| 707 Fourteenth Street Baraboo, WI 53913 | 0 | Туре: | GI Ge | /01 to 12/31 MS eneral Medical & | • | County: Analysis A Volume G | | uk uthern (1) | |
|--|--------------------|-------------------|--------------------------------|--|-------------|-----------------------------------|-------------|------------------|-------|
| 608-356-1400 | | Contro | ol: Re | eligious Organiz | ation | | | | |
| | | All GMS Hospitals | | Analysis Area 1 | | Volume Group 4 | | FY 2022 vs. 2021 | |
| Selected Utilization Statistics | FY 2022 | Value | Ratio | Value | Ratio | Value | Ratio | FY 2021 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 45.9% | 60.7% | 0.76 | 61.3% | 0.75 | 42.3% | 1.08 | 0.0% | N/A |
| Obstetrics | 10.7% | 37.3% | 0.29 | 37.3% | 0.03 | 19.5% | 0.55 | 0.0% | N/A |
| Pediatrics | 0.0% | 67.4% | N/A | 60.8% | N/A | 0.0% | N/A | 0.0% | N/A |
| Total Hospital | 37.3% | 61.9% | 0.60 | 62.3% | 0.60 | 42.5% | 0.88 | 258.2% | 0.14 |
| Average Census (Patients) | 11.0 | 07.0 | | 00.4 | 0.45 | 40.0 | 4.40 | 44 5 | 4.00 |
| Adult Medical-Surgical | 11.9 | 27.3 | 0.44 | 26.4 | 0.45 | 10.3 | 1.16 | 11.5 | 1.03 |
| Obstetrics | 1.2 | 4.7 | 0.25 | 4.3 | 0.27 | 1.2 | 0.96 | 1.0 | 1.17 |
| Pediatrics | 0.0 | 1.7 | N/A | 2.4 54.9 | N/A | 0.0 | N/A | 0.0 | N/A |
| Total Hospital | 16.0 | 50.5 | 0.32 | | 0.29 | 16.0 | 1.00 | 15.5 | 1.04 |
| Average Length of Stay (Days) | 2.9 | 4.0 | 0.78 | 4.9 | 0.78 | 1.0 | 0.95 | 2.5 | 1.00 |
| Adult Medical-Surgical | 3.8 | 4.9 | | 2.5 | 0.78 | 4.0 | | 3.5 | 1.09 |
| Obstetrics | 2.1 | 2.4 | 0.87 | 2.5 4.4 | 0.63 N/A | 2.0 | 1.04 N/A | 2.1 | 1.00 |
| Pediatrics | 0.0 | 4.0 | N/A | 5.2 | 0.73 | 1.9 4.2 | | 0.0 | N/A |
| Total Hospital | | 5.3 | 0.72 | J.2 | | 4.2 | 0.91 | 3.5 | 1.07 |
| Surgical Operations Inpatient | 176 | 990 | 0.18 | 894 | 0.20 | 203 | 0.87 | 180 | 0.98 |
| Outpatient | 1,663 | 4,017 | 0.10 | 4,062 | 0.41 | 2,140 | 0.78 | 1,570 | 1.06 |
| Inpatient as % of All Surgeries | 9.6% | 19.8% | 0.41 | 18.0% | 0.53 | 8.7% | 1.11 | 10.3% | 0.93 |
| Outpatient Visits | | 10.070 | | | | | | 10.070 | 0.00 |
| Non-Emergency Visits | 84,186 | 141,022 | 0.60 | 182,049 | 0.46 | 62,243 | 1.35 | 83,308 | 1.01 |
| Emergency Visits | 20,302 | 17,305 | 1.17 | 17,809 | 1.14 | 12,695 | 1.60 | 21,188 | 0.96 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 13.5 | 18.9 | 0.71 | 19.3 | 0.70 | 8.5 | 1.58 | 9.3 | 1.45 |
| Nurses, Licensed | 94.7 | 234.4 | 0.40 | 274.7 | 0.34 | 102.2 | 0.93 | 66.0 | 1.44 |
| Ancillary Nursing Personnel | 0.0 | 38.1 | N/A | 35.1 | N/A | 19.1 | N/A | 0.0 | N/A |
| All Other Personnel | 181.4 | 466.6 | 0.39 | 643.2 | 0.28 | 204.1 | 0.89 | 131.4 | 1.38 |
| Total FTEs | 289.5 | 758.0 | 0.38 | 972.4 | 0.30 | 333.9 | 0.87 | 206.7 | 1.40 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 17.5 | 12.6 | 1.39 | 12.6 | 1.39 | 10.5 | 1.66 | 13.9 | 1.26 |
| Nurses, Licensed | 123.2 | 156.2 | 0.79 | 178.7 | 0.69 | 126.3 | 0.98 | 98.6 | 1.25 |
| Ancillary Nursing Personnel | 0.0 | 25.4 | N/A | 22.9 | N/A | 23.6 | N/A | 0.0 | N/A |
| All Other Personnel | 236.1 | 310.9 | 0.76 | 418.4 | 0.56 | 252.2 | 0.94 | 196.4 | 1.20 |
| Total FTEs | 376.8 | 505.0 | 0.75 | 632.6 | 0.60 | 412.6 | 0.91 | 308.9 | 1.22 |
| Total Hospital: | Contract with: | | Medicare-certified Swing Beds: | | | | Newborn | • | 4.0 |
| Beds Set Up & Staffed 43 | Health Maintenance | Average Beds Used | | ed | 0 | Bassinets Total Births | | 10 | |
| Discharges 1,540 | Organization (HMC | ט, (כ | Discharges | | | 0 | | | 171 |
| Inpatient Days 5,858 | Preferred Provider | V | In | patient Days | | 0 | Newbo | orn Days | 308 |
| | Organization (PPC |)) Yes | | | | | | | |

