

192 Rogers Memorial Hospital - Milwaukee
 11101 W Lincoln Ave
 West Allis, WI 53227
 414-327-3000

Fiscal Year: 08/01 to 07/31
 Type: Psychiatric
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group:

Selected Utilization Statistics	FY 2021	All PSYCH Hospitals		FY 2021 vs. 2020	
		Value	Ratio	FY 2020	Ratio
Occupancy Rate (%)					
Psychiatric	84.4%	77.1%	1.09	74.7%	1.13
Alcoholism/Chemical Dependency	64.1%	68.7%	0.93	98.6%	0.65
Total Hospital	79.2%	75.6%	1.05	80.0%	0.99
Average Census (Patients)					
Psychiatric	45.6	29.4	1.55	42.6	1.07
Alcoholism/Chemical Dependency	12.2	4.5	2.69	15.8	0.77
Total Hospital	57.8	33.8	1.71	58.4	0.99
Average Length of Stay (Days)					
Psychiatric	6.3	6.6	0.96	6.5	0.98
Alcoholism/Chemical Dependency	3.8	3.8	1.00	4.2	0.91
Total Hospital	5.6	6.2	0.90	5.6	0.99
Outpatient Visits					
Non-Emergency Visits	32,552	55,302	0.59	27,501	1.18
Emergency Visits	0	1,331	N/A	0	N/A
Full-Time Equivalents (FTEs)					
Administrators	7.3	8.5	0.86	5.2	1.39
Nurses, Licensed	70.5	47.8	1.47	76.5	0.92
Psychologists	0.0	8.3	N/A	2.8	0.00
Social Workers	59.8	27.2	2.20	52.6	1.14
All Other Personnel	245.4	130.9	1.87	303.1	0.81
Total FTEs	382.8	222.7	1.72	440.2	0.87
FTEs per 100 Patient Census (Adjusted)					
Administrators	7.7	11.8	0.65	5.9	1.30
Nurses, Licensed	75.1	66.9	1.12	86.7	0.87
Psychologists	0.0	11.7	N/A	3.2	0.00
Social Workers	63.7	38.0	1.68	59.6	1.07
All Other Personnel	261.4	183.1	1.43	343.5	0.76
Total FTEs	407.8	311.5	1.31	498.9	0.82

Total Hospital:
 Beds Set Up & Staffed 73
 Discharges 3,789
 Inpatient Days 21,093

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 07/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	54	2,633	16,645	84.4%	45.6	6.3
Alcoholism/chemical dependency	2	19	1,156	4,448	64.1%	12.2	3.8
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	6	7.3	Surgical Personnel	0	0	0.0
Physicians & Dentists	12	3	12.8	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	25	51	59.6	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	2	2.3	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	16	60	52.5	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	1	0	1.0	Recreational Therapists	7	8	10.7
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	3	0	3.0
Nurse Practitioners	6	4	8.5	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	52	18	59.8
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	97	66	140.4
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	21	1	21.3
Pharmacy Personnel	2	2	2.7				
Clinical Laboratory Personnel	0	0	0.0				
				Total	248	221	382.8

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Selected Financial Statistics	FY 2021		All PSYCH Hospitals		FY 2021 vs. 2020	
			Value	Ratio	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue						
Medicare	\$10,895,411	9.1%	9.3%	0.97	10.0%	0.91
Medical Assistance	\$46,516,008	38.8%	41.4%	0.94	39.4%	0.98
Commercial	\$61,432,676	51.2%	44.3%	1.16	49.9%	1.03
All Other	\$1,084,478	0.9%	5.0%	0.18	0.7%	1.30
Deductions as % of Total Gross Patient Revenue						
Medicare	\$7,756,235	6.5%	5.9%	1.09	7.0%	0.92
Medical Assistance	\$32,367,949	27.0%	19.7%	1.37	26.8%	1.01
Commercial	\$23,848,632	19.9%	17.0%	1.17	20.5%	0.97
Charity Care	\$2,134,194	1.8%	1.7%	1.03	2.3%	0.77
Bad Debt	\$1,092,596	0.9%	0.8%	1.20	1.3%	0.68
All Other	\$564,647	0.5%	0.9%	0.51	0.3%	1.45
Total Deductions	\$67,764,253	56.5%	46.0%	1.23	58.4%	0.97
Other Revenue & Net Gains or Losses						
Other Revenue as % of Total Revenue		0.0%	20.3%	0.00	1.1%	0.01
Net Gains/Losses as % of Net Income		0.0%	5.5%	N/A	62.8%	N/A
Expenses as % of Total Expenses						
Salary/Fringe Benefits	\$31,660,143	64.3%	48.3%	1.33	63.3%	1.02
Supplies & Services	\$15,251,062	31.0%	48.9%	0.63	28.7%	1.08
Capital Component	\$2,291,001	4.7%	2.9%	1.61	8.0%	0.58
Fiscal Statistics						
Operating Margin (%)		5.7%	6.0%	0.94	1.8%	3.23
Total Hospital Net Income (%)		5.7%	6.4%	0.89	4.6%	1.24
Return on Equity (%)		5.6%	7.6%	0.74	2.3%	2.44
Current Ratio		4.36	2.7	1.62	2.16	2.02
Days in Net Patient Accounts Receivable		44.54	45.3	0.98	56.45	0.79
Average Payment Period		27.25	46.1	0.59	120.84	0.23
Equity Financing (%)		72.6%	56.7%	1.28	54.3%	1.34
Long-Term Debt to Equity Ratio		0.23	0.4	0.59	0.44	0.51
Times Interest Earned		0.00	30.5	N/A	4.47	N/A
Total Asset Turnover		0.98	1.2	0.83	0.48	2.03
Average Age of Plant (Years)		9.35	11.1	0.84	7.27	1.29
Increase (Decrease) Total Net Patient Revenue		9.8%	9.8%	1.00	29.1%	0.34
Outpatient Gross Revenue (% of Total GPR)		38.4%	53.1%	0.72	34.1%	1.13
Net Revenue Statistics						
Inpatient Net Revenue per Discharge	\$7,182		\$7,565	0.95	\$7,141	1.01
Inpatient Net Revenue per Day	\$1,290		\$1,228	1.05	\$1,271	1.02
Outpatient Net Revenue per Visit	\$800		\$742	1.08	\$801	1.00

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$119,928,572	Cash & Cash Equivalents	\$9,077,630	Current Liabilities	\$3,538,933
Less Deductions	\$67,764,253	Net Patient Receivables	\$6,365,218	Long-Term Debt	\$8,769,914
Net Patient Revenue	\$52,164,319	Other Receivables	\$0	Other Liabilities	\$2,226,279
Plus Other Revenue	\$5,309			Subtotal	\$14,535,126
Total Revenue	\$52,169,629	Land, Buildings & Equipment (Net)	\$16,700,854	Unrestricted Fund Balance	\$38,546,969
Less Expenses	\$49,202,206	Other Assets	\$20,938,393	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$53,082,095
Net Income	\$2,967,423	Total Assets	\$53,082,095		