

136 Aspirus Tomahawk Hospital
 401 West Mohawk Drive
 Tomahawk, WI 54487
 715-453-7700

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Lincoln
 Analysis Area: North Central (6)
 Volume Group: 1

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 6		Volume Group 1		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	14.5%	57.9%	0.25	58.8%	0.25	14.2%	1.02	22.0%	0.66
Obstetrics	0.0%	36.8%	N/A	39.4%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	69.2%	N/A	62.6%	N/A	0.0%	N/A
Total Hospital	14.5%	58.7%	0.25	61.6%	0.24	18.3%	0.79	22.0%	0.66
Average Census (Patients)									
Adult Medical-Surgical	1.6	26.8	0.06	17.6	0.09	2.1	0.78	1.8	0.91
Obstetrics	0.0	4.8	N/A	3.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.5	N/A	2.9	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.6	49.8	0.03	35.6	0.04	2.8	0.58	1.8	0.91
Average Length of Stay (Days)									
Adult Medical-Surgical	3.4	4.6	0.73	4.4	0.77	3.6	0.92	2.9	1.15
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	3.8	N/A	4.3	N/A	2.6	N/A	0.0	N/A
Total Hospital	2.8	4.9	0.58	4.7	0.60	4.3	0.65	2.8	1.00
Surgical Operations									
Inpatient	0	1,037	N/A	1,116	N/A	54	N/A	0	N/A
Outpatient	0	3,865	N/A	3,513	N/A	1,655	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	24.1%	N/A	3.2%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	41,146	145,246	0.28	131,878	0.31	27,310	1.51	18,579	2.21
Emergency Visits	3,702	16,058	0.23	11,093	0.33	3,184	1.16	4,182	0.89
Full-Time Equivalents (FTEs)									
Administrators	1.0	19.0	0.05	20.4	0.05	1.7	0.58	1.0	1.00
Nurses, Licensed	20.9	247.5	0.08	172.5	0.12	37.1	0.56	17.4	1.20
Ancillary Nursing Personnel	0.0	40.3	N/A	24.7	N/A	6.4	N/A	0.0	N/A
All Other Personnel	33.0	496.2	0.07	457.0	0.07	71.3	0.46	31.0	1.06
Total FTEs	54.9	803.0	0.07	674.6	0.08	116.6	0.47	49.4	1.11
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.9	13.0	0.53	17.1	0.41	11.4	0.61	5.8	1.20
Nurses, Licensed	144.7	168.4	0.86	144.1	1.00	246.5	0.59	100.0	1.45
Ancillary Nursing Personnel	0.0	27.4	N/A	20.6	N/A	42.3	N/A	0.0	N/A
All Other Personnel	228.5	337.6	0.68	381.6	0.60	473.5	0.48	178.8	1.28
Total FTEs	380.2	546.4	0.70	563.4	0.67	773.8	0.49	284.5	1.34

Total Hospital:

Beds Set Up & Staffed 11
 Discharges 206
 Inpatient Days 582

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 31
 Inpatient Days 322

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	11	173	582	14.5%	1.6	3.4
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.
** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network
4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	1	5	2.3
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	16	5	17.4	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	2	3	3.5	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	18	5	18.0
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	0	0	0.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	5	3	6.7	Total	49	21	54.9

