

**194 Children's Wisconsin-Fox Valley Hospital**  
 130 Second Street, PO Box 476  
 Neenah, WI 54956  
 920-969-7900

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Winnebago  
 Analysis Area: Lake Winnebago (3)  
 Volume Group: 1

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	0.0%	57.9%	N/A	50.0%	N/A	14.2%	N/A	0.0%	N/A
Obstetrics	0.0%	36.8%	N/A	28.9%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	62.6%	59.6%	1.05	23.2%	2.70	62.6%	1.00	72.8%	0.86
Total Hospital	80.4%	58.7%	1.37	50.4%	1.60	18.3%	4.38	89.1%	0.90
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	0.0	26.8	N/A	23.2	N/A	2.1	N/A	0.0	N/A
Obstetrics	0.0	4.8	N/A	4.6	N/A	0.0	N/A	0.0	N/A
Pediatrics	1.9	1.5	1.22	0.3	6.07	0.2	1.22	2.2	0.86
Total Hospital	13.7	49.8	0.27	37.4	0.37	2.8	4.95	13.4	1.02
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	0.0	4.6	N/A	4.2	N/A	3.6	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Pediatrics	2.6	3.8	0.67	2.6	0.99	2.6	1.00	2.7	0.94
Total Hospital	9.6	4.9	1.96	4.4	2.19	4.3	2.21	8.7	1.10
<b>Surgical Operations</b>									
Inpatient	0	1,037	N/A	1,060	N/A	54	N/A	0	N/A
Outpatient	0	3,865	N/A	5,859	N/A	1,655	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	21.2%	N/A	15.3%	N/A	3.2%	N/A	0.0%	N/A
<b>Outpatient Visits</b>									
Non-Emergency Visits	18,791	145,246	0.13	100,098	0.19	27,310	0.69	15,058	1.25
Emergency Visits	0	16,058	N/A	15,000	N/A	3,184	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	1.0	19.0	0.05	14.2	0.07	1.7	0.58	3.0	0.33
Nurses, Licensed	60.8	247.5	0.25	181.5	0.33	37.1	1.64	72.0	0.84
Ancillary Nursing Personnel	6.5	40.3	0.16	13.1	0.50	6.4	1.02	7.8	0.83
All Other Personnel	85.0	496.2	0.17	298.4	0.28	71.3	1.19	84.0	1.01
Total FTEs	153.3	803.0	0.19	507.2	0.30	116.6	1.31	166.8	0.92
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	4.5	13.0	0.35	11.3	0.40	11.4	0.39	12.9	0.35
Nurses, Licensed	272.3	168.4	1.62	144.6	1.88	246.5	1.10	310.1	0.88
Ancillary Nursing Personnel	29.1	27.4	1.06	10.4	2.79	42.3	0.69	33.6	0.87
All Other Personnel	380.7	337.6	1.13	237.6	1.60	473.5	0.80	362.1	1.05
Total FTEs	686.6	546.4	1.26	403.9	1.70	773.8	0.89	718.7	0.96

**Total Hospital:**  
 Beds Set Up & Staffed 17  
 Discharges 522  
 Inpatient Days 4,988

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	1	3	268	685	62.6%	1.9	2.6
<b>Obstetrics</b>	5	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	14	254	4,303	84.2%	11.8	16.9
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	13	8	15.7	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	7	6.8
Registered Nurses	37	45	57.2	Occupational Therapists	6	11	11.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	3	7	7.3
Ancillary Nursing Personnel	2	11	6.5	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	2	6	5.8	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	4	5.2
Nurse Practitioners	2	1	2.6	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	3	2.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	22	2	22.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	7	2	8.6
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>102</b>	<b>107</b>	<b>153.3</b>

