

303 Aurora Medical Center in Oshkosh
 855 N Westhaven Drive
 Oshkosh, WI 54904
 920-456-6000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Winnebago
 Analysis Area: Lake Winnebago (3)
 Volume Group: 6

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 3		Volume Group 6		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	50.3%	57.9%	0.87	50.0%	1.01	58.1%	0.87	49.6%	1.01
Obstetrics	37.0%	36.8%	1.00	28.9%	0.15	31.4%	1.18	30.1%	1.23
Pediatrics	0.0%	59.6%	N/A	23.2%	N/A	77.0%	N/A	0.0%	N/A
Total Hospital	49.6%	58.7%	0.85	50.4%	0.99	55.7%	0.89	48.9%	1.01
Average Census (Patients)									
Adult Medical-Surgical	28.7	26.8	1.07	23.2	1.23	31.3	0.92	28.3	1.01
Obstetrics	4.4	4.8	0.92	4.6	0.96	4.8	0.92	3.6	1.23
Pediatrics	0.0	1.5	N/A	0.3	N/A	4.0	N/A	0.0	N/A
Total Hospital	41.7	49.8	0.84	37.4	1.12	61.6	0.68	41.1	1.01
Average Length of Stay (Days)									
Adult Medical-Surgical	3.9	4.6	0.84	4.2	0.93	4.4	0.88	3.4	1.12
Obstetrics	2.0	2.4	0.83	2.3	0.89	2.4	0.86	1.9	1.04
Pediatrics	0.0	3.8	N/A	2.6	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.7	4.9	0.76	4.4	0.84	4.6	0.79	3.6	1.01
Surgical Operations									
Inpatient	1,117	1,037	1.08	1,060	1.05	1,302	0.86	1,168	0.96
Outpatient	5,184	3,865	1.34	5,859	0.88	5,418	0.96	4,297	1.21
Inpatient as % of All Surgeries	17.7%	21.2%	0.84	15.3%	1.16	19.4%	0.91	21.4%	0.83
Outpatient Visits									
Non-Emergency Visits	149,206	145,246	1.03	100,098	1.49	219,131	0.68	121,982	1.22
Emergency Visits	23,929	16,058	1.49	15,000	1.60	24,739	0.97	21,345	1.12
Full-Time Equivalents (FTEs)									
Administrators	15.0	19.0	0.79	14.2	1.06	20.7	0.73	16.0	0.94
Nurses, Licensed	424.7	247.5	1.72	181.5	2.34	342.9	1.24	422.2	1.01
Ancillary Nursing Personnel	60.2	40.3	1.49	13.1	4.59	54.5	1.11	63.4	0.95
All Other Personnel	823.7	496.2	1.66	298.4	2.76	656.1	1.26	806.1	1.02
Total FTEs	1,323.7	803.0	1.65	507.2	2.61	1,074.1	1.23	1,307.7	1.01
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.6	13.0	0.59	11.3	0.67	10.1	0.75	9.7	0.78
Nurses, Licensed	214.9	168.4	1.28	144.6	1.49	168.5	1.28	257.0	0.84
Ancillary Nursing Personnel	30.5	27.4	1.11	10.4	2.92	26.8	1.14	38.6	0.79
All Other Personnel	416.8	337.6	1.23	237.6	1.75	322.3	1.29	490.7	0.85
Total FTEs	669.8	546.4	1.23	403.9	1.66	527.7	1.27	796.0	0.84

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	84	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	4,131	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	712
Inpatient Days	15,221			Inpatient Days	0	Newborn Days	1,226

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	57	2,717	10,468	50.3%	28.7	3.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	799	1,619	37.0%	4.4	2.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	8	358	2,634	90.2%	7.2	7.4
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	64	500	19.6%	1.4	7.8
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	0	15.0	Surgical Personnel	31	7	35.2
Physicians & Dentists	68	32	78.7	Radiological Services Personnel	35	31	52.9
Medical & Dental Residents	0	0	0.0	Sonographers	10	8	14.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	11	3	13.0
Registered Nurses	220	179	331.7	Occupational Therapists	7	6	10.8
Certified Nurse Midwives	5	0	5.0	Occupational Therapy Assistants/Aides	1	4	2.9
Licensed Practical Nurses	31	17	40.9	Physical Therapists	25	9	30.9
Ancillary Nursing Personnel	34	67	60.2	Physical Therapy Assistants/Aides	5	9	9.6
Medical Assistants	42	23	58.1	Recreational Therapists	0	0	0.0
Physician Assistants	10	1	10.9	Dietitians & Nutritionists	1	2	2.3
Nurse Practitioners	36	5	39.8	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	7	7	7.3	Social Workers	5	4	6.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	73	24	86.7
Health Info Mgmt-Administrators/Technicians	43	3	44.8	All Other Personnel	242	108	298.1
Pharmacy Personnel	26	10	31.4				
Clinical Laboratory Personnel	30	8	34.6				
				Total	1,015	567	1,323.7

