

**156 Howard Young Medical Center**  
 240 Maple Street, PO Box 470  
 Woodruff, WI 54568  
 715-356-8000

Fiscal Year: 07/01 to 06/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Religious Organization

County: Oneida  
 Analysis Area: North Central (6)  
 Volume Group: 2

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 6		Volume Group 2		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	24.5%	57.9%	0.42	58.8%	0.42	19.3%	1.27	40.7%	0.60
Obstetrics	0.0%	36.8%	N/A	39.4%	N/A	21.6%	N/A	0.0%	N/A
Pediatrics	0.0%	59.6%	N/A	69.2%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	30.6%	58.7%	0.52	61.6%	0.50	20.9%	1.47	46.4%	0.66
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	6.9	26.8	0.26	17.6	0.39	3.3	2.06	13.0	0.53
Obstetrics	0.0	4.8	N/A	3.2	N/A	0.9	N/A	1.8	0.00
Pediatrics	0.0	1.5	N/A	2.9	N/A	0.0	N/A	0.0	N/A
Total Hospital	11.6	49.8	0.23	35.6	0.33	4.2	2.77	19.5	0.60
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	3.7	4.6	0.81	4.4	0.85	3.6	1.04	3.4	1.10
Obstetrics	0.0	2.4	N/A	2.2	N/A	2.2	N/A	2.2	0.00
Pediatrics	0.0	3.8	N/A	4.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.2	4.9	0.86	4.7	0.89	3.1	1.37	3.4	1.25
<b>Surgical Operations</b>									
Inpatient	129	1,037	0.12	1,116	0.12	202	0.64	588	0.22
Outpatient	404	3,865	0.10	3,513	0.12	1,213	0.33	759	0.53
Inpatient as % of All Surgeries	24.2%	21.2%	1.14	24.1%	1.00	14.3%	1.70	43.7%	0.55
<b>Outpatient Visits</b>									
Non-Emergency Visits	25,436	145,246	0.18	131,878	0.19	37,326	0.68	22,287	1.14
Emergency Visits	6,431	16,058	0.40	11,093	0.58	4,868	1.32	10,691	0.60
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	4.8	19.0	0.25	20.4	0.23	5.6	0.86	4.9	0.98
Nurses, Licensed	73.8	247.5	0.30	172.5	0.43	48.0	1.54	71.9	1.03
Ancillary Nursing Personnel	0.0	40.3	N/A	24.7	N/A	5.7	N/A	0.0	N/A
All Other Personnel	83.6	496.2	0.17	457.0	0.18	98.5	0.85	85.4	0.98
Total FTEs	162.2	803.0	0.20	674.6	0.24	157.8	1.03	162.2	1.00
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	14.5	13.0	1.12	17.1	0.85	26.2	0.55	10.1	1.44
Nurses, Licensed	223.3	168.4	1.33	144.1	1.55	225.1	0.99	149.1	1.50
Ancillary Nursing Personnel	0.0	27.4	N/A	20.6	N/A	26.6	N/A	0.0	N/A
All Other Personnel	253.0	337.6	0.75	381.6	0.66	461.9	0.55	177.1	1.43
Total FTEs	490.8	546.4	0.90	563.4	0.87	739.8	0.66	336.3	1.46

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	38	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	1,012	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	4,249			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	28	674	2,508	24.5%	6.9	3.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	3	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	3	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	10	338	1,741	47.7%	4.8	5.2
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	2	4.8	Surgical Personnel	3	3	3.5
Physicians & Dentists	0	1	0.0	Radiological Services Personnel	7	5	7.6
Medical & Dental Residents	0	0	0.0	Sonographers	1	1	1.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	5	4.0
Registered Nurses	60	40	68.1	Occupational Therapists	4	1	4.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	4	2	4.6
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	1	1	1.8
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	3	4.7	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	31	23	35.1
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	3	2	3.6
Pharmacy Personnel	7	3	7.8	<b>Total</b>	<b>143</b>	<b>99</b>	<b>162.2</b>
Clinical Laboratory Personnel	9	7	10.5				