008 SSM Health St. Clare Hospital – Baraboo

Baraboo, WI 53913

| | Level of | Beds Set Up & Staffed | Discharges & | Patient Days | Occupancy | Average Census | Average Length of Stay | |
|--------------------------------------|----------|--------------------------|--------------|--------------|-----------|-------------------|---------------------------|--|
| Inpatient Service Area | Service* | 12/31/2022 | Transfers** | of Care | Rate (%) | (Patients) | (Days) | |
| General Medical-Surgical | | | | | | | | |
| Adult Medical-Surgical, Acute | 1 | 26 | 1,135 | 4,355 | 45.9% | 11.9 | 3.8 | |
| Orthopedic | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Rehabilitation & Physical Medicine | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Hospice | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Acute Long-Term Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Pediatric, acute | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Obstetrics | 1 | 11 | 205 | 430 | 10.7% | 1.2 | 2.1 | |
| Psychiatric | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Alcoholism/chemical dependency | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| ICU/CCU | | | | | | | | |
| Medical-Surgical Intensive Care | 1 | 6 | 196 | 1,073 | 49.0% | 2.9 | 5.5 | |
| Cardiac Intensive Unit | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Pediatric Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Burn Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Mixed Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Step-Down (Special Care) | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Neonatal Intensive/Intermediate Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 | |

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

| | Number | Number | Number | | | Number | Number | Number |
|---|-----------|-----------|--------|---------------------------------------|-------|-----------|-----------|--------|
| Occupation | Full-Time | Part-Time | FTE | Occupation | | Full-Time | Part-Time | FTE |
| Administrators/Assistant Administrators | 9 | 6 | 13.5 | Surgical Personnel | | 4 | 2 | 5.4 |
| Physicians & Dentists | 2 | 4 | 4.7 | Radiological Services Personnel | | 15 | 4 | 18.1 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Sonographers | | 1 | 2 | 2.8 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | | 4 | 3 | 6.2 |
| Registered Nurses | 57 | 44 | 87.0 | Occupational Therapists | | 13 | 0 | 14.8 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapy Assistants/Aides | | 0 | 0 | 0.0 |
| Licensed Practical Nurses | 0 | 0 | 0.0 | Physical Therapists | | 4 | 6 | 7.8 |
| Ancillary Nursing Personnel | 0 | 0 | 0.0 | Physical Therapy Assistants/Aides | | 2 | 1 | 2.9 |
| Medical Assistants | 0 | 0 | 0.0 | Recreational Therapists | | 0 | 0 | 0.0 |
| Physician Assistants | 1 | 0 | 1.0 | Dietitians & Nutritionists | | 1 | 1 | 1.0 |
| Nurse Practitioners | 2 | 0 | 2.0 | Psychologists | | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 5 | 2 | 5.7 | Social Workers | | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | All Other Health Professionals | | 23 | 24 | 34.9 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | All Other Personnel | | 45 | 25 | 62.5 |
| Pharmacy Personnel | 5 | 2 | 6.4 | | Total | 202 | 131 | 289.5 |
| Clinical Laboratory Personnel | 9 | 5 | 13.1 | | | | | |