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area 3		Volume Group 6		FY 2021 vs. 2020		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$321,333,555	46.8%	46.6%	1.00	48.5%	0.97	43.4%	1.08	46.0%	1.02
Medical Assistance	\$85,372,338	12.4%	14.4%	0.86	11.1%	1.12	18.4%	0.68	12.1%	1.03
Commercial	\$246,906,215	36.0%	33.9%	1.06	37.0%	0.97	33.8%	1.06	37.0%	0.97
All Other	\$32,551,262	4.7%	5.1%	0.94	3.4%	1.39	4.3%	1.09	4.8%	0.98
Deductions as % of Total Gross Patient Revenue										
Medicare	\$254,968,238	37.2%	35.2%	1.06	34.4%	1.08	33.7%	1.10	36.1%	1.03
Medical Assistance	\$70,003,259	10.2%	11.1%	0.92	8.5%	1.21	14.1%	0.72	9.8%	1.04
Commercial	\$111,625,002	16.3%	14.9%	1.09	14.3%	1.14	13.7%	1.19	16.1%	1.01
Charity Care	\$5,176,150	0.8%	0.7%	1.06	0.6%	1.18	0.7%	1.15	0.9%	0.80
Bad Debt	\$7,483,120	1.1%	1.0%	1.07	1.4%	0.78	1.3%	0.87	1.1%	1.01
All Other	\$19,986,894	2.9%	2.8%	1.04	2.5%	1.18	2.7%	1.09	2.9%	1.01
Total Deductions	\$469,242,663	68.4%	65.8%	1.04	61.6%	1.11	66.0%	1.04	66.9%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.8%	6.5%	0.13		2.9%	0.30	6.7%	0.13	4.0%	0.21
Net Gains/Losses as % of Net Income	N/A	29.4%	N/A		25.8%	N/A	20.9%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$53,319,055	31.4%	42.4%	0.74	39.7%	0.79	43.3%	0.72	32.3%	0.97
Supplies & Services	\$107,336,227	63.2%	51.3%	1.23	53.8%	1.17	49.2%	1.28	61.6%	1.03
Capital Component	\$9,142,816	5.4%	6.2%	0.86	6.5%	0.82	7.4%	0.72	6.1%	0.88
Fiscal Statistics										
Operating Margin (%)	22.4%	10.4%	2.15		14.3%	1.57	12.2%	1.83	18.1%	1.24
Total Hospital Net Income (%)	22.4%	14.1%	1.59		18.3%	1.22	15.0%	1.49	18.1%	1.24
Return on Equity (%)	10.9%	6.3%	1.73		17.0%	0.64	3.8%	2.91	8.8%	1.24
Current Ratio	18.7	4.1	4.55		9.1	2.07	4.0	4.66	21.0	0.89
Days in Net Patient Accounts Receivable	53.4	87.5	0.61		53.2	1.00	139.1	0.38	53.7	0.99
Average Payment Period	43.1	89.9	0.48		32.2	1.34	140.8	0.31	35.3	1.22
Equity Financing (%)	95.0%	64.7%	1.47		109.2%	0.87	62.1%	1.53	94.0%	1.01
Long-Term Debt to Equity Ratio	0.0	0.3	N/A		-0.1	N/A	0.4	N/A	0.0	N/A
Times Interest Earned	23.7	21.0	1.13		32.4	0.73	15.1	1.57	19.3	1.23
Total Asset Turnover	0.5	0.4	1.14		0.9	0.55	0.2	2.01	0.5	1.00
Average Age of Plant (Years)	10.1	17.1	0.59		7.7	1.31	23.5	0.43	8.4	1.20
Increase (Decrease) Total Net Patient Revenue	16.7%	12.7%	1.31		13.9%	1.20	18.6%	0.90	1.5%	11.21
Outpatient Gross Revenue (% of Total GPR)	77.5%	64.9%	1.19		70.3%	1.10	69.2%	1.12	73.8%	1.05
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$14,797	\$18,658	0.79		\$13,612	1.09	\$18,023	0.82	\$14,642	1.01
Inpatient Net Revenue per Day	\$3,761	\$3,656	1.03		\$3,085	1.22	\$3,813	0.99	\$3,834	0.98
Outpatient Net Revenue per Visit	\$943	\$781	1.21		\$815	1.16	\$729	1.29	\$938	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$686,163,369	Cash & Cash Equivalents	\$324,342,969	Current Liabilities	\$19,285,363
Less Deductions	\$469,242,663	Net Patient Receivables	\$31,745,521	Long-Term Debt	\$0
Net Patient Revenue	\$216,920,706	Other Receivables	\$174,795	Other Liabilities	\$2,945,658
Plus Other Revenue	\$1,854,715			Subtotal	\$22,231,021
Total Revenue	\$218,775,423	Land, Buildings & Equipment (Net)	\$83,471,506	Unrestricted Fund Balance	\$425,827,576
Less Expenses	\$169,798,098	Other Assets	\$8,323,806	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$15,275	Total Assets	\$448,058,597	Total Liabilities & Fund Balance	\$448,058,597
Net Income	\$48,962,050				