

310 Select Specialty Hospital - Madison
 801 Braxton Pl
 Madison, WI 53715
 608-260-2701

Fiscal Year: 01/01 to 12/31
 Type: Long-Term Acute Care
 Control: Corporation

County: Dane
 Analysis Area: Southern (1)
 Volume Group: N/A

Selected Utilization Statistics	FY 2021	All LTAC Hospitals		FY 2021 vs.2020	
		Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)					
Acute Long-Term Care	57.7%	64.4%	0.90	64.4%	0.90
Total Hospital	57.7%	64.2%	0.90	64.4%	0.90
Average Census (Patients)					
Acute Long-Term Care	33.4	25.9	1.29	37.4	0.90
Total Hospital	33.4	26.5	1.26	37.4	0.90
Average Length of Stay (Days)					
Acute Long-Term Care	36.6	35.1	1.04	32.3	1.13
Total Hospital	36.6	35.3	1.04	32.3	1.13
Full-Time Equivalents (FTEs)					
Administrators	1.0	4.8	0.21	1.0	1.00
Nurses, Licensed	29.9	24.1	1.24	50.3	0.60
Ancillary Nursing Personnel	15.8	16.2	0.97	25.6	0.62
All Other Personnel	77.3	63.3	1.22	76.7	1.01
Total FTEs	124.0	108.4	1.14	153.6	0.81
FTEs per 100 Patient Census (Adjusted)					
Administrators	3.0	17.9	0.17	2.7	1.12
Nurses, Licensed	89.5	90.7	0.99	134.6	0.67
Ancillary Nursing Personnel	47.2	61.1	0.77	68.5	0.69
All Other Personnel	231.0	238.4	0.97	205.3	1.13
Total FTEs	370.7	408.1	0.91	411.1	0.90

Total Hospital:
 Beds Set Up & Staffed 58
 Discharges 334
 Inpatient Days 12,208

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	58	334	12,208	57.7%	33.4	36.6
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute							
	5	0	0	0	0.0%	0.0	0.0
Obstetrics							
	5	0	0	0	0.0%	0.0	0.0
Psychiatric							
	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency							
	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care							
	5	0	0	0	0.0%	0.0	0.0
Other inpatient							
	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	2	2	2.3
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	12	3	13.6
Registered Nurses	26	8	29.9	Occupational Therapists	4	2	4.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	4	1	4.6
Ancillary Nursing Personnel	12	6	15.8	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	1	2.1
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	17	1	17.8
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	23	4	24.3
Pharmacy Personnel	6	5	7.3				
Clinical Laboratory Personnel	0	0	0.0				
				Total	110	33	124.0

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Selected Financial Statistics	FY 2021		All LTAC Hospitals		FY 2021 vs. 2020	
			Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$56,019,366	49.7%	52.2%	0.95	51.4%	0.97
Medical Assistance	\$12,267,680	10.9%	17.5%	0.62	13.2%	0.82
Commercial	\$44,486,234	39.4%	30.2%	1.31	35.2%	1.12
All Other	\$0	0.0%	0.1%	N/A	0.2%	N/A
Deductions as % of Total Gross Patient Revenue						
Medicare	\$41,300,722	36.6%	40.3%	0.91	36.7%	1.00
Medical Assistance	\$9,667,969	8.6%	13.8%	0.62	9.3%	0.92
Commercial	\$29,186,682	25.9%	18.6%	1.39	20.1%	1.29
Bad Debt	\$314,942	0.3%	0.3%	0.83	0.3%	0.89
Charity Care	\$0	0.0%	0.0%	N/A	0.0%	N/A
All Other	-\$3,819	0.0%	0.1%	N/A	0.2%	N/A
Total Deductions	\$80,466,496	71.4%	73.2%	0.98	66.5%	1.07
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.3%	3.9%	0.09	0.6%	0.56
Net Gains/Losses as % of Net Income		N/A	N/A	N/A	N/A	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$12,886,986	44.6%	47.2%	0.95	45.8%	0.97
Supplies & Services	\$14,046,678	48.6%	44.5%	1.09	46.6%	1.04
Capital Component	\$1,947,839	6.7%	8.3%	0.81	7.6%	0.89
Fiscal Statistics						
Operating Margin (%)		10.9%	8.2%	1.33	9.2%	1.18
Total Hospital Net Income (%)		9.0%	8.1%	1.11	7.0%	1.28
Return on Equity (%)		22.5%	13.3%	1.69	18.5%	1.22
Current Ratio		1.9	4.8	0.39	1.7	1.12
Days in Net Patient Accounts Receivable		65.5	64.2	1.02	97.8	0.67
Average Payment Period		42.0	39.5	1.06	67.8	0.62
Equity Financing (%)		0.0%	25.7%	N/A	0.0%	0.75
Long-Term Debt to Equity Ratio		0.0	0.1	N/A	0.0	N/A
Times Interest Earned		0.0	859.8	N/A	0.0	N/A
Total Asset Turnover		2.5	1.6	1.55	2.7	0.95
Average Age of Plant (Years)		11.3	9.9	1.14	9.7	1.16
Increase (Decrease) Total Net Patient Revenue		3.0%	6.3%	0.47	21.4%	0.14
Outpatient Gross Revenue (% of Total GPR)		N/A	0.4%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$97,670		\$78,364	1.25	\$74,860	1.30
Inpatient Net Revenue per Day	\$2,672		\$2,221	1.20	\$2,316	1.15
Outpatient Net Revenue per Visit	\$0		\$94	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$112,773,280	Cash & Cash Equivalents	\$0	Current Liabilities	\$3,266,626
Less Deductions	\$80,466,496	Net Patient Receivables	\$5,798,997	Long-Term Debt	\$0
Net Patient Revenue	\$32,306,784	Other Receivables	\$302	Other Liabilities	\$23,260,356
Plus Other Revenue	\$111,673			Subtotal	\$26,526,982
Total Revenue	\$32,418,458	Land, Buildings & Equipment (Net)	\$2,501,126	Unrestricted Fund Balance	-\$13,758,422
Less Expenses	\$28,881,503	Other Assets	\$4,468,135	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$664,157			Total Liabilities & Fund Balance	\$12,768,560
Net Income	\$2,872,798	Total Assets	\$12,768,560		