

314 Aurora Medical Center in Summit
 36500 Aurora Drive
 Summit, WI 53066
 262-560-6151

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 5

Selected Utilization Statistics	FY 2021	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2021 vs. 2020	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	70.5%	57.9%	1.22	61.6%	1.14	54.3%	1.30	55.5%	1.27
Obstetrics	31.2%	36.8%	0.85	32.8%	0.11	31.5%	0.99	27.5%	1.14
Pediatrics	0.0%	59.6%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	61.5%	58.7%	1.05	56.8%	1.08	55.3%	1.11	53.3%	1.15
Average Census (Patients)									
Adult Medical-Surgical	40.9	26.8	1.52	34.1	1.20	18.1	2.26	32.2	1.27
Obstetrics	3.7	4.8	0.77	5.4	0.69	3.1	1.21	3.3	1.14
Pediatrics	0.0	1.5	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	60.8	49.8	1.22	64.9	0.94	37.4	1.63	52.8	1.15
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.6	0.92	4.3	0.98	4.1	1.04	3.7	1.14
Obstetrics	2.1	2.4	0.87	2.3	0.92	2.3	0.92	2.1	1.01
Pediatrics	0.0	3.8	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.6	4.9	0.94	4.5	1.01	4.4	1.05	4.2	1.10
Surgical Operations									
Inpatient	1,275	1,037	1.23	1,167	1.09	612	2.08	1,405	0.91
Outpatient	4,863	3,865	1.26	4,137	1.18	2,709	1.80	3,984	1.22
Inpatient as % of All Surgeries	20.8%	21.2%	0.98	22.0%	0.94	18.4%	1.13	26.1%	0.80
Outpatient Visits									
Non-Emergency Visits	100,277	145,246	0.69	170,630	0.59	120,713	0.83	82,792	1.21
Emergency Visits	17,735	16,058	1.10	21,970	0.81	16,865	1.05	14,924	1.19
Full-Time Equivalents (FTEs)									
Administrators	14.0	19.0	0.73	22.0	0.64	17.0	0.82	14.0	1.00
Nurses, Licensed	325.1	247.5	1.31	286.1	1.14	164.3	1.98	312.7	1.04
Ancillary Nursing Personnel	73.8	40.3	1.83	52.9	1.39	24.6	3.00	61.5	1.20
All Other Personnel	758.1	496.2	1.53	515.7	1.47	297.6	2.55	748.1	1.01
Total FTEs	1,171.1	803.0	1.46	876.8	1.34	503.6	2.33	1,136.3	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.4	13.0	0.65	11.5	0.73	14.0	0.60	10.3	0.82
Nurses, Licensed	194.5	168.4	1.16	148.8	1.31	134.7	1.44	229.0	0.85
Ancillary Nursing Personnel	44.2	27.4	1.61	27.5	1.60	20.2	2.19	45.1	0.98
All Other Personnel	453.7	337.6	1.34	268.3	1.69	244.0	1.86	547.7	0.83
Total FTEs	700.7	546.4	1.28	456.1	1.54	412.8	1.70	832.0	0.84

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	99	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	4,839	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	517
Inpatient Days	22,208			Inpatient Days	0	Newborn Days	863

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	58	3,534	14,924	70.5%	40.9	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	4	134	1,322	90.5%	3.6	9.9
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	1	4	59	189	0.0%	0.5	3.2
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	646	1,367	31.2%	3.7	2.1
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	289	3,678	72.0%	10.1	12.7
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	55	728	28.5%	2.0	13.2
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	14	0	14.0	Surgical Personnel	25	13	31.7
Physicians & Dentists	84	35	100.2	Radiological Services Personnel	37	31	57.3
Medical & Dental Residents	0	0	0.0	Sonographers	6	8	13.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	10	9	15.7
Registered Nurses	199	142	282.1	Occupational Therapists	6	10	11.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	18	8	22.6	Physical Therapists	17	19	25.6
Ancillary Nursing Personnel	33	83	73.8	Physical Therapy Assistants/Aides	3	4	4.4
Medical Assistants	43	14	51.5	Recreational Therapists	0	0	0.0
Physician Assistants	14	4	16.7	Dietitians & Nutritionists	3	0	3.0
Nurse Practitioners	17	7	19.5	Psychologists	4	0	4.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	3	6.0
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	67	29	83.7
Health Info Mgmt-Administrators/Technicians	33	7	38.1	All Other Personnel	190	81	235.4
Pharmacy Personnel	20	8	23.7				
Clinical Laboratory Personnel	29	12	36.7				
				Total	878	527	1,171.1