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$17,520,223	55.5%	46.6%	1.19	51.2%	1.08	46.0%	1.20	54.7%	1.01
Medical Assistance	\$3,647,542	11.5%	14.4%	0.80	13.3%	0.87	12.0%	0.96	11.6%	1.00
Commercial	\$8,399,024	26.6%	33.9%	0.79	29.9%	0.89	37.7%	0.70	26.3%	1.01
All Other	\$2,022,757	6.4%	5.1%	1.26	5.7%	1.13	4.2%	1.52	7.4%	0.87
Deductions as % of Total Gross Patient Revenue										
Medicare	\$9,298,083	29.4%	35.2%	0.84	36.0%	0.82	24.4%	1.20	30.7%	0.96
Medical Assistance	\$2,413,940	7.6%	11.1%	0.69	10.1%	0.76	8.3%	0.92	7.7%	0.99
Commercial	\$2,156,394	6.8%	14.9%	0.46	9.2%	0.74	11.4%	0.60	5.8%	1.18
Charity Care	\$502,446	1.6%	0.7%	2.23	0.8%	2.08	0.7%	2.24	1.9%	0.83
Bad Debt	\$629,876	2.0%	1.0%	1.96	0.8%	2.46	1.4%	1.43	3.0%	0.67
All Other	\$1,515,067	4.8%	2.8%	1.72	3.5%	1.36	2.2%	2.16	4.5%	1.06
Total Deductions	\$16,515,806	52.3%	65.8%	0.80	60.4%	0.87	48.5%	1.08	53.6%	0.98
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		5.3%	6.5%	0.82	4.2%	1.26	5.2%	1.02	13.6%	0.39
Net Gains/Losses as % of Net Income		N/A	29.4%	N/A	32.5%	N/A	16.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$5,026,754	35.9%	42.4%	0.85	42.4%	0.85	49.0%	0.73	36.6%	0.98
Supplies & Services	\$8,344,784	59.6%	51.3%	1.16	52.7%	1.13	44.0%	1.35	58.7%	1.01
Capital Component	\$624,206	4.5%	6.2%	0.72	4.9%	0.90	7.0%	0.64	4.7%	0.95
Fiscal Statistics										
Operating Margin (%)		12.1%	10.4%	1.16	9.6%	1.25	12.2%	0.99	19.4%	0.62
Total Hospital Net Income (%)		4.2%	14.1%	0.30	13.6%	0.31	14.2%	0.30	19.4%	0.22
Return on Equity (%)		7.3%	6.3%	1.16	3.3%	2.22	21.6%	0.34	31.1%	0.24
Current Ratio		1.9	4.1	0.47	2.8	0.69	2.1	0.91	3.9	0.49
Days in Net Patient Accounts Receivable		54.3	87.5	0.62	167.5	0.32	53.3	1.02	57.2	0.95
Average Payment Period		51.9	89.9	0.58	165.5	0.31	54.9	0.94	39.3	1.32
Equity Financing (%)		42.5%	64.7%	0.66	50.9%	0.84	43.0%	0.99	73.0%	0.58
Long-Term Debt to Equity Ratio		0.0	0.3	N/A	0.7	N/A	0.7	N/A	0.0	N/A
Times Interest Earned		0.0	21.0	N/A	48.7	N/A	13.9	N/A	0.0	N/A
Total Asset Turnover		1.9	0.4	4.42	0.2	8.21	1.5	1.28	1.6	1.18
Average Age of Plant (Years)		7.3	17.1	0.43	33.5	0.22	8.5	0.87	7.0	1.05
Increase (Decrease) Total Net Patient Revenue		12.9%	12.7%	1.01	25.1%	0.51	15.6%	0.83	-10.5%	N/A
Outpatient Gross Revenue (% of Total GPR)		90.6%	64.9%	1.40	70.5%	1.28	82.0%	1.11	89.8%	1.01
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$11,899	\$18,658	0.64	\$16,540	0.72	\$21,986	0.54	\$9,280	1.28
Inpatient Net Revenue per Day		\$3,390	\$3,656	0.93	\$3,511	0.97	\$3,295	1.03	\$3,133	1.08
Outpatient Net Revenue per Visit		\$287	\$781	0.37	\$799	0.36	\$696	0.41	\$528	0.54

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$31,589,546	Cash & Cash Equivalents	\$440	Current Liabilities	\$1,910,458
Less Deductions	\$16,515,806	Net Patient Receivables	\$2,242,690	Long-Term Debt	\$0
Net Patient Revenue	\$15,073,740	Other Receivables	\$87,972	Other Liabilities	\$2,917,027
Plus Other Revenue	\$841,609			Subtotal	\$4,827,485
Total Revenue	\$15,915,349	Land, Buildings & Equipment (Net)	\$4,662,231	Unrestricted Fund Balance	\$3,575,234
Less Expenses	\$13,995,744	Other Assets	\$1,409,386	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$1,304,406			Total Liabilities & Fund Balance	\$8,402,719
Net Income	\$615,199	Total Assets	\$8,402,719		