

010 Marshfield Medical Center – Beaver Dam
 707 South University Avenue
 Beaver Dam, WI 53916
 920-887-7181

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Dodge
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	34.9%	60.7%	0.58	61.3%	0.57	37.9%	0.92	26.5%	1.32
Obstetrics	10.6%	37.3%	0.28	37.3%	0.03	18.2%	0.58	25.1%	0.42
Pediatrics	0.0%	67.4%	N/A	60.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	25.9%	61.9%	0.42	62.3%	0.42	39.7%	0.65	25.7%	1.01
Average Census (Patients)									
Adult Medical-Surgical	8.7	27.3	0.32	26.4	0.33	6.8	1.29	9.6	0.91
Obstetrics	1.3	4.7	0.27	4.3	0.29	0.9	1.49	1.5	0.84
Pediatrics	0.0	1.7	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	11.1	50.5	0.22	54.9	0.20	9.8	1.13	12.3	0.90
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.9	0.85	4.9	0.85	3.7	1.12	3.4	1.23
Obstetrics	2.9	2.4	1.22	2.5	1.17	2.1	1.39	2.4	1.25
Pediatrics	0.0	4.0	N/A	4.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.8	5.3	1.09	5.2	1.11	4.0	1.46	3.5	1.64
Surgical Operations									
Inpatient	204	990	0.21	894	0.23	203	1.01	303	0.67
Outpatient	1,755	4,017	0.44	4,062	0.43	1,593	1.10	1,453	1.21
Inpatient as % of All Surgeries	10.4%	19.8%	0.53	18.0%	0.58	11.3%	0.92	17.3%	0.60
Outpatient Visits									
Non-Emergency Visits	73,295	141,022	0.52	182,049	0.40	64,671	1.13	65,454	1.12
Emergency Visits	11,988	17,305	0.69	17,809	0.67	8,798	1.36	12,781	0.94
Full-Time Equivalents (FTEs)									
Administrators	5.0	18.9	0.26	19.3	0.26	12.5	0.40	5.0	1.00
Nurses, Licensed	129.8	234.4	0.55	274.7	0.47	81.9	1.58	88.9	1.46
Ancillary Nursing Personnel	24.0	38.1	0.63	35.1	0.68	11.6	2.07	18.8	1.27
All Other Personnel	363.8	466.6	0.78	643.2	0.57	180.7	2.01	381.7	0.95
Total FTEs	522.6	758.0	0.69	972.4	0.54	286.7	1.82	494.4	1.06
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.6	12.6	0.76	12.6	0.76	23.7	0.40	8.6	1.11
Nurses, Licensed	248.5	156.2	1.59	178.7	1.39	155.9	1.59	153.2	1.62
Ancillary Nursing Personnel	45.9	25.4	1.81	22.9	2.01	22.0	2.09	32.4	1.42
All Other Personnel	696.9	310.9	2.24	418.4	1.67	344.0	2.03	657.4	1.06
Total FTEs	1,000.9	505.0	1.98	632.6	1.58	545.6	1.83	851.6	1.18

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	43	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	12
Discharges	706	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	189
Inpatient Days	4,062			Inpatient Days	0	Newborn Days	376

010 Marshfield Medical Center – Beaver Dam
 Beaver Dam, WI 53916

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	25	759	3,187	34.9%	8.7	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	158	464	10.6%	1.3	2.9
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	6	82	411	18.8%	1.1	5.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	0	5.0	Surgical Personnel	7	5	8.1
Physicians & Dentists	22	9	23.3	Radiological Services Personnel	11	17	19.3
Medical & Dental Residents	0	0	0.0	Sonographers	1	3	2.4
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	5	6.3
Registered Nurses	85	79	113.1	Occupational Therapists	0	4	2.1
Certified Nurse Midwives	1	1	1.8	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	3	3	3.7	Physical Therapists	8	5	9.4
Ancillary Nursing Personnel	18	16	24.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	14	2	14.4	Recreational Therapists	0	0	0.0
Physician Assistants	5	2	5.5	Dietitians & Nutritionists	2	1	2.0
Nurse Practitioners	5	3	6.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	2	5.1	Social Workers	1	1	1.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	99	40	111.1
Health Info Mgmt-Administrators/Technicians	1	0	1.0	All Other Personnel	109	86	139.3
Pharmacy Personnel	16	5	17.8				
Clinical Laboratory Personnel	0	0	0.0				
				Total	422	289	522.6

