

099 Rogers Memorial Hospital Inc
 34700 Valley Road
 Oconomowoc, WI 53066
 262-646-4411

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Selected Utilization Statistics	FY 2021	All PSYCH Hospitals		FY 2021 vs. 2020	
		Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)					
Psychiatric	92.6%	77.1%	1.20	86.8%	1.07
Alcoholism/Chemical Dependency	96.5%	68.7%	1.41	87.5%	1.10
Total Hospital	93.1%	75.6%	1.23	86.8%	1.07
Average Census (Patients)					
Psychiatric	60.2	29.4	2.05	55.5	1.08
Alcoholism/Chemical Dependency	7.7	4.5	1.70	7.0	1.10
Total Hospital	67.9	33.8	2.01	62.5	1.09
Average Length of Stay (Days)					
Psychiatric	9.8	6.6	1.48	9.1	1.07
Alcoholism/Chemical Dependency	4.7	3.8	1.21	4.5	1.04
Total Hospital	8.7	6.2	1.39	8.2	1.06
Outpatient Visits					
Non-Emergency Visits	32,896	55,302	0.59	29,765	1.11
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	14.5	8.5	1.71	12.5	1.16
Nurses, Licensed	92.5	47.8	1.93	102.6	0.90
Psychologists	0.0	8.3	N/A	2.8	0.00
Social Workers	102.5	27.2	3.78	102.7	1.00
All Other Personnel	539.3	130.9	4.12	700.4	0.77
Total FTEs	748.8	222.7	3.36	920.9	0.81
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.8	11.8	0.66	7.3	1.07
Nurses, Licensed	49.8	66.9	0.74	59.8	0.83
Psychologists	0.0	11.7	N/A	1.6	0.00
Social Workers	55.2	38.0	1.45	59.9	0.92
All Other Personnel	290.4	183.1	1.59	408.3	0.71
Total FTEs	403.2	311.5	1.29	536.8	0.75

Total Hospital:
 Beds Set Up & Staffed 73
 Discharges 2,858
 Inpatient Days 24,794

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	65	2,252	21,975	92.6%	60.2	9.8
Alcoholism/chemical dependency	2	8	606	2,819	96.5%	7.7	4.7
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	12	6	14.5	Surgical Personnel	0	0	0.0
Physicians & Dentists	24	7	26.4	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	38	62	79.8	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	2	2.5	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	15	51	43.1	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	22	11	29.3
Physician Assistants	3	0	3.0	Dietitians & Nutritionists	12	14	20.6
Nurse Practitioners	9	2	10.3	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	87	31	102.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	243	204	380.3
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	35	2	35.4
Pharmacy Personnel	1	1	1.3				
Clinical Laboratory Personnel	0	0	0.0				
				Total	502	393	748.8

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Selected Financial Statistics	FY 2021		All PSYCH Hospitals		FY 2021 vs. 2020	
			Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$8,708,614	3.6%	9.3%	0.39	4.2%	0.85
Medical Assistance	\$28,476,764	11.8%	41.4%	0.28	11.9%	0.99
Commercial	\$201,694,843	83.6%	44.3%	1.89	82.8%	1.01
All Other	\$2,455,553	1.0%	5.0%	0.21	1.0%	1.03
Deductions as % of Total Gross Patient Revenue						
Medicare	\$5,749,453	2.4%	5.9%	0.40	3.0%	0.80
Medical Assistance	\$19,596,372	8.1%	19.7%	0.41	7.9%	1.03
Commercial	\$65,645,915	27.2%	17.0%	1.60	27.2%	1.00
Charity Care	\$2,066,969	0.9%	1.7%	0.50	0.9%	0.92
Bad Debt	\$890,350	0.4%	0.8%	0.49	0.7%	0.49
All Other	\$975,522	0.4%	0.9%	0.44	0.4%	1.02
Total Deductions	\$94,924,581	39.3%	46.0%	0.85	40.2%	0.98
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.1%	20.3%	0.00	1.2%	0.08
Net Gains/Losses as % of Net Income		0.0%	5.5%	N/A	11.3%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$62,328,693	56.2%	48.3%	1.16	55.9%	1.01
Supplies & Services	\$42,435,033	38.3%	48.9%	0.78	34.4%	1.11
Capital Component	\$6,139,128	5.5%	2.9%	1.91	9.8%	0.57
Fiscal Statistics						
Operating Margin (%)		24.3%	6.0%	4.03	23.4%	1.04
Total Hospital Net Income (%)		24.3%	6.4%	3.82	25.6%	0.95
Return on Equity (%)		13.2%	7.6%	1.74	12.7%	1.04
Current Ratio		3.16	2.7	1.17	2.16	1.46
Days in Net Patient Accounts Receivable		46.07	45.3	1.02	56.51	0.82
Average Payment Period		107.53	46.1	2.33	158.57	0.68
Equity Financing (%)		53.0%	56.7%	0.93	54.3%	0.98
Long-Term Debt to Equity Ratio		0.53	0.4	1.40	0.44	1.21
Times Interest Earned		0.00	30.5	N/A	20.26	N/A
Total Asset Turnover		0.54	1.2	0.46	0.48	1.12
Average Age of Plant (Years)		7.37	11.1	0.66	6.51	1.13
Increase (Decrease) Total Net Patient Revenue		9.2%	9.8%	0.94	23.6%	0.39
Outpatient Gross Revenue (% of Total GPR)		63.4%	53.1%	1.19	63.5%	1.00
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$13,598		\$7,565	1.80	\$12,377	1.10
Inpatient Net Revenue per Day	\$1,567		\$1,228	1.28	\$1,509	1.04
Outpatient Net Revenue per Visit	\$3,296		\$742	4.44	\$3,397	0.97

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$241,335,773	Cash & Cash Equivalents	\$79,184,940	Current Liabilities	\$30,870,411
Less Deductions	\$94,924,581	Net Patient Receivables	\$18,480,332	Long-Term Debt	\$76,500,713
Net Patient Revenue	\$146,411,192	Other Receivables	\$0	Other Liabilities	\$19,420,018
Plus Other Revenue	\$133,582			Subtotal	\$126,791,142
Total Revenue	\$146,544,774	Land, Buildings & Equipment (Net)	\$89,446,689	Unrestricted Fund Balance	\$143,253,700
Less Expenses	\$110,902,854	Other Assets	\$82,932,881	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$270,044,842
Net Income	\$35,641,920	Total Assets	\$270,044,842		