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Selected Financial Statistics	FY 2021	All GMS Hospitals		Analysis Area		Volume Group		FY 2021 vs. 2020		
		Value	Ratio	2A Value	Ratio	5 Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$265,958,437	47.3%	46.6%	1.01	51.5%	0.92	49.9%	0.95	46.9%	1.01
Medical Assistance	\$45,281,188	8.0%	14.4%	0.56	11.3%	0.71	15.6%	0.52	8.0%	1.01
Commercial	\$234,163,108	41.6%	33.9%	1.23	34.7%	1.20	30.3%	1.37	42.2%	0.99
All Other	\$17,280,195	3.1%	5.1%	0.61	2.5%	1.25	4.2%	0.73	2.9%	1.07
Deductions as % of Total Gross Patient Revenue										
Medicare	\$210,555,614	37.4%	35.2%	1.06	41.5%	0.90	36.9%	1.01	36.9%	1.01
Medical Assistance	\$36,655,825	6.5%	11.1%	0.59	9.1%	0.71	11.4%	0.57	6.4%	1.02
Commercial	\$99,443,263	17.7%	14.9%	1.18	16.0%	1.10	11.8%	1.50	17.7%	1.00
Charity Care	\$3,195,954	0.6%	0.7%	0.80	0.9%	0.64	0.9%	0.61	0.7%	0.84
Bad Debt	\$5,903,112	1.0%	1.0%	1.03	1.0%	1.03	1.2%	0.89	0.9%	1.22
All Other	\$9,315,545	1.7%	2.8%	0.59	1.2%	1.36	2.5%	0.67	1.6%	1.07
Total Deductions	\$365,069,313	64.9%	65.8%	0.99	69.8%	0.93	64.7%	1.00	64.1%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.5%	6.5%	0.08		5.3%	0.10	4.5%	0.12	0.9%	0.60
Net Gains/Losses as % of Net Income	0.1%	29.4%	0.00		13.2%	0.01	43.7%	0.00	N/A	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$55,855,428	34.6%	42.4%	0.82	38.6%	0.90	38.8%	0.89	36.0%	0.96
Supplies & Services	\$84,010,237	52.1%	51.3%	1.01	53.1%	0.98	54.3%	0.96	49.1%	1.06
Capital Component	\$21,407,592	13.3%	6.2%	2.13	8.4%	1.59	6.9%	1.93	14.8%	0.89
Fiscal Statistics										
Operating Margin (%)	18.8%	10.4%	1.81		13.6%	1.38	9.6%	1.96	15.5%	1.21
Total Hospital Net Income (%)	18.8%	14.1%	1.33		15.4%	1.22	15.9%	1.19	15.5%	1.21
Return on Equity (%)	7.9%	6.3%	1.25		9.8%	0.81	11.2%	0.70	6.0%	1.31
Current Ratio	10.4	4.1	2.53		7.4	1.41	3.9	2.66	11.5	0.91
Days in Net Patient Accounts Receivable	64.4	87.5	0.74		51.6	1.25	51.2	1.26	56.9	1.13
Average Payment Period	45.2	89.9	0.50		51.5	0.88	62.2	0.73	35.2	1.28
Equity Financing (%)	96.2%	64.7%	1.49		80.1%	1.20	78.3%	1.23	95.4%	1.01
Long-Term Debt to Equity Ratio	0.0	0.3	N/A		0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned	6.1	21.0	0.29		14.8	0.41	21.6	0.28	4.9	1.24
Total Asset Turnover	0.4	0.4	0.98		0.6	0.67	0.7	0.64	0.4	1.08
Average Age of Plant (Years)	9.5	17.1	0.55		11.1	0.85	10.5	0.90	8.3	1.14
Increase (Decrease) Total Net Patient Revenue	16.5%	12.7%	1.29		7.7%	2.13	8.7%	1.90	3.4%	4.85
Outpatient Gross Revenue (% of Total GPR)	63.3%	64.9%	0.97		65.6%	0.96	69.3%	0.91	59.7%	1.06
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,990	\$18,658	0.91		\$14,982	1.13	\$13,373	1.27	\$16,290	1.04
Inpatient Net Revenue per Day	\$3,668	\$3,656	1.00		\$3,228	1.14	\$3,024	1.21	\$3,743	0.98
Outpatient Net Revenue per Visit	\$1,028	\$781	1.32		\$697	1.47	\$626	1.64	\$1,006	1.02

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$562,682,928	Cash & Cash Equivalents	\$150,535,470	Current Liabilities	\$18,281,784
Less Deductions	\$365,069,313	Net Patient Receivables	\$34,875,534	Long-Term Debt	\$0
Net Patient Revenue	\$197,613,615	Other Receivables	\$414,277	Other Liabilities	\$0
Plus Other Revenue	\$1,068,760			Subtotal	\$18,281,784
Total Revenue	\$198,682,377	Land, Buildings & Equipment (Net)	\$284,158,012	Unrestricted Fund Balance	\$456,700,185
Less Expenses	\$161,273,257	Other Assets	\$4,998,675	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$30,462			Total Liabilities & Fund Balance	\$474,981,969
Net Income	\$37,439,582	Total Assets	\$474,981,968		