

132 Stoughton Hospital Association
 900 Ridge Street
 Stoughton, WI 53589
 608-873-6611

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Dane
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	26.3%	57.9%	0.45	58.2%	0.45	36.8%	0.72	34.5%	0.76
Obstetrics	0.0%	36.8%	N/A	41.0%	N/A	23.3%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	55.7%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	35.1%	58.7%	0.60	62.3%	0.56	42.9%	0.82	41.0%	0.85
Average Census (Patients)									
Adult Medical-Surgical	4.7	26.8	0.18	25.0	0.19	7.2	0.66	6.2	0.76
Obstetrics	0.0	4.8	N/A	4.5	N/A	0.9	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.5	49.8	0.19	53.8	0.18	10.9	0.87	11.1	0.85
Average Length of Stay (Days)									
Adult Medical-Surgical	3.0	4.6	0.66	4.5	0.66	3.5	0.87	3.4	0.88
Obstetrics	0.0	2.4	N/A	2.5	N/A	2.1	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	4.5	N/A	1.8	N/A	0.0	N/A
Total Hospital	4.0	4.9	0.83	4.5	0.90	3.8	1.08	5.3	0.76
Surgical Operations									
Inpatient	99	1,037	0.10	947	0.10	234	0.42	215	0.46
Outpatient	904	3,865	0.23	3,798	0.24	1,718	0.53	757	1.19
Inpatient as % of All Surgeries	9.9%	21.2%	0.47	20.0%	0.49	12.0%	0.82	22.1%	0.45
Outpatient Visits									
Non-Emergency Visits	59,217	145,246	0.41	172,458	0.34	77,301	0.77	48,982	1.21
Emergency Visits	5,319	16,058	0.33	16,037	0.33	9,586	0.55	4,891	1.09
Full-Time Equivalents (FTEs)									
Administrators	20.0	19.0	1.05	20.3	0.99	11.2	1.78	19.0	1.05
Nurses, Licensed	60.3	247.5	0.24	270.6	0.22	81.2	0.74	56.5	1.07
Ancillary Nursing Personnel	7.8	40.3	0.19	38.3	0.20	13.2	0.59	11.1	0.71
All Other Personnel	148.6	496.2	0.30	620.2	0.24	206.7	0.72	151.0	0.98
Total FTEs	236.7	803.0	0.29	949.5	0.25	312.3	0.76	237.5	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	22.4	13.0	1.73	12.6	1.77	20.5	1.09	37.8	0.59
Nurses, Licensed	67.5	168.4	0.40	168.2	0.40	148.3	0.46	112.5	0.60
Ancillary Nursing Personnel	8.8	27.4	0.32	23.8	0.37	24.2	0.36	22.1	0.40
All Other Personnel	166.4	337.6	0.49	385.4	0.43	377.6	0.44	300.6	0.55
Total FTEs	265.1	546.4	0.49	590.0	0.45	570.6	0.46	473.0	0.56

Total Hospital:
 Beds Set Up & Staffed 27
 Discharges 855
 Inpatient Days 3,455

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 1
 Discharges 17
 Inpatient Days 158

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	18	574	1,731	26.3%	4.7	3.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	5	102	1,558	85.4%	4.3	15.3
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	4	14	166	11.4%	0.5	11.9
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	20	0	20.0	Surgical Personnel	0	5	4.7
Physicians & Dentists	2	0	2.0	Radiological Services Personnel	4	16	9.3
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	3	3.0
Registered Nurses	23	55	55.7	Occupational Therapists	0	6	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	1	1.0	Physical Therapists	5	11	9.3
Ancillary Nursing Personnel	4	8	7.8	Physical Therapy Assistants/Aides	2	2	2.9
Medical Assistants	1	1	1.5	Recreational Therapists	1	0	1.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	3	1.1
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	4	3.5	Social Workers	1	2	2.4
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	17	23	32.9
Health Info Mgmt-Administrators/Technicians	5	3	6.8	All Other Personnel	35	42	59.0
Pharmacy Personnel	4	1	4.2				
Clinical Laboratory Personnel	2	6	5.7				
				Total	131	192	236.7

