018 Aurora Medical Center Burli 252 McHenry Street Burlington, WI 53105 262-767-6000	ington		Fiscal Type: Contro	GI	/01 to 12/31 MS eneral Medical & her Not-For-Pro	•	County: Analysis A Volume G		ine theastern (2A)	
			All GMS Hospitals		Analysis Area 2A		Volume Group 4		FY 2022 vs. 2021	
Selected Utilization Statistics		FY 2022	Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		82.8%	60.7%	1.36	65.2%	1.27	42.3%	1.96	53.1%	1.56
Obstetrics		0.0%	37.3%	N/A	38.4%	N/A	19.5%	N/A	0.0%	N/A
Pediatrics		0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital		82.7%	61.9%	1.34	65.0%	1.27	42.5%	1.95	57.9%	1.43
Average Census (Patients)		10.0	07.0	0.70	20.0	0.00	40.0	4.05	40 5	4.40
Adult Medical-Surgical		19.0	27.3	0.70	30.6 5.3	0.62	10.3	1.85	16.5	1.16
Obstetrics		0.0 0.0	4.7	N/A	5.3 0.0	N/A	1.2 0.0	N/A	0.0 0.0	N/A
Pediatrics		28.1	1.7 50.5	N/A 0.56	59.7	N/A 0.47	0.0 16.0	N/A 1.76	24.3	N/A 1.15
Total Hospital		20.1	50.5	0.50		0.47	10.0	1.70	24.3	1.13
Average Length of Stay (Days))	4.5	4.9	0.91	4.7	0.94	4.0	1.11	3.9	1.14
Adult Medical-Surgical Obstetrics		0.0	4.9 2.4	N/A	2.3	N/A	4.0 2.0	N/A	0.0	N/A
Pediatrics		0.0	4.0	N/A	0.0	N/A	1.9	N/A	0.0	N/A
Total Hospital		4.8	5.3	0.91	4.9	0.99	4.2	1.15	4.6	1.05
Surgical Operations			0.0				· · · · · · · · · · · · · · · · · · ·			1.00
Inpatient		410	990	0.41	1,096	0.37	203	2.02	399	1.03
Outpatient		3,888	4,017	0.97	4,105	0.95	2,140	1.82	3,921	0.99
Inpatient as % of All Surgerie	s	9.5%	19.8%	0.48	21.1%	0.45	8.7%	1.10	9.2%	1.03
Outpatient Visits										
Non-Emergency Visits		85,612	141,022	0.61	148,029	0.58	62,243	1.38	86,960	0.98
Emergency Visits		13,787	17,305	0.80	21,238	0.65	12,695	1.09	14,048	0.98
Full-Time Equivalents (FTEs)										
Administrators		7.0	18.9	0.37	18.9	0.37	8.5	0.82	10.0	0.70
Nurses, Licensed		102.7	234.4	0.44	224.6	0.46	102.2	1.00	168.4	0.61
Ancillary Nursing Personnel		33.0	38.1	0.87	41.2	0.80	19.1	1.73	41.3	0.80
All Other Personnel		205.9	466.6	0.44	410.1	0.50	204.1	1.01	318.2	0.65
Total FTEs		348.5	758.0	0.46	694.8	0.50	333.9	1.04	537.9	0.65
FTEs per 100 Patient Census (Adjusted)	5.4	10.0	0.40	10.0	0.51	10 5	0.51	0.0	0.04
Administrators Nurses, Licensed		5.4	12.6 156.2	0.43 0.51	10.6 125.5	0.51 0.63	10.5 126.3	0.51 0.63	8.8 148.6	0.61 0.53
Ancillary Nursing Personnel		79.0 25.4	25.4	1.00	23.0	1.10	23.6	1.08	36.4	0.53
All Other Personnel		158.5	310.9	0.51	229.1	0.69	252.2	0.63	280.8	0.76
Total FTEs		268.4	505.0	0.51	388.2	0.69	412.6	0.65	474.6	0.50
Total Hospital:		Contract with:								
Beds Set Up & Staffed	34	Health Maintenance		Medicare-certified Swing Be Average Beds Used			0	Newborn Nursery: Bassinets		0
Discharges	2,129	Organization (HMO) Yes		scharges		0	Total E		0
	10,258		,		patient Days	8		Newborn Days		0
· · · · · ·	.,	Preferred Provider Organization (PPO)	Yes		, -		0		<i>y</i> -	-