010 Marshfield Medical Center – Beaver Dam

Beaver Dam, WI 53916

Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$122,453,081	50.5%	47.3%	1.07	42.3%	1.19	48.7%	1.04	45.5%	1.11
Medical Assistance	\$33,342,819	13.7%	14.4%	0.96	12.2%	1.13	12.5%	1.10	14.2%	0.97
Commercial	\$77,181,442	31.8%	32.9%	0.97	36.7%	0.87	35.0%	0.91	35.4%	0.90
All Other	\$9,616,159	4.0%	5.4%	0.73	8.8%	0.45	3.9%	1.02	4.8%	0.82
Deductions as % of Total Gross Patient Revenue										
Medicare	\$91,705,062	37.8%	36.1%	1.05	32.5%	1.16	31.8%	1.19	35.7%	1.06
Medical Assistance	\$25,368,619	10.5%	11.3%	0.93	9.6%	1.09	9.0%	1.17	12.2%	0.85
Commercial	\$46,178,381	19.0%	14.8%	1.29	18.5%	1.03	14.1%	1.35	18.2%	1.05
Charity Care	\$1,349,916	0.6%	0.7%	0.77	0.6%	0.92	0.7%	0.82	0.6%	0.98
Bad Debt	\$2,595,745	1.1%	0.9%	1.22	0.9%	1.14	1.2%	0.88	1.7%	0.64
All Other	\$5,735,912	2.4%	3.0%	0.78	4.8%	0.49	2.5%	0.95	0.3%	9.29
Total Deductions	\$172,933,635	71.3%	66.8%	1.07	67.0%	1.06	59.2%	1.20	68.6%	1.04
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	5.0%	5.7%	0.87	4.8%	1.05	6.5%	0.77	10.8%	0.46	
Net Gains/Losses as % of Net Income	24.8%	N/A	N/A	5,067.6%	0.00	N/A	N/A	259.2%	0.10	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$50,673,237	48.2%	41.8%	1.15	43.9%	1.10	49.3%	0.98	44.9%	1.07
Supplies & Services	\$44,955,883	42.8%	52.2%	0.82	48.8%	0.88	43.7%	0.98	45.2%	0.95
Capital Component	\$9,473,416	9.0%	6.0%	1.50	7.3%	1.24	7.0%	1.29	9.9%	0.91
Fiscal Statistics										
Operating Margin (%)	-43.3%	5.7%	N/A	4.7%	N/A	5.9%	N/A	-5.1%	8.49	
Total Hospital Net Income (%)	-67.2%	3.5%	N/A	-0.1%	678.22	2.8%	N/A	3.0%	N/A	
Return on Equity (%)	-1.4%	1.4%	N/A	0.0%	32.97	0.7%	N/A	1.5%	N/A	
Current Ratio	1.5	3.9	0.39	3.2	0.47	2.6	0.58	3.1	0.48	
Days in Net Patient Accounts Receivable	1,733.1	91.7	18.90	71.6	24.20	148.9	11.64	58.5	29.64	
Average Payment Period	1,506.5	91.7	16.43	90.2	16.70	167.7	8.98	36.2	41.61	
Equity Financing (%)	37.8%	59.1%	0.64	50.6%	0.75	55.3%	0.68	66.4%	0.57	
Long-Term Debt to Equity Ratio	1.2	0.4	2.86	0.5	2.58	0.6	2.02	0.4	2.96	
Times Interest Earned	-45.5	5.7	N/A	0.9	N/A	5.2	N/A	4.0	N/A	
Total Asset Turnover	0.0	0.4	0.06	0.4	0.05	0.3	0.09	0.5	0.05	
Average Age of Plant (Years)	124.0	18.1	6.83	15.8	7.86	22.7	5.45	18.4	6.73	
Increase (Decrease) Total Net Patient Revenue	-9.1%	3.5%	N/A	5.2%	N/A	5.0%	N/A	0.0%	N/A	
Outpatient Gross Revenue (% of Total GPR)	85.5%	66.2%	1.29	63.7%	1.34	81.3%	1.05	79.2%	1.08	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$26,162	\$19,849	1.32	\$21,625	1.21	\$15,118	1.73	\$14,303	1.83	
Inpatient Net Revenue per Day	\$6,692	\$3,697	1.81	\$4,090	1.64	\$3,557	1.88	\$4,159	1.61	
Outpatient Net Revenue per Visit	\$631	\$819	0.77	\$759	0.83	\$717	0.88	\$798	0.79	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$242,593,501	Cash & Cash Equivalents	\$25,498,240	Current Liabilities	\$403,436,555
Less Deductions	\$172,933,635	Net Patient Receivables	\$330,761,573	Long-Term Debt	\$1,376,262,435
Net Patient Revenue	\$69,659,866	Other Receivables	\$133,522,567	Other Liabilities	\$116,079,447
Plus Other Revenue	\$3,680,842			Subtotal	\$1,895,778,437
Total Revenue	\$73,340,708	Land, Buildings & Equipment (Net)	\$1,150,751,072	Unrestricted Fund Balance	\$1,152,913,143
Less Expenses	\$105,102,536	Other Assets	\$1,408,158,130	Restricted Fund Balance	\$113,689,294
Non-Operating Gains/Losses	-\$10,487,513			Total Liabilities & Fund Balance	\$3,048,691,580
Net Income	-\$42,249,341	Total Assets	\$3,048,691,582		