

300 Select Specialty Hospital - Milwaukee - St. Francis
 3237 South 16th Street, 5th Floor
 Milwaukee, WI 53215
 414-647-3995

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: N/A

Selected Utilization Statistics	FY 2021	All LTAC Hospitals		FY 2021 vs.2020	
		Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	81.1%	64.4%	1.26	59.2%	1.37
Total Hospital	81.1%	64.2%	1.26	59.2%	1.37
Average Census (Patients)					
Acute Long-Term Care	17.8	25.9	0.69	17.2	1.04
Total Hospital	17.8	26.5	0.67	17.2	1.04
Average Length of Stay (Days)					
Acute Long-Term Care	30.2	35.1	0.86	27.1	1.11
Total Hospital	30.2	35.3	0.85	27.1	1.11
Full-Time Equivalents (FTEs)					
Administrators	1.0	4.8	0.21	1.0	1.00
Nurses, Licensed	20.3	24.1	0.84	21.8	0.93
Ancillary Nursing Personnel	4.7	16.2	0.29	15.8	0.30
All Other Personnel	35.2	63.3	0.56	37.7	0.93
Total FTEs	61.2	108.4	0.56	76.3	0.80
FTEs per 100 Patient Census (Adjusted)					
Administrators	5.6	17.9	0.31	5.8	0.96
Nurses, Licensed	113.8	90.7	1.25	127.1	0.90
Ancillary Nursing Personnel	26.3	61.1	0.43	92.1	0.29
All Other Personnel	197.2	238.4	0.83	219.5	0.90
Total FTEs	342.9	408.1	0.84	444.5	0.77

Total Hospital:
 Beds Set Up & Staffed 22
 Discharges 216
 Inpatient Days 6,513

Contract with:
 Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) No

300 Select Specialty Hospital - Milwaukee - St. Francis
Milwaukee, WI 53215

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	1	22	216	6,513	81.1%	17.8	30.2
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute							
	5	0	0	0	0.0%	0.0	0.0
Obstetrics							
	5	0	0	0	0.0%	0.0	0.0
Psychiatric							
	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency							
	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care							
	5	0	0	0	0.0%	0.0	0.0
Other inpatient							
	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	3	9.4
Registered Nurses	19	3	20.3	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.9
Licensed Practical Nurses	0	0	0.0	Physical Therapists	1	0	1.0
Ancillary Nursing Personnel	4	3	4.7	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	8	1	8.7
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	8	1	8.7
Pharmacy Personnel	2	2	2.6				
Clinical Laboratory Personnel	0	0	0.0				
				Total	55	14	61.2

300 Select Specialty Hospital - Milwaukee - St. Francis
Milwaukee, WI 53215

Selected Financial Statistics	FY 2021	All LTAC Hospitals		FY 2021 vs. 2020		
		Value	Ratio	FY 2020	Ratio	
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$40,535,766	62.5%	52.2%	1.20	63.2%	0.99
Medical Assistance	\$11,582,318	17.9%	17.5%	1.02	21.2%	0.84
Commercial	\$12,729,868	19.6%	30.2%	0.65	15.6%	1.26
All Other	\$0	0.0%	0.1%	N/A	0.0%	N/A
Deductions as % of Total Gross Patient Revenue						
Medicare	\$31,686,422	48.9%	40.3%	1.21	46.6%	1.05
Medical Assistance	\$9,549,947	14.7%	13.8%	1.07	16.6%	0.89
Commercial	\$9,316,134	14.4%	18.6%	0.77	11.8%	1.22
Bad Debt	\$196,372	0.3%	0.3%	0.90	0.3%	0.90
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	\$0	0.0%	0.1%	N/A	0.0%	N/A
Total Deductions	\$50,748,875	78.3%	73.2%	1.07	75.4%	1.04
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.3%	3.9%	0.08	1.1%	0.29
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	839.7%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$6,880,239	52.6%	47.2%	1.12	49.3%	1.07
Supplies & Services	\$4,721,895	36.1%	44.5%	0.81	39.6%	0.91
Capital Component	\$1,480,144	11.3%	8.3%	1.36	11.1%	1.02
Fiscal Statistics						
Operating Margin (%)		7.5%	8.2%	0.92	1.7%	4.42
Total Hospital Net Income (%)		5.3%	8.1%	0.66	-0.2%	N/A
Return on Equity (%)		12.3%	13.3%	0.93	-0.5%	N/A
Current Ratio		2.0	4.8	0.43	1.3	1.56
Days in Net Patient Accounts Receivable		29.0	64.2	0.45	25.8	1.13
Average Payment Period		45.4	39.5	1.15	48.3	0.94
Equity Financing (%)		50.0%	25.7%	1.94	37.0%	1.35
Long-Term Debt to Equity Ratio		0.5	0.1	4.65	1.0	0.49
Times Interest Earned		0.0	859.8	N/A	0.0	N/A
Total Asset Turnover		2.4	1.6	1.44	2.1	1.11
Average Age of Plant (Years)		4.5	9.9	0.45	5.2	0.86
Increase (Decrease) Total Net Patient Revenue		14.1%	6.3%	2.24	4.2%	3.39
Outpatient Gross Revenue (% of Total GPR)		N/A	0.4%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$66,183		\$78,364	0.84	\$53,996	1.23
Inpatient Net Revenue per Day	\$2,195		\$2,221	0.99	\$1,994	1.10
Outpatient Net Revenue per Visit	\$0		\$94	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$64,847,952	Cash & Cash Equivalents	\$0	Current Liabilities	\$1,567,226
Less Deductions	\$50,748,875	Net Patient Receivables	\$1,121,769	Long-Term Debt	\$1,423,223
Net Patient Revenue	\$14,099,077	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$45,764			Subtotal	\$2,990,449
Total Revenue	\$14,144,841	Land, Buildings & Equipment (Net)	\$795,117	Unrestricted Fund Balance	\$2,993,842
Less Expenses	\$13,082,278	Other Assets	\$4,067,405	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$323,977			Total Liabilities & Fund Balance	\$5,984,291
Net Income	\$738,586	Total Assets	\$5,984,291		