		Organization (PPO))							

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	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2022	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	23	1,555	6,949	82.8%	19.0	4.5	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0	
Hospice	2	1	65	119	32.6%	0.3	1.8	
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0	
Other Acute	3	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0	
Obstetrics	3	0	0	0	0.0%	0.0	0.0	
Psychiatric	3	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0	
Burn Care	5	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	1	10	398	2,622	71.8%	7.2	6.6	
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	2	0	0	0	0.0%	0.0	0.0	
Subacute care	5	0	0	0	0.0%	0.0	0.0	
Other inpatient	2	0	131	568	0.0%	1.6	4.3	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted 5 = Service Not Provided

	Number	Number	Number			Number	Number	Number
Decupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	7	0	7.0	Surgical Personnel		2	0	2.0
Physicians & Dentists	13	15	15.5	Radiological Services Personnel		13	9	17.1
Adical & Dental Residents	0	0	0.0	Sonographers		4	7	7.6
Dental Hygienists	0	0	0.0	Respiratory Therapists		6	5	6.9
Registered Nurses	69	52	90.1	Occupational Therapists		0	4	1.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
icensed Practical Nurses	1	0	1.0	Physical Therapists		1	1	1.0
ncillary Nursing Personnel	21	30	33.0	Physical Therapy Assistants/Aides		1	1	1.0
Iedical Assistants	1	1	1.5	Recreational Therapists		0	0	0.0
Physician Assistants	2	1	2.4	Dietitians & Nutritionists		0	2	1.3
lurse Practitioners	5	1	5.8	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	4	1	4.8	Social Workers		0	2	1.0
linical Nurse Specialists	1	0	1.0	All Other Health Professionals		19	4	19.2
lealth Info Mgmt-Administrators/Technicians	7	1	7.7	All Other Personnel		75	29	88.1
harmacy Personnel	7	5	8.9	<u> </u>	Total	277	183	348.5
Clinical Laboratory Personnel	18	12	23.4					

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Burlington, WI 53105 Selected Financial Statistics			All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021	
		FY 2022	Value	Ratio	2A Value	Ratio	4 Value	Ratio	FY 2021	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$245,235,636	56.4%	47.3%	1.19	52.3%	1.08	49.6%	1.14	55.0%	1.03
Medical Assistance	\$42,438,315	9.8%	14.4%	0.68	11.4%	0.86	14.0%	0.70	10.1%	0.97
Commercial	\$129,138,164	29.7%	32.9%	0.90	33.6%	0.89	32.3%	0.92	31.7%	0.94
All Other	\$17,664,705	4.1%	5.4%	0.75	2.7%	1.49	4.2%	0.98	3.2%	1.26
Deductions as % of Total Gro										
Medicare	\$202,032,411	46.5%	36.1%	1.29	42.5%	1.09	35.7%	1.30	45.5%	1.02
Medical Assistance	\$36,985,583	8.5%	11.3%	0.75	9.4%	0.91	10.9%	0.78	8.8%	0.97
Commercial	\$59,111,607	13.6%	14.8%	0.92	15.7%	0.86	12.5%	1.09	14.1%	0.97
