

154 Winnebago Mental Health Institute
 4100 Treffert Dr,
 Oshkosh, WI 54901
 920-235-4910

Fiscal Year: 07/01 to 06/30
 Type: Psychiatric
 Control: State

County: Winnebago
 Analysis Area: Lake Winnebago (3)
 Volume Group: N/A

Selected Utilization Statistics	FY 2021	FY 2021 vs. 2020	
		FY 2020	Ratio
Occupancy Rate (%)			
Psychiatric	100.7%	83.3%	1.21
Alcoholism/Chemical Dependency	0.0%	0.0%	N/A
Total Hospital	105.8%	91.1%	1.16
Average Census (Patients)			
Psychiatric	185.2	153.3	1.21
Alcoholism/Chemical Dependency	9.4	14.2	N/A
Total Hospital	194.6	167.5	1.16
Average Length of Stay (Days)			
Psychiatric	19.9	20.5	0.97
Alcoholism/Chemical Dependency	10.6	18.8	0.56
Total Hospital	19.2	20.4	0.94
Outpatient Visits			
Non-Emergency Visits	0	0	N/A
Emergency Visits	0	0	N/A
Full-Time Equivalents (FTEs)			
Administrators	36.0	36.0	1.00
Nurses, Licensed	65.8	73.2	0.90
Psychologists	11.1	10.1	1.10
Social Workers	23.5	23.9	0.98
All Other Personnel	498.0	538.0	0.93
Total FTEs	634.5	681.2	0.93
FTEs per 100 Patient Census (Adjusted)			
Administrators	24.3	27.0	0.90
Nurses, Licensed	44.4	54.8	0.81
Psychologists	7.5	7.5	0.99
Social Workers	15.9	17.9	0.89
All Other Personnel	335.6	402.9	0.83
Total FTEs	427.6	510.2	0.84

Total Hospital:
 Beds Set Up & Staffed 184
 Discharges 3,707
 Inpatient Days 71,031

Contract with:
 Health Maintenance Organization (HMO) No
 Preferred Provider Organization (PPO) No

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2021	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	5	0	0	0	0.0%	0.0	0.0
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	1	184	3,401	67,603	100.7%	185.2	19.9
Alcoholism/chemical dependency	1	0	323	3,428	0.0%	9.4	10.6
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	35	1	36.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	19	1	19.6	Radiological Services Personnel	0	0	0.0
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	47	14	57.7	Occupational Therapists	13	6	18.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	260	5	263.9	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	0	1	1.3	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	2	3	3.8
Nurse Practitioners	4	4	8.2	Psychologists	6	6	11.1
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	19	5	23.5
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	12	9	21.3
Health Info Mgmt-Administrators/Technicians	6	1	6.8	All Other Personnel	142	17	154.5
Pharmacy Personnel	5	0	5.0				
Clinical Laboratory Personnel	2	2	3.6				
				Total	572	75	634.5

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		FY 2021 vs. 2020		
Selected Financial Statistics		FY 2021	FY 2020	Ratio
Gross Revenue as % of Total Gross Patient Revenue				
Medicare	\$14,269,288	25.8%	24.5%	1.05
Medical Assistance	\$13,237,549	23.9%	23.9%	1.00
Commercial	\$8,665,797	15.6%	17.6%	0.89
All Other	\$19,238,431	34.7%	34.0%	1.02
Deductions as % of Total Gross Patient Revenue				
Medicare	\$3,011,068	5.4%	6.0%	0.91
Medical Assistance	\$502,355	0.9%	2.8%	0.32
Commercial	\$0	0.0%	0.0%	N/A
Charity Care	\$0	0.0%	0.0%	N/A
Bad Debt	\$0	0.0%	0.0%	N/A
All Other	\$0	0.0%	0.0%	N/A
Total Deductions	\$3,513,423	6.3%	8.8%	0.72
Other Revenue & Net Gains or Losses				
Other Revenue as % of Total Revenue		34.8%	35.9%	0.97
Net Gains/Losses as % of Net Income		N/A	N/A	N/A
Expenses as % of Total Expenses				
Salary/Fringe Benefits	\$67,486,872	68.8%	67.4%	1.02
Supplies & Services	\$27,699,282	28.2%	29.4%	0.96
Capital Component	\$2,974,837	3.0%	3.2%	0.95
Fiscal Statistics				
Operating Margin (%)		-23.3%	-15.6%	1.49
Total Hospital Net Income (%)		-22.6%	-15.0%	1.51
Return on Equity (%)		0.0%	0.0%	N/A
Current Ratio		0.0	0.0	N/A
Days in Net Patient Accounts Receivable		0.0	0.0	N/A
Average Payment Period		0.0	0.0	N/A
Equity Financing (%)		0.0%	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.0	N/A
Times Interest Earned		-235.5	-140.6	1.68
Total Asset Turnover		0.0	0.0	N/A
Average Age of Plant (Years)		0.0	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		12.7%	1.5%	8.30
Outpatient Gross Revenue (% of Total GPR)		0.1%	0.3%	0.52
Net Revenue Statistics				
Inpatient Net Revenue per Discharge		\$13,979	\$15,284	0.91
Inpatient Net Revenue per Day		\$958	\$942	1.02
Outpatient Net Revenue per Visit		\$0	\$0	N/A

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$55,411,065	Cash & Cash Equivalents	\$0	Current Liabilities	\$0
Less Deductions	\$3,513,423	Net Patient Receivables	\$0	Long-Term Debt	\$0
Net Patient Revenue	\$51,897,642	Other Receivables	\$0	Other Liabilities	\$0
Plus Other Revenue	\$27,715,578			Subtotal	\$0
Total Revenue	\$79,613,220	Land, Buildings & Equipment (Net)	\$0	Unrestricted Fund Balance	\$0
Less Expenses	\$98,160,991	Other Assets	\$0	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$479,525			Total Liabilities & Fund Balance	\$0
Net Income	-\$18,068,246	Total Assets	\$0		