

007 Western Wisconsin Health
 1100 Bergslien St
 Baldwin, WI 54002
 715-684-3311

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Saint Croix
 Analysis Area: West Central (5A)
 Volume Group: 3

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 5A		Volume Group 3		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	64.8%	60.7%	1.07	51.4%	1.26	37.9%	1.71	36.6%	1.77
Obstetrics	126.3%	37.3%	3.38	29.2%	0.04	18.2%	6.93	30.5%	4.14
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	71.6%	61.9%	1.16	51.8%	1.38	39.7%	1.80	35.0%	2.05
Average Census (Patients)									
Adult Medical-Surgical	5.2	27.3	0.19	12.6	0.41	6.8	0.76	4.0	1.29
Obstetrics	1.3	4.7	0.27	2.0	0.62	0.9	1.48	1.2	1.04
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	6.4	50.5	0.13	19.0	0.34	9.8	0.66	5.2	1.23
Average Length of Stay (Days)									
Adult Medical-Surgical	4.6	4.9	0.92	4.5	1.02	3.7	1.22	4.2	1.09
Obstetrics	2.0	2.4	0.82	2.1	0.93	2.1	0.93	2.0	0.98
Pediatrics	0.0	4.0	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.6	5.3	0.69	4.6	0.79	4.0	0.92	3.6	1.01
Surgical Operations									
Inpatient	94	990	0.09	339	0.28	203	0.46	66	1.42
Outpatient	644	4,017	0.16	2,633	0.24	1,593	0.40	522	1.23
Inpatient as % of All Surgeries	12.7%	19.8%	0.64	11.4%	1.12	11.3%	1.13	11.2%	1.13
Outpatient Visits									
Non-Emergency Visits	78,847	141,022	0.56	82,166	0.96	64,671	1.22	69,637	1.13
Emergency Visits	4,642	17,305	0.27	8,774	0.53	8,798	0.53	4,203	1.10
Full-Time Equivalents (FTEs)									
Administrators	15.0	18.9	0.79	10.2	1.48	12.5	1.20	11.8	1.27
Nurses, Licensed	70.3	234.4	0.30	129.2	0.54	81.9	0.86	71.6	0.98
Ancillary Nursing Personnel	15.8	38.1	0.41	20.8	0.76	11.6	1.36	17.7	0.89
All Other Personnel	194.2	466.6	0.42	279.2	0.70	180.7	1.07	199.6	0.97
Total FTEs	295.2	758.0	0.39	439.4	0.67	286.7	1.03	300.7	0.98
FTEs per 100 Patient Census (Adjusted)									
Administrators	32.4	12.6	2.58	12.5	2.60	23.7	1.37	29.5	1.10
Nurses, Licensed	152.0	156.2	0.97	158.9	0.96	155.9	0.97	178.2	0.85
Ancillary Nursing Personnel	34.1	25.4	1.34	25.5	1.34	22.0	1.55	44.1	0.77
All Other Personnel	420.0	310.9	1.35	343.4	1.22	344.0	1.22	496.9	0.85
Total FTEs	638.5	505.0	1.26	540.3	1.18	545.6	1.17	748.6	0.85

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	9	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	6
Discharges	648	Preferred Provider Organization (PPO)	No	Discharges	26	Total Births	271
Inpatient Days	2,352			Inpatient Days	342	Newborn Days	348

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	8	415	1,891	64.8%	5.2	4.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	1	234	461	126.3%	1.3	2.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	15	2	15.0	Surgical Personnel	4	3	6.2
Physicians & Dentists	14	6	17.6	Radiological Services Personnel	6	2	6.7
Medical & Dental Residents	0	0	0.0	Sonographers	0	7	1.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	2	2.0
Registered Nurses	22	74	56.7	Occupational Therapists	1	0	1.0
Certified Nurse Midwives	3	0	3.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	2	1	2.0	Physical Therapists	2	2	3.5
Ancillary Nursing Personnel	9	18	15.8	Physical Therapy Assistants/Aides	1	0	1.0
Medical Assistants	19	9	25.9	Recreational Therapists	3	4	5.4
Physician Assistants	1	1	1.8	Dietitians & Nutritionists	2	2	2.3
Nurse Practitioners	7	2	8.6	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	4	1	4.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	2	4.0
Health Info Mgmt-Administrators/Technicians	12	0	12.0	All Other Personnel	67	46	80.2
Pharmacy Personnel	2	6	4.3				
Clinical Laboratory Personnel	12	5	13.5				
				Total	215	195	295.2