008 SSM Health St. Clare Hospital – Baraboo

| 008 SSM Health St. Clare Hosp | ital – Baraboo | | | | | | | | | | |
|---|-----------------------|-------------------------|------------------------|---------------|---------------|-----------------------|---------------------|------------------|--------------|-----------|--|
| Baraboo, WI 53913 | | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2022 vs. 2021 | | | |
| Selected Financial Statistics | | FY 2022 | Value | Ratio | Value | Ratio | 4 Value | Ratio | FY 2021 | Ratio | |
| Gross Revenue as % of Total | Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$131,223,096 | 52.5% | 47.3% | 1.11 | 42.3% | 1.24 | 49.6% | 1.06 | 51.9% | 1.01 | |
| Medical Assistance | \$37,456,536 | 15.0% | 14.4% | 1.04 | 12.2% | 1.23 | 14.0% | 1.07 | 15.6% | 0.96 | |
| Commercial | \$69,918,807 | 28.0% | 32.9% | 0.85 | 36.7% | 0.76 | 32.3% | 0.87 | 27.7% | 1.01 | |
| All Other | \$11,341,631 | 4.5% | 5.4% | 0.84 | 8.8% | 0.52 | 4.2% | 1.09 | 4.7% | 0.96 | |
| Deductions as % of Total Gro | ss Patient Revenue | | | | | | | | | | |
| Medicare | \$103,924,175 | 41.6% | 36.1% | 1.15 | 32.5% | 1.28 | 35.7% | 1.16 | 42.2% | 0.99 | |
| Medical Assistance | \$33,358,984 | 13.3% | 11.3% | 1.18 | 9.6% | 1.39 | 10.9% | 1.23 | 12.5% | 1.07 | |
| Commercial | \$24,421,321 | 9.8% | 14.8% | 0.66 | 18.5% | 0.53 | 12.5% | 0.78 | 9.6% | 1.02 | |
| Charity Care | \$863,970 | 0.3% | 0.7% | 0.48 | 0.6% | 0.57 | 0.8% | 0.43 | 0.8% | 0.45 | |
| Bad Debt | \$4,801,959 | 1.9% | 0.9% | 2.19 | 0.9% | 2.04 | 1.2% | 1.56 | 2.2% | 0.86 | |
| All Other | \$7,343,474 | 2.9% | 3.0% | 0.97 | 4.8% | 0.61 | 2.4% | 1.21 | 2.6% | 1.14 | |
| Total Deductions | \$174,713,883 | 69.9% | 66.8% | 1.05 | 67.0% | 1.04 | 63.6% | 1.10 | 69.8% | 1.00 | |
| Other Revenue & Net Gains o | r Losses | | | | | | | | | | |
| Other Revenue as % of Tota | al Revenue | 2.7% | 5.7% | 0.48 | 4.8% | 0.57 | 3.6% | 0.77 | 4.6% | 0.60 | |
| Net Gains/Losses as % of N | let Income | 37.8% | N/A | N/A | 5,067.6% | 0.01 | N/A | N/A | 38.2% | 0.99 | |
| Expenses as % of Total Expenses | | | | | | | | | | | |
| Salary/Fringe Benefits | \$29,318,590 | 45.2% | 41.8% | 1.08 | 43.9% | 1.03 | 45.9% | 0.98 | 46.2% | 0.98 | |
| Supplies & Services | \$31,174,825 | 48.1% | 52.2% | 0.92 | 48.8% | 0.99 | 47.4% | 1.01 | 47.1% | 1.02 | |
| Capital Component | \$4,364,464 | 6.7% | 6.0% | 1.12 | 7.3% | 0.93 | 6.6% | 1.02 | 6.7% | 1.01 | |
| Fiscal Statistics | | | | | | | | | | | |
| Operating Margin (%) | | 16.2% | 5.7% | 2.83 | 4.7% | 3.45 | 9.4% | 1.71 | 16.0% | 1.01 | |
