

312 ProHealth Rehabilitation Hospital of Wisconsin
 1625 Coldwater Creek Drive
 Waukesha, WI 53188
 262-521-8800

Fiscal Year: 01/01 to 12/31
 Type: Rehabilitation
 Control: Partnership

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: N/A

		FY 2021 vs. 2020	
Selected Utilization Statistics	FY 2021	FY 2020	Ratio
Occupancy Rate (%)			
Rehabilitation & Physical Medicine	103.8%	139.7%	0.74
Total Hospital	103.8%	139.7%	0.74
Average Census (Patients)			
Rehabilitation & Physical Medicine	33.2	32.1	1.03
Total Hospital	33.2	32.1	1.03
Average Length of Stay (Days)			
Rehabilitation & Physical Medicine	12.9	12.8	1.01
Total Hospital	12.8	12.8	1.01
Outpatient Visits			
Non-Emergency Visits	8,162	6,389	1.28
Emergency Visits	0	0	N/A
Full-Time Equivalents (FTEs)			
Administrators	8.0	11.0	0.73
Nurses, Licensed	32.5	27.1	1.20
Physical Therapists	11.0	10.0	1.10
Occupational Therapists	7.2	7.2	1.00
All Other Personnel	56.6	53.1	1.07
Total FTEs	115.2	108.4	1.06
FTEs per 100 Patient Census (Adjusted)			
Administrators	22.3	31.5	0.71
Nurses, Licensed	90.3	77.6	1.16
Physical Therapists	30.6	28.5	1.07
Occupational Therapists	20.0	20.6	0.97
All Other Personnel	157.6	151.9	1.04
Total FTEs	320.8	310.1	1.03

Total Hospital:
 Beds Set Up & Staffed 32
 Discharges 945
 Inpatient Days 12,126

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	32	941	12,126	103.8%	33.2	12.9
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	8	0	8.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	24	4	26.7	Occupational Therapists	3	6	7.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.8
Licensed Practical Nurses	4	3	5.8	Physical Therapists	8	4	11.0
Ancillary Nursing Personnel	1	22	16.8	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	5	4	7.7
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	0	0	0.0
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	23	7	27.9
Pharmacy Personnel	1	2	2.4				
Clinical Laboratory Personnel	0	0	0.0				
				Total	78	53	115.2

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		FY 2021 vs. 2020		
Selected Financial Statistics		FY 2021	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue				
Medicare	\$26,371,393	75.3%	76.3%	0.99
Medical Assistance	\$1,682,248	4.8%	6.3%	0.76
Commercial	\$6,897,901	19.7%	17.2%	1.15
All Other	\$62,511	0.2%	0.2%	0.91
Deductions as % of Total Gross Patient Revenue				
Medicare	\$7,447,218	21.3%	21.5%	0.99
Medical Assistance	\$1,053,253	3.0%	3.0%	1.00
Commercial	\$2,105,704	6.0%	4.5%	1.33
Charity Care	\$9,613	0.0%	0.2%	0.11
Bad Debt	\$69,925	0.2%	0.1%	2.69
All Other	\$35,649	0.1%	0.0%	1,547.53
Total Deductions	\$10,721,362	30.6%	29.3%	1.04
Other Revenue & Net Gains or Losses				
Other Revenue as % of Total Revenue		2.8%	0.8%	3.66
Net Gains/Losses as % of Net Income		0.0%	0.0%	N/A
Expenses as % of Total Expenses				
Salary/Fringe Benefits	\$10,393,750	64.8%	63.6%	1.02
Supplies & Services	\$4,022,389	25.1%	25.7%	0.97
Capital Component	\$1,626,631	10.1%	10.7%	0.95
Fiscal Statistics				
Operating Margin (%)		35.8%	34.2%	1.05
Total Hospital Net Income (%)		35.8%	34.2%	1.05
Return on Equity (%)		85.1%	50.0%	1.70
Current Ratio		1.7	1.3	1.27
Days in Net Patient Accounts Receivable		44.5	43.7	1.02
Average Payment Period		67.9	169.0	0.40
Equity Financing (%)		0.0%	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.0	N/A
Times Interest Earned		-6,865.8	0.0	N/A
Total Asset Turnover		2.4	1.5	1.63
Average Age of Plant (Years)		10.8	10.6	1.02
Increase (Decrease) Total Net Patient Revenue		7.7%	14.0%	0.55
Outpatient Gross Revenue (% of Total GPR)		8.3%	7.1%	1.18
Net Revenue Statistics				
Inpatient Net Revenue per Discharge		\$24,619	\$23,677	1.04
Inpatient Net Revenue per Day		\$1,936	\$1,829	1.06
Outpatient Net Revenue per Visit		\$134	\$130	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$35,014,053	Cash & Cash Equivalents	\$1,706,641	Current Liabilities	\$2,939,443
Less Deductions	\$10,721,362	Net Patient Receivables	\$2,964,647	Long-Term Debt	\$826,855
Net Patient Revenue	\$24,292,691	Other Receivables	\$42	Other Liabilities	\$6,743,042
Plus Other Revenue	\$690,671			Subtotal	\$10,509,340
Total Revenue	\$24,983,361	Land, Buildings & Equipment (Net)	\$1,058,578	Unrestricted Fund Balance	\$0
Less Expenses	\$16,042,770	Other Assets	\$4,779,432	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0			Total Liabilities & Fund Balance	\$10,509,340
Net Income	\$8,940,591	Total Assets	\$10,509,340		