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	5A Value	Ratio	3 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$36,730,204	37.8%	47.3%	0.80	51.1%	0.74	48.7%	0.78	38.1%	0.99
Medical Assistance	\$17,859,051	18.4%	14.4%	1.28	12.0%	1.53	12.5%	1.48	16.0%	1.14
Commercial	\$40,380,120	41.5%	32.9%	1.26	32.3%	1.29	35.0%	1.19	44.2%	0.94
All Other	\$2,265,119	2.3%	5.4%	0.43	4.6%	0.51	3.9%	0.60	1.6%	1.48
Deductions as % of Total Gross Patient Revenue										
Medicare	\$11,625,005	12.0%	36.1%	0.33	34.5%	0.35	31.8%	0.38	12.9%	0.93
Medical Assistance	\$9,628,709	9.9%	11.3%	0.88	8.8%	1.13	9.0%	1.11	9.7%	1.02
Commercial	\$12,933,211	13.3%	14.8%	0.90	10.3%	1.29	14.1%	0.94	12.5%	1.07
Charity Care	\$905,186	0.9%	0.7%	1.28	0.5%	1.91	0.7%	1.36	0.6%	1.60
Bad Debt	\$593,660	0.6%	0.9%	0.70	0.9%	0.69	1.2%	0.50	1.0%	0.60
All Other	-\$198,811	-0.2%	3.0%	N/A	3.0%	N/A	2.5%	N/A	-0.4%	0.55
Total Deductions	\$35,486,960	36.5%	66.8%	0.55	58.0%	0.63	59.2%	0.62	36.2%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	9.2%	5.7%	1.61	3.6%	2.55	6.5%	1.42	4.6%	2.01	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	136.6%	N/A	N/A	N/A	N/A	71.7%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$37,849,848	58.6%	41.8%	1.40	49.3%	1.19	49.3%	1.19	54.8%	1.07
Supplies & Services	\$22,767,208	35.3%	52.2%	0.68	45.8%	0.77	43.7%	0.81	37.9%	0.93
Capital Component	\$3,925,119	6.1%	6.0%	1.01	4.9%	1.25	7.0%	0.87	7.3%	0.83
Fiscal Statistics										
Operating Margin (%)	5.1%	5.7%	0.90	0.5%	10.58	5.9%	0.87	3.5%	1.46	
Total Hospital Net Income (%)	4.4%	3.5%	1.26	-1.3%	N/A	2.8%	1.60	11.4%	0.39	
Return on Equity (%)	4.1%	1.4%	2.90	-0.2%	N/A	0.7%	5.74	10.0%	0.41	
Current Ratio	4.6	3.9	1.19	1.7	2.74	2.6	1.78	4.2	1.10	
Days in Net Patient Accounts Receivable	43.5	91.7	0.47	260.0	0.17	148.9	0.29	52.8	0.82	
Average Payment Period	32.3	91.7	0.35	309.6	0.10	167.7	0.19	40.4	0.80	
Equity Financing (%)	49.0%	59.1%	0.83	43.6%	1.12	55.3%	0.88	44.0%	1.11	
Long-Term Debt to Equity Ratio	0.8	0.4	2.01	0.9	0.92	0.6	1.42	0.9	0.89	
Times Interest Earned	4.8	5.7	0.84	-2.9	N/A	5.2	0.93	9.4	0.51	
Total Asset Turnover	0.9	0.4	2.26	0.2	5.95	0.3	3.49	0.8	1.18	
Average Age of Plant (Years)	7.4	18.1	0.41	52.7	0.14	22.7	0.32	7.3	1.02	
Increase (Decrease) Total Net Patient Revenue	28.7%	3.5%	8.10	-1.2%	N/A	5.0%	5.71	17.3%	1.65	
Outpatient Gross Revenue (% of Total GPR)	86.3%	66.2%	1.30	76.7%	1.13	81.3%	1.06	86.9%	0.99	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,606	\$19,849	0.64	\$16,058	0.79	\$15,118	0.83	\$13,152	0.96	
Inpatient Net Revenue per Day	\$3,203	\$3,697	0.87	\$3,281	0.98	\$3,557	0.90	\$3,025	1.06	
Outpatient Net Revenue per Visit	\$645	\$819	0.79	\$891	0.72	\$717	0.90	\$674	0.96	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$97,234,494	Cash & Cash Equivalents	\$10,510,459	Current Liabilities	\$5,447,385
Less Deductions	\$35,486,960	Net Patient Receivables	\$7,351,521	Long-Term Debt	\$29,639,711
Net Patient Revenue	\$61,747,534	Other Receivables	\$953,557	Other Liabilities	\$1,694,721
Plus Other Revenue	\$6,272,820			Subtotal	\$36,781,817
Total Revenue	\$68,020,354	Land, Buildings & Equipment (Net)	\$33,740,378	Unrestricted Fund Balance	\$35,283,712
Less Expenses	\$64,542,175	Other Assets	\$19,509,614	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$503,261			Total Liabilities & Fund Balance	\$72,065,529
Net Income	\$2,974,918	Total Assets	\$72,065,529		