

140 Waukesha County Mental Health Center
 1501 Airport Rd
 Waukesha, WI 53188
 262-548-7957

Fiscal Year: 01/01 to 12/31
 Type: Psychiatric
 Control: County

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group:

Selected Utilization Statistics	FY 2021	All PSYCH Hospitals		FY 2021 vs. 2020	
		Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)					
Psychiatric	69.3%	77.1%	0.90	56.5%	1.23
Alcoholism/Chemical Dependency	0.0%	68.7%	N/A	0.0%	N/A
Total Hospital	69.3%	75.6%	0.92	56.5%	1.23
Average Census (Patients)					
Psychiatric	13.9	29.4	0.47	15.8	0.88
Alcoholism/Chemical Dependency	0.0	4.5	N/A	0.0	N/A
Total Hospital	13.9	33.8	0.41	15.8	0.88
Average Length of Stay (Days)					
Psychiatric	9.1	6.6	1.39	11.8	0.78
Alcoholism/Chemical Dependency	0.0	3.8	N/A	0.0	N/A
Total Hospital	9.1	6.2	1.47	11.8	0.78
Outpatient Visits					
Non-Emergency Visits	0	55,302	N/A	0	N/A
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	3.2	8.5	0.38	3.4	0.94
Nurses, Licensed	12.0	47.8	0.25	13.8	0.87
Psychologists	0.5	8.3	0.06	0.6	0.83
Social Workers	3.2	27.2	0.12	3.2	1.00
All Other Personnel	23.1	130.9	0.18	28.3	0.82
Total FTEs	42.0	222.7	0.19	49.3	0.85
FTEs per 100 Patient Census (Adjusted)					
Administrators	22.4	11.8	1.89	20.3	1.10
Nurses, Licensed	83.9	66.9	1.26	82.6	1.02
Psychologists	3.5	11.7	0.30	3.6	0.97
Social Workers	22.4	38.0	0.59	19.2	1.17
All Other Personnel	161.6	183.1	0.88	169.5	0.95
Total FTEs	293.7	311.5	0.94	295.2	0.99

Total Hospital:
 Beds Set Up & Staffed 20
 Discharges 554
 Inpatient Days 5,062

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	2	20	554	5,062	69.3%	13.9	9.1
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	1	3.2	Surgical Personnel	0	0	0.0
Physicians & Dentists	2	1	2.4	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	9	10	11.0	Occupational Therapists	1	2	1.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	2	2.3
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	13	4	13.8	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	1.2
Nurse Practitioners	0	0	0.0	Psychologists	0	2	0.5
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	3	4	3.2
Clinical Nurse Specialists	1	0	1.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	1	1.2	All Other Personnel	1	3	1.0
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	37	31	42.0

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Selected Financial Statistics			All PSYCH Hospitals		FY 2021 vs. 2020	
			Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$2,863,475	41.9%	9.3%	4.49	40.0%	1.05
Medical Assistance	\$1,940,816	28.4%	41.4%	0.69	25.0%	1.13
Commercial	\$1,139,305	16.7%	44.3%	0.38	18.2%	0.92
All Other	\$883,097	12.9%	5.0%	2.61	16.7%	0.77
Deductions as % of Total Gross Patient Revenue						
Medicare	\$1,979,042	29.0%	5.9%	4.88	31.3%	0.93
Medical Assistance	\$1,485,191	21.8%	19.7%	1.11	15.6%	1.40
Commercial	\$789,295	11.6%	17.0%	0.68	13.7%	0.84
Charity Care	\$0	0.0%	1.7%	N/A	0.0%	N/A
Bad Debt	\$0	0.0%	0.8%	N/A	0.0%	N/A
All Other	\$246,142	3.6%	0.9%	3.93	10.1%	0.36
Total Deductions	\$4,499,670	65.9%	46.0%	1.43	70.7%	0.93
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		66.4%	20.3%	3.28	70.8%	0.94
Net Gains/Losses as % of Net Income		0.0%	5.5%	N/A	0.0%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$4,655,392	67.2%	48.3%	1.39	70.0%	0.96
Supplies & Services	\$2,077,760	30.0%	48.9%	0.61	27.3%	1.10
Capital Component	\$195,324	2.8%	2.9%	0.97	2.7%	1.04
Fiscal Statistics						
Operating Margin (%)		0.0%	6.0%	N/A	0.0%	N/A
Total Hospital Net Income (%)		0.0%	6.4%	N/A	0.0%	N/A
Return on Equity (%)		0.0%	7.6%	N/A	0.0%	N/A
Current Ratio		0.00	2.7	N/A	0.00	N/A
Days in Net Patient Accounts Receivable		0.00	45.3	N/A	0.00	N/A
Average Payment Period		0.00	46.1	N/A	0.00	N/A
Equity Financing (%)		0.0%	56.7%	N/A	0.0%	N/A
Long-Term Debt to Equity Ratio		0.00	0.4	N/A	0.00	N/A
Times Interest Earned		0.00	30.5	N/A	0.00	N/A
Total Asset Turnover		0.00	1.2	N/A	0.00	N/A
Average Age of Plant (Years)		0.00	11.1	N/A	0.00	N/A
Increase (Decrease) Total Net Patient Revenue		11.3%	9.8%	1.16	-28.2%	N/A
Outpatient Gross Revenue (% of Total GPR)		N/A	53.1%	N/A	N/A	N/A
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$4,200		\$7,565	0.56	\$4,249	0.99
Inpatient Net Revenue per Day	\$446		\$1,228	0.36	\$342	1.30
Outpatient Net Revenue per Visit	\$0		\$742	N/A	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$6,826,693	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$4,499,670	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$2,327,023	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$4,601,452			Subtotal	\$0
Total Revenue	\$6,928,476	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$6,928,476	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$0
Net Income	\$0	Total Assets	\$0		