

**172 Bellin Psychiatric Center**  
 301 E St Joseph Ave  
 Green Bay, WI 54301  
 920-433-3630

Fiscal Year: 10/01 to 09/30  
 Type: Psychiatric

County: Brown  
 Analysis Area: Northeastern (4)  
 Volume Group:

Control: Other Not-For-Profit

Selected Utilization Statistics	FY 2021	All PSYCH Hospitals		FY 2021 vs. 2020	
		Value	Ratio	FY 2020	Ratio
<b>Occupancy Rate (%)</b>					
Psychiatric	65.4%	77.1%	0.85	56.7%	1.15
Alcoholism/Chemical Dependency	76.5%	68.7%	1.11	66.4%	1.15
Total Hospital	66.8%	75.6%	0.88	58.0%	1.15
<b>Average Census (Patients)</b>					
Psychiatric	25.5	29.4	0.87	22.1	1.15
Alcoholism/Chemical Dependency	4.6	4.5	1.01	4.0	1.15
Total Hospital	30.1	33.8	0.89	26.1	1.15
<b>Average Length of Stay (Days)</b>					
Psychiatric	5.7	6.6	0.87	5.4	1.05
Alcoholism/Chemical Dependency	3.4	3.8	0.88	3.4	1.01
Total Hospital	5.2	6.2	0.83	5.0	1.04
<b>Outpatient Visits</b>					
Non-Emergency Visits	85,729	55,302	1.55	80,127	1.07
Emergency Visits	0	1,331	N/A	0	N/A
<b>Full-Time Equivalents (FTEs)</b>					
Administrators	1.7	8.5	0.20	2.5	0.68
Nurses, Licensed	51.7	47.8	1.08	53.5	0.97
Psychologists	9.0	8.3	1.08	8.6	1.05
Social Workers	72.5	27.2	2.67	51.6	1.41
All Other Personnel	94.5	130.9	0.72	83.9	1.13
Total FTEs	229.3	222.7	1.03	200.0	1.15
<b>FTEs per 100 Patient Census (Adjusted)</b>					
Administrators	2.6	11.8	0.22	4.2	0.62
Nurses, Licensed	79.0	66.9	1.18	90.2	0.88
Psychologists	13.7	11.7	1.18	14.5	0.95
Social Workers	110.7	38.0	2.91	86.9	1.27
All Other Personnel	144.3	183.1	0.79	141.4	1.02
Total FTEs	350.3	311.5	1.12	337.2	1.04

**Total Hospital:**

Beds Set Up & Staffed 45  
 Discharges 2,130  
 Inpatient Days 10,980

**Contract with:**

Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	3	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	3	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	39	1,634	9,304	65.4%	25.5	5.7
<b>Alcoholism/chemical dependency</b>	1	6	496	1,676	76.5%	4.6	3.4
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	1	1.7	Surgical Personnel	0	0	0.0
Physicians & Dentists	12	0	12.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	27	29	44.0	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	1	2.7
Licensed Practical Nurses	2	1	2.6	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	6	17	15.4	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	1	2	2.5	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	3	5	5.2	Psychologists	9	0	9.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	38	24	72.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	8	10	12.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	36	39	48.6
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				<b>Total</b>	<b>146</b>	<b>129</b>	<b>229.3</b>

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Selected Financial Statistics	FY 2021	All PSYCH Hospitals		FY 2021 vs. 2020		
		Value	Ratio	FY 2020	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>						
Medicare	\$8,720,729	15.6%	9.3%	1.67	17.1%	0.91
Medical Assistance	\$19,702,939	35.3%	41.4%	0.85	32.6%	1.08
Commercial	\$24,605,258	44.1%	44.3%	1.00	45.5%	0.97
All Other	\$2,736,601	4.9%	5.0%	0.99	4.7%	1.04
<b>Deductions as % of Total Gross Patient Revenue</b>						
Medicare	\$4,923,087	8.8%	5.9%	1.49	10.9%	0.81
Medical Assistance	\$12,091,677	21.7%	19.7%	1.10	21.5%	1.01
Commercial	\$7,132,227	12.8%	17.0%	0.75	13.3%	0.96
Charity Care	\$944,218	1.7%	1.7%	0.98	1.6%	1.05
Bad Debt	\$669,839	1.2%	0.8%	1.58	1.7%	0.70
All Other	\$1,371,428	2.5%	0.9%	2.68	1.5%	1.62
Total Deductions	\$27,132,476	48.7%	46.0%	1.06	50.6%	0.96
<b>Other Revenue &amp; Net Gains or Losses</b>						
Other Revenue as % of Total Revenue		2.6%	20.3%	0.13	3.7%	0.69
Net Gains/Losses as % of Net Income		70.4%	5.5%	N/A	N/A	N/A
<b>Expenses as % of Total Expenses</b>						
Salary/Fringe Benefits	\$23,849,724	82.3%	48.3%	1.70	84.5%	0.97
Supplies & Services	\$4,392,332	15.1%	48.9%	0.31	12.7%	1.19
Capital Component	\$750,679	2.6%	2.9%	0.89	2.8%	0.94
<b>Fiscal Statistics</b>						
Operating Margin (%)		1.3%	6.0%	0.22	-2.1%	N/A
Total Hospital Net Income (%)		4.4%	6.4%	0.69	-0.4%	N/A
Return on Equity (%)		6.6%	7.6%	0.88	-0.5%	N/A
Current Ratio		0.55	2.7	0.20	0.58	0.94
Days in Net Patient Accounts Receivable		37.40	45.3	0.83	46.64	0.80
Average Payment Period		142.50	46.1	3.09	190.39	0.75
Equity Financing (%)		37.2%	56.7%	0.66	28.9%	1.29
Long-Term Debt to Equity Ratio		0.21	0.4	0.54	0.27	0.77
Times Interest Earned		9.35	30.5	0.31	0.37	25.36
Total Asset Turnover		1.46	1.2	1.23	1.22	1.20
Average Age of Plant (Years)		10.81	11.1	0.97	10.08	1.07
Increase (Decrease) Total Net Patient Revenue		14.7%	9.8%	1.51	7.5%	1.98
Outpatient Gross Revenue (% of Total GPR)		53.8%	53.1%	1.01	56.0%	0.96
<b>Net Revenue Statistics</b>						
Inpatient Net Revenue per Discharge	\$7,169		\$7,565	0.95	\$6,629	1.08
Inpatient Net Revenue per Day	\$1,382		\$1,228	1.13	\$1,337	1.03
Outpatient Net Revenue per Visit	\$164		\$742	0.22	\$163	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$55,765,527	Cash & Cash Equivalents	\$3,134,714	Current Liabilities	\$11,124,662
Less Deductions	\$27,132,476	Net Patient Receivables	\$2,934,006	Long-Term Debt	\$1,547,350
Net Patient Revenue	\$28,633,051	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$756,345			Subtotal	\$12,672,012
Total Revenue	\$29,389,396	Land, Buildings & Equipment (Net)	\$6,754,244	Unrestricted Fund Balance	\$7,500,268
Less Expenses	\$28,992,735	Other Assets	\$7,349,316	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$943,187			Total Liabilities & Fund Balance	\$20,172,280
Net Income	\$1,339,848	Total Assets	\$20,172,280		