Charity Care	\$4,509,804	1.0%	0.7%	1.43	0.9%	1.16	0.8%	1.29	1.1%	0.95
Bad Debt	\$4,032,983	0.9%	0.9%	1.06	0.9%	1.03	1.2%	0.75	1.1%	0.86
All Other	\$8,972,021	2.1%	3.0%	0.68	1.4%	1.49	2.4%	0.85	1.5%	1.38
Total Deductions	\$315,644,409	72.6%	66.8%	1.09	70.8%	1.03	63.6%	1.14	72.1%	1.01
Other Revenue & Net Gains o										
Other Revenue as % of Tota		1.4%	5.7%	0.24	4.4%	0.31	3.6%	0.38	2.3%	0.59
Net Gains/Losses as % of N		0.2%	N/A	N/A	N/A	N/A	N/A	N/A	0.0%	4.11
Expenses as % of Total Expe						: : : :				
Salary/Fringe Benefits	\$38,761,031	38.5%	41.8%	0.92	38.5%	1.00	45.9%	0.84	37.3%	1.03
Supplies & Services	\$52,936,812	52.6%	52.2%	1.01	53.6%	0.98	47.4%	1.11	51.7%	1.02
Capital Component	\$8,986,778	8.9%	6.0%	1.49	7.9%	1.14	6.6%	1.35	10.9%	0.82
Fiscal Statistics		0.0 /0			1.0.%		0.070		10.070	0.02
Operating Margin (%)		16.4%	5.7%	2.88	8.7%	1.88	9.4%	1.74	21.1%	0.78
Total Hospital Net Income (%)		16.4%	3.5%	4.71	7.0%	2.35	6.9%	2.40	21.1%	0.78
Return on Equity (%)		4.8%	1.4%	3.40	4.4%	1.11	3.4%	1.44	7.6%	0.64
Current Ratio		32.3	3.9	8.31	10.2	3.16	12.0	2.70	16.8	1.92
Days in Net Patient Accounts Receivable		60.7	91.7	0.66	51.6	1.18	51.1	1.19	54.7	1.11
Average Payment Period			91.7	0.37	35.0	0.96	42.5	0.80	59.2	0.57
Equity Financing (%)		33.8 95.0%	59.1%	1.61	80.3%	1.18	70.3%	1.35	95.7%	0.99
Long-Term Debt to Equity R	atio	0.0	0.4	0.00	0.1	0.02	0.1	0.01	0.0	0.99 N/A
Times Interest Earned	allo	10.5	5.7	1.84	7.4	1.42	10.4	1.01	11.0	0.95
Total Asset Turnover		0.3	0.4	0.71	0.6	0.46	0.5	0.58	0.4	0.93
Average Age of Plant (Years		0.3 9.8	18.1	0.71	11.7	0.40	11.6	0.38	8.2	1.19
Increase (Decrease) Total N		2.9%	3.5%	0.81	1.1%	2.55	3.2%	0.83	19.5%	0.15
Outpatient Gross Revenue (2.9% 76.6%			66.3%	2.55 1.16	79.4%	0.88	77.9%	0.15
Net Revenue Statistics		70.070	66.2%	1.16	00.3%	1.10	19.470	0.90	11.970	0.90
	Diacharga	¢12.072	\$19,849	0.70	¢15 496	0.90	\$11,983	1.17	¢12 614	1.03
Inpatient Net Revenue per [\$13,973 \$2,679	\$3,697	0.70	\$15,486		. ,		\$13,614	
Inpatient Net Revenue per E	5		\$819		\$3,131	0.86	\$2,623	1.02	\$2,882	0.93
Outpatient Net Revenue per		\$937		1.14	\$708	1.32	\$907	1.03	\$927	1.01
	Income Statement			Assets				d Balances		
Gross Patient Revenue (GPR)	\$434,476,819	Cash & Cash Equivalents			\$242,596,824	Current Liabilities			\$8,690,869	
Less Deductions	\$315,644,409	Net Patient Receivables			\$19,750,171	Long-Term Debt			\$447,981	
		Other Rece	eivables			ner Liabilities		\$11,185,327		
	Plus Other Revenue \$1,636,350					Subtotal			\$20	,324,177
Total Revenue	\$120,468,759		ings & Equipmen	\$128,410,074						
Less Expenses	\$100,684,621	Other Asse	ts	\$18,738,169		tricted Fund Ba	\$389	,231,655		
Non-Operating Gains/Losses	\$35,417						cted Fund Bala		\$0	
Net Income	\$19,819,555	Total Asset	S	\$409,555,829	Total Liabilities & Fund Balance			\$409,555,832		