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$41,167,053	52.7%	46.6%	1.13	51.2%	1.03	47.7%	1.11	54.6%	0.97
Medical Assistance	\$13,858,825	17.8%	14.4%	1.23	13.3%	1.34	12.6%	1.41	14.3%	1.24
Commercial	\$17,497,492	22.4%	33.9%	0.66	29.9%	0.75	35.5%	0.63	23.9%	0.94
All Other	\$5,535,127	7.1%	5.1%	1.40	5.7%	1.25	4.2%	1.69	7.1%	0.99
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$27,820,811	35.6%	35.2%	1.01	36.0%	0.99	27.4%	1.30	35.6%	1.00
Medical Assistance	\$11,250,485	14.4%	11.1%	1.30	10.1%	1.43	8.8%	1.63	10.4%	1.39
Commercial	\$4,507,786	5.8%	14.9%	0.39	9.2%	0.63	12.2%	0.47	5.1%	1.14
Charity Care	\$1,096,339	1.4%	0.7%	1.97	0.8%	1.84	0.7%	1.99	1.3%	1.05
Bad Debt	\$867,105	1.1%	1.0%	1.09	0.8%	1.37	1.3%	0.88	2.1%	0.53
All Other	\$4,028,411	5.2%	2.8%	1.85	3.5%	1.47	2.4%	2.13	4.8%	1.07
Total Deductions	\$49,570,937	63.5%	65.8%	0.97	60.4%	1.05	52.8%	1.20	59.3%	1.07
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	5.2%	6.5%	0.80	4.2%	1.23	4.2%	1.25	11.8%	0.44	
Net Gains/Losses as % of Net Income	N/A	29.4%	N/A	32.5%	N/A	27.5%	N/A	18.1%	N/A	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$16,023,538	36.1%	42.4%	0.85	42.4%	0.85	46.9%	0.77	39.0%	0.93
Supplies & Services	\$25,291,419	57.0%	51.3%	1.11	52.7%	1.08	45.9%	1.24	54.5%	1.05
Capital Component	\$3,021,382	6.8%	6.2%	1.09	4.9%	1.38	7.1%	0.95	6.5%	1.05
<b>Fiscal Statistics</b>										
Operating Margin (%)	-47.5%	10.4%	N/A	9.6%	N/A	14.1%	N/A	16.2%	N/A	
Total Hospital Net Income (%)	-0.8%	14.1%	N/A	13.6%	N/A	18.4%	N/A	19.0%	N/A	
Return on Equity (%)	-0.3%	6.3%	N/A	3.3%	N/A	1.6%	N/A	12.8%	N/A	
Current Ratio	5.4	4.1	1.30	2.8	1.89	2.8	1.92	3.6	1.50	
Days in Net Patient Accounts Receivable	48.7	87.5	0.56	167.5	0.29	469.6	0.10	41.1	1.19	
Average Payment Period	32.1	89.9	0.36	165.5	0.19	503.0	0.06	24.9	1.29	
Equity Financing (%)	92.1%	64.7%	1.42	50.9%	1.81	50.7%	1.82	91.2%	1.01	
Long-Term Debt to Equity Ratio	0.0	0.3	N/A	0.7	N/A	0.7	N/A	0.0	N/A	
Times Interest Earned	0.0	21.0	N/A	48.7	N/A	28.6	N/A	0.0	N/A	
Total Asset Turnover	0.3	0.4	0.67	0.2	1.24	0.1	3.47	0.6	0.44	
Average Age of Plant (Years)	8.2	17.1	0.48	33.5	0.24	72.9	0.11	7.0	1.18	
Increase (Decrease) Total Net Patient Revenue	-44.1%	12.7%	N/A	25.1%	N/A	13.5%	N/A	-3.6%	12.12	
Outpatient Gross Revenue (% of Total GPR)	64.9%	64.9%	1.00	70.5%	0.92	80.3%	0.81	60.5%	1.07	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$12,123	\$18,658	0.65	\$16,540	0.73	\$17,504	0.69	\$11,111	1.09	
Inpatient Net Revenue per Day	\$2,899	\$3,656	0.79	\$3,511	0.83	\$4,490	0.65	\$3,379	0.86	
Outpatient Net Revenue per Visit	\$536	\$781	0.69	\$799	0.67	\$784	0.68	\$910	0.59	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$78,058,496	Cash & Cash Equivalents	\$1,552	Current Liabilities	\$3,646,416
Less Deductions	\$49,570,937	Net Patient Receivables	\$3,804,017	Long-Term Debt	\$0
Net Patient Revenue	\$28,487,559	Other Receivables	\$1,741,131	Other Liabilities	\$4,672,930
Plus Other Revenue	\$1,561,524			Subtotal	\$8,319,346
Total Revenue	\$30,049,084	Land, Buildings & Equipment (Net)	\$23,165,222	Unrestricted Fund Balance	\$96,897,286
Less Expenses	\$44,336,339	Other Assets	\$76,504,710	Restricted Fund Balance	\$62,364,980
Non-Operating Gains/Losses	\$13,923,155			Total Liabilities & Fund Balance	\$105,216,632
Net Income	-\$364,100	Total Assets	\$105,216,632		