%	6.2%	1.11	6.6%	1.05	6.9%	1.00	5.4%	1.29
<b>Fiscal Statistics</b>										
Operating Margin (%)		29.5%	10.4%	2.84	15.9%	1.86	13.9%	2.13	-6.2%	N/A
Total Hospital Net Income (%)		32.1%	14.1%	2.27	21.5%	1.49	17.0%	1.89	-5.9%	N/A
Return on Equity (%)		30.9%	6.3%	4.90	15.0%	2.06	13.1%	2.36	-4.6%	N/A
Current Ratio		2.0	4.1	0.50	3.7	0.55	4.4	0.46	1.3	1.56
Days in Net Patient Accounts Receivable		50.3	87.5	0.58	56.7	0.89	43.9	1.15	47.7	1.05
Average Payment Period		80.1	89.9	0.89	76.1	1.05	61.1	1.31	85.9	0.93
Equity Financing (%)		79.4%	64.7%	1.23	75.3%	1.05	78.9%	1.01	67.5%	1.18
Long-Term Debt to Equity Ratio		0.1	0.3	0.30	0.2	0.65	0.1	0.77	0.1	1.34
Times Interest Earned		306.2	21.0	14.56	32.4	9.44	25.9	11.81	-57.7	N/A
Total Asset Turnover		0.9	0.4	2.17	0.7	1.42	0.7	1.25	0.8	1.19
Average Age of Plant (Years)		18.0	17.1	1.05	10.6	1.70	10.3	1.74	18.7	0.96
Increase (Decrease) Total Net Patient Revenue		-0.6%	12.7%	N/A	10.0%	N/A	14.2%	N/A	-7.2%	0.09
Outpatient Gross Revenue (% of Total GPR)		81.4%	64.9%	1.25	74.4%	1.09	76.7%	1.06	77.2%	1.05
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$10,002		\$18,658	0.54	\$15,148	0.66	\$12,297	0.81	\$11,158	0.90
Inpatient Net Revenue per Day	\$3,066		\$3,656	0.84	\$3,286	0.93	\$2,830	1.08	\$3,353	0.91
Outpatient Net Revenue per Visit	\$842		\$781	1.08	\$699	1.20	\$806	1.04	\$813	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$252,227,714	Cash & Cash Equivalents		Current Liabilities	\$14,996,958
Less Deductions	\$175,356,777	Net Patient Receivables	\$10,599,684	Long-Term Debt	\$8,804,623
Net Patient Revenue	\$76,870,937	Other Receivables	\$16,274,456	Other Liabilities	-\$919,856
Plus Other Revenue	\$26,366,720			Subtotal	\$22,881,725
Total Revenue	\$103,237,657	Land, Buildings & Equipment (Net)	\$46,095,251	Unrestricted Fund Balance	\$88,213,042
Less Expenses	\$72,740,332	Other Assets	\$38,498,522	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$3,877,177			Total Liabilities & Fund Balance	\$111,094,767
Net Income	\$34,374,502	Total Assets	\$111,094,767		