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$29,999	0.1%	46.6%	0.00	48.5%	0.00	46.0%	0.00	0.1%	1.23
Medical Assistance	\$14,421,304	36.7%	14.4%	2.55	11.1%	3.31	12.0%	3.06	30.1%	1.22
Commercial	\$23,852,419	60.7%	33.9%	1.79	37.0%	1.64	37.7%	1.61	67.6%	0.90
All Other	\$960,780	2.4%	5.1%	0.48	3.4%	0.72	4.2%	0.58	2.3%	1.07
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$18,965	0.0%	35.2%	0.00	34.4%	0.00	24.4%	0.00	0.0%	1.21
Medical Assistance	\$7,060,324	18.0%	11.1%	1.62	8.5%	2.13	8.3%	2.16	14.7%	1.23
Commercial	\$3,801,579	9.7%	14.9%	0.65	14.3%	0.68	11.4%	0.85	9.0%	1.08
Charity Care	\$33,656	0.1%	0.7%	0.12	0.6%	0.13	0.7%	0.12	0.2%	0.48
Bad Debt	\$314,532	0.8%	1.0%	0.79	1.4%	0.57	1.4%	0.57	0.8%	1.01
All Other	\$982,756	2.5%	2.8%	0.90	2.5%	1.01	2.2%	1.13	2.3%	1.07
Total Deductions	\$12,211,812	31.1%	65.8%	0.47	61.6%	0.50	48.5%	0.64	27.0%	1.15
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	18.0%		6.5%	2.78	2.9%	6.28	5.2%	3.48	16.3%	1.10
Net Gains/Losses as % of Net Income	24.3%		29.4%	0.83	25.8%	0.94	16.4%	1.48	14.8%	1.64
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$19,895,928	56.5%	42.4%	1.33	39.7%	1.43	49.0%	1.15	57.7%	0.98
Supplies & Services	\$13,703,564	38.9%	51.3%	0.76	53.8%	0.72	44.0%	0.88	37.7%	1.03
Capital Component	\$1,593,035	4.5%	6.2%	0.73	6.5%	0.69	7.0%	0.65	4.7%	0.97
<b>Fiscal Statistics</b>										
Operating Margin (%)	-6.7%		10.4%	N/A	14.3%	N/A	12.2%	N/A	-2.9%	2.34
Total Hospital Net Income (%)	-9.0%		14.1%	N/A	18.3%	N/A	14.2%	N/A	-3.4%	2.68
Return on Equity (%)	-94.1%		6.3%	N/A	17.0%	N/A	21.6%	N/A	-16.2%	5.82
Current Ratio	-0.4		4.1	N/A	9.1	N/A	2.1	N/A	0.4	N/A
Days in Net Patient Accounts Receivable	91.0		87.5	1.04	53.2	1.71	53.3	1.71	50.7	1.79
Average Payment Period	38.5		89.9	0.43	32.2	1.20	54.9	0.70	52.5	0.73
Equity Financing (%)	0.0%		64.7%	N/A	109.2%	N/A	43.0%	N/A	12.3%	N/A
Long-Term Debt to Equity Ratio	0.0		0.3	N/A	-0.1	N/A	0.7	N/A	1.0	N/A
Times Interest Earned	0.0		21.0	N/A	32.4	N/A	13.9	N/A	0.0	N/A
Total Asset Turnover	10.7		0.4	24.85	0.9	12.05	1.5	7.18	4.8	2.21
Average Age of Plant (Years)	6.2		17.1	0.37	7.7	0.81	8.5	0.74	6.6	0.95
Increase (Decrease) Total Net Patient Revenue	2.1%		12.7%	0.16	13.9%	0.15	15.6%	0.13	0.3%	6.16
Outpatient Gross Revenue (% of Total GPR)	40.6%		64.9%	0.63	70.3%	0.58	82.0%	0.50	40.7%	1.00
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$35,777		\$18,658	1.92	\$13,612	2.63	\$21,986	1.63	\$32,067	1.12
Inpatient Net Revenue per Day	\$3,860		\$3,656	1.06	\$3,085	1.25	\$3,295	1.17	\$3,599	1.07
Outpatient Net Revenue per Visit	\$463		\$781	0.59	\$815	0.57	\$696	0.66	\$576	0.80

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$39,264,502	Cash & Cash Equivalents	\$0	Current Liabilities	\$3,660,167
Less Deductions	\$12,211,812	Net Patient Receivables	\$6,745,949	Long-Term Debt	\$0
Net Patient Revenue	\$27,052,690	Other Receivables	\$1,509,359	Other Liabilities	\$1,466,548
Plus Other Revenue	\$5,934,299			Subtotal	\$5,126,715
Total Revenue	\$32,986,989	Land, Buildings & Equipment (Net)	\$1,642,016	Unrestricted Fund Balance	-\$2,029,809
Less Expenses	\$35,192,527	Other Assets	-\$6,800,418	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$708,969			Total Liabilities & Fund Balance	\$3,096,906
Net Income	-\$2,914,507	Total Assets	\$3,096,906		