| Total Hospital Net Income (%) | | 23.6% | 3.5% | 6.77 | -0.1% | N/A | 6.9% | 3.45 | 23.5% | 1.00 | |
| Return on Equity (%) | | 9.0% | 1.4% | 6.32 | 0.0% | N/A | 3.4% | 2.67 | 13.9% | 0.65 | |
| Current Ratio | | 26.4 | 3.9 | 6.79 | 3.2 | 8.15 | 12.0 | 2.21 | -2.0 | N/A | |
| Days in Net Patient Accounts Receivable | | 46.8 | 91.7 | 0.51 | 71.6 | 0.65 | 51.1 | 0.92 | 43.6 | 1.07 | |
| Average Payment Period | | 42.2 | 91.7 | 0.46 | 90.2 | 0.47 | 42.5 | 0.99 | -31.7 | N/A | |
| Equity Financing (%) | | 62.8% | 59.1% | 1.06 | 50.6% | 1.24 | 70.3% | 0.89 | 109.5% | 0.57 | |
| Long-Term Debt to Equity R | atio | 0.0 | 0.4 | N/A | 0.5 | N/A | 0.1 | N/A | 0.0 | N/A | |
| Times Interest Earned | | 0.0 | 5.7 | N/A | 0.9 | N/A | 10.4 | N/A | 0.0 | N/A | |
| Total Asset Turnover | | 0.3 | 0.4 | 0.83 | 0.4 | 0.78 | 0.5 | 0.68 | 0.5 | 0.64 | |
| Average Age of Plant (Years | | 13.3 | 18.1 | 0.74 | 15.8 | 0.85 | 11.6 | 1.15 | 13.3 | 1.00 | |
| Increase (Decrease) Total N | let Patient Revenue | 6.3% | 3.5% | 1.79 | 5.2% | 1.21 | 3.2% | 1.95 | 18.2% | 0.35 | |
| Outpatient Gross Revenue (| % of Total GPR) | 79.1% | 66.2% | 1.19 | 63.7% | 1.24 | 79.4% | 1.00 | 76.8% | 1.03 | |
| Net Revenue Statistics | | | | | | | | | | | |
| Inpatient Net Revenue per [| Discharge | \$11,761 | \$19,849 | 0.59 | \$21,625 | 0.54 | \$11,983 | 0.98 | \$13,454 | 0.87 | |
| Inpatient Net Revenue per [| Day | \$3,093 | \$3,697 | 0.84 | \$4,090 | 0.76 | \$2,623 | 1.18 | \$3,792 | 0.82 | |
| Outpatient Net Revenue per | ⁻ Visit | \$593 | \$819 | 0.72 | \$759 | 0.78 | \$907 | 0.65 | \$522 | 1.14 | |
| Income Stat | Assets | | | | Liabili | d Balances | | | | | |
| Gross Patient Revenue (GPR) | \$249,940,069 | Cash & Ca | sh Equivalents | | \$5,757 | Current Liabilities | | | \$7 | ,055,056 | |
| Less Deductions | \$174,713,883 | Net Patient Receivables | | | \$9,648,219 | Long-Term Debt | | | \$0 | | |
| Net Patient Revenue | \$75,226,186 | Other Receivables | | | \$177,115 | 115 Other Liabilities | | | \$76,027,101 | | |
| Plus Other Revenue | \$2,126,152 | | | | | Subtotal | | | \$83,082,157 | | |
| Total Revenue | \$77,352,338 | Land, Build | ings & Equipment (Net) | | \$30,055,158 | | | | | | |
| Less Expenses | | | | | | | | | \$140 | ,095,420 | |
| Non-Operating Gains/Losses | \$7,581,653 | | | | | | ricted Fund Balance | | \$184,078 | | |
| Net Income | \$20,076,112 | Total Asset | s | | \$223,177,577 | Total I | Liabilities & Fun | d Balance | | 8,177,577 | |
| | | | | | | | | | | | |