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value ¹	Ratio	Value ³	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$62,475,054	50.7%	46.6%	1.09	42.1%	1.20	47.0%	1.08	52.3%	0.97
Medical Assistance	\$12,536,062	10.2%	14.4%	0.71	12.0%	0.85	13.0%	0.78	9.1%	1.12
Commercial	\$45,610,397	37.0%	33.9%	1.09	37.4%	0.99	36.1%	1.03	36.4%	1.02
All Other	\$2,624,914	2.1%	5.1%	0.42	8.4%	0.25	3.8%	0.56	2.3%	0.94
Deductions as % of Total Gross Patient Revenue										
Medicare	\$43,120,891	35.0%	35.2%	0.99	31.8%	1.10	32.5%	1.08	33.8%	1.03
Medical Assistance	\$10,520,862	8.5%	11.1%	0.77	9.3%	0.92	9.9%	0.87	7.6%	1.12
Commercial	\$19,900,541	16.1%	14.9%	1.08	19.0%	0.85	14.1%	1.14	15.2%	1.06
Charity Care	\$375,902	0.3%	0.7%	0.43	0.5%	0.57	0.7%	0.46	0.4%	0.69
Bad Debt	\$1,356,000	1.1%	1.0%	1.08	1.0%	1.07	1.5%	0.73	1.6%	0.71
All Other	\$1,185,152	1.0%	2.8%	0.34	4.5%	0.21	1.8%	0.54	1.3%	0.75
Total Deductions	\$76,459,348	62.0%	65.8%	0.94	66.2%	0.94	60.4%	1.03	60.0%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		4.5%	6.5%	0.70	6.8%	0.67	7.5%	0.60	4.5%	1.01
Net Gains/Losses as % of Net Income		81.4%	29.4%	2.77	49.6%	1.64	42.4%	1.92	38.5%	2.11
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$22,758,231	48.9%	42.4%	1.15	44.5%	1.10	50.4%	0.97	50.9%	0.96
Supplies & Services	\$19,367,848	41.6%	51.3%	0.81	48.9%	0.85	42.2%	0.99	38.6%	1.08
Capital Component	\$4,380,149	9.4%	6.2%	1.51	6.6%	1.42	7.5%	1.26	10.5%	0.90
Fiscal Statistics										
Operating Margin (%)		5.1%	10.4%	0.49	8.0%	0.63	8.9%	0.57	2.3%	2.22
Total Hospital Net Income (%)		22.4%	14.1%	1.58	14.8%	1.51	14.5%	1.55	3.7%	6.08
Return on Equity (%)		15.2%	6.3%	2.41	10.2%	1.50	11.3%	1.35	1.9%	7.84
Current Ratio		3.9	4.1	0.94	2.7	1.45	5.3	0.73	3.2	1.22
Days in Net Patient Accounts Receivable		52.7	87.5	0.60	50.7	1.04	49.1	1.07	40.3	1.31
Average Payment Period		91.4	89.9	1.02	78.2	1.17	43.7	2.09	109.1	0.84
Equity Financing (%)		74.6%	64.7%	1.15	59.6%	1.25	76.8%	0.97	61.7%	1.21
Long-Term Debt to Equity Ratio		0.2	0.3	0.51	0.3	0.66	0.2	0.89	0.3	0.56
Times Interest Earned		27.4	21.0	1.30	18.0	1.52	19.8	1.39	4.0	6.84
Total Asset Turnover		0.6	0.4	1.30	0.6	0.88	0.7	0.76	0.5	1.07
Average Age of Plant (Years)		11.3	17.1	0.66	12.6	0.90	10.5	1.07	10.5	1.08
Increase (Decrease) Total Net Patient Revenue		11.6%	12.7%	0.91	11.3%	1.03	11.8%	0.98	-8.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		84.9%	64.9%	1.31	61.9%	1.37	79.7%	1.06	77.6%	1.09
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$10,175		\$18,658	0.55	\$18,949	0.54	\$14,182	0.72	\$14,297	0.71
Inpatient Net Revenue per Day	\$1,689		\$3,656	0.46	\$3,664	0.46	\$3,541	0.48	\$2,604	0.65
Outpatient Net Revenue per Visit	\$604		\$781	0.77	\$753	0.80	\$602	1.00	\$598	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$123,246,427	Cash & Cash Equivalents	\$33,873,549	Current Liabilities	\$10,858,317
Less Deductions	\$76,459,348	Net Patient Receivables	\$6,759,089	Long-Term Debt	\$10,923,308
Net Patient Revenue	\$46,787,079	Other Receivables	\$104,233	Other Liabilities	\$584,543
Plus Other Revenue	\$2,218,045			Subtotal	\$22,366,168
Total Revenue	\$49,005,124	Land, Buildings & Equipment (Net)	\$27,237,551	Unrestricted Fund Balance	\$65,621,345
Less Expenses	\$46,506,228	Other Assets	\$20,013,091	Restricted Fund Balance	\$1,527,612
Non-Operating Gains/Losses	\$10,907,285			Total Liabilities & Fund Balance	\$87,987,513
Net Income	\$13,406,181	Total Assets	\$87,987,513		