

**029 Mayo Clinic Health System - Eau Claire**  
 1221 Whipple Street  
 Eau Claire, WI 54703  
 715-838-3311

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Eau Claire  
 Analysis Area: West Central (5A)  
 Volume Group: 7

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 5A		Volume Group 7		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	88.3%	60.7%	1.45	51.4%	1.72	74.8%	1.18	86.9%	1.02
Obstetrics	29.8%	37.3%	0.80	29.2%	0.23	51.0%	0.58	29.1%	1.02
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	58.9%	N/A	0.0%	N/A
Total Hospital	76.0%	61.9%	1.23	51.8%	1.47	73.0%	1.04	73.8%	1.03
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	87.4	27.3	3.20	12.6	6.96	108.7	0.80	93.0	0.94
Obstetrics	6.9	4.7	1.45	2.0	3.36	14.4	0.48	6.7	1.02
Pediatrics	0.0	1.7	N/A	0.0	N/A	5.5	N/A	0.0	N/A
Total Hospital	132.2	50.5	2.62	19.0	6.96	214.4	0.62	138.1	0.96
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.9	4.9	0.99	4.5	1.09	5.4	0.91	4.5	1.09
Obstetrics	2.3	2.4	0.97	2.1	1.10	2.5	0.93	2.4	1.00
Pediatrics	0.0	4.0	N/A	0.0	N/A	4.6	N/A	0.0	N/A
Total Hospital	5.0	5.3	0.95	4.6	1.09	5.8	0.86	4.7	1.06
<b>Surgical Operations</b>									
Inpatient	2,366	990	2.39	339	6.99	3,804	0.62	2,627	0.90
Outpatient	6,518	4,017	1.62	2,633	2.48	11,772	0.55	5,950	1.10
Inpatient as % of All Surgeries	26.6%	19.8%	1.35	11.4%	2.34	24.4%	1.09	30.6%	0.87
<b>Outpatient Visits</b>									
Non-Emergency Visits	408,707	141,022	2.90	82,166	4.97	460,116	0.89	404,664	1.01
Emergency Visits	36,456	17,305	2.11	8,774	4.16	43,288	0.84	34,959	1.04
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	53.4	18.9	2.82	10.2	5.25	61.8	0.86	61.2	0.87
Nurses, Licensed	866.9	234.4	3.70	129.2	6.71	855.9	1.01	886.8	0.98
Ancillary Nursing Personnel	120.2	38.1	3.16	20.8	5.78	143.5	0.84	156.5	0.77
All Other Personnel	2,220.8	466.6	4.76	279.2	7.95	1,747.7	1.27	2,403.7	0.92
Total FTEs	3,261.2	758.0	4.30	439.4	7.42	2,808.9	1.16	3,508.1	0.93
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	13.1	12.6	1.04	12.5	1.05	11.2	1.16	15.5	0.84
Nurses, Licensed	212.3	156.2	1.36	158.9	1.34	155.4	1.37	224.1	0.95
Ancillary Nursing Personnel	29.4	25.4	1.16	25.5	1.15	26.1	1.13	39.5	0.74
All Other Personnel	543.8	310.9	1.75	343.4	1.58	317.4	1.71	607.5	0.90
Total FTEs	798.6	505.0	1.58	540.3	1.48	510.1	1.57	886.6	0.90

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	174	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	18
Discharges	9,624	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	1,019
Inpatient Days	48,251			Inpatient Days	0	Newborn Days	1,715

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	99	6,524	31,898	88.3%	87.4	4.9
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	1	23	1,066	2,501	29.8%	6.9	2.3
<b>Psychiatric</b>	1	20	982	4,491	61.5%	12.3	4.6
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	17	383	4,555	73.4%	12.5	11.9
Step-Down (Special Care)	1	12	606	3,880	88.6%	10.6	6.4
Neonatal Intensive/Intermediate Care	1	3	63	926	84.6%	2.5	14.7
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	3	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\*\* Transfers, which may be estimated, refer only to those between units.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	53	1	53.4	Surgical Personnel	25	52	58.7
Physicians & Dentists	204	54	226.7	Radiological Services Personnel	49	59	86.4
Medical & Dental Residents	9	10	12.8	Sonographers	9	23	23.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	28	16	35.5
Registered Nurses	274	679	733.0	Occupational Therapists	10	10	15.9
Certified Nurse Midwives	5	4	6.9	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	13	32	35.1	Physical Therapists	20	19	32.4
Ancillary Nursing Personnel	35	182	120.2	Physical Therapy Assistants/Aides	3	6	7.0
Medical Assistants	24	44	52.8	Recreational Therapists	5	1	5.5
Physician Assistants	36	13	44.7	Dietitians & Nutritionists	8	6	12.7
Nurse Practitioners	49	36	70.9	Psychologists	3	0	3.0
Certified Registered Nurse Anesthetists	12	14	19.8	Social Workers	39	32	58.2
Clinical Nurse Specialists	0	2	1.3	All Other Health Professionals	551	210	661.7
Health Info Mgmt-Administrators/Technicians	77	9	84.2	All Other Personnel	455	295	635.4
Pharmacy Personnel	75	47	101.3				
Clinical Laboratory Personnel	39	33	62.1	<b>Total</b>	<b>2,111</b>	<b>1,889</b>	<b>3,261.2</b>

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	5A Value	Ratio	7 Value	Ratio	FY 2021	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$977,894,907	55.2%	47.3%	1.17	51.1%	1.08	47.4%	1.16	54.1%	1.02
Medical Assistance	\$177,636,998	10.0%	14.4%	0.70	12.0%	0.83	13.1%	0.77	10.4%	0.96
Commercial	\$560,410,547	31.7%	32.9%	0.96	32.3%	0.98	33.3%	0.95	32.4%	0.98
All Other	\$54,408,776	3.1%	5.4%	0.57	4.6%	0.67	6.2%	0.49	3.0%	1.01
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$729,610,007	41.2%	36.1%	1.14	34.5%	1.19	37.0%	1.11	40.3%	1.02
Medical Assistance	\$138,194,038	7.8%	11.3%	0.69	8.8%	0.89	10.4%	0.75	8.0%	0.97
Commercial	\$176,057,684	9.9%	14.8%	0.67	10.3%	0.96	15.9%	0.62	10.1%	0.98
Charity Care	\$6,558,212	0.4%	0.7%	0.51	0.5%	0.76	0.7%	0.49	0.5%	0.68
Bad Debt	\$11,525,508	0.7%	0.9%	0.74	0.9%	0.74	0.8%	0.86	0.9%	0.69
All Other	\$31,964,742	1.8%	3.0%	0.59	3.0%	0.60	3.3%	0.55	1.6%	1.15
Total Deductions	\$1,093,910,191	61.8%	66.8%	0.92	58.0%	1.07	68.2%	0.91	61.5%	1.01
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	6.0%	5.7%	1.04	3.6%	1.65	6.3%	0.95	5.8%	1.03	
Net Gains/Losses as % of Net Income	4,277.0%	N/A	N/A	136.6%	31.31	N/A	N/A	17.2%	248.05	
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$437,780,081	60.2%	41.8%	1.44	49.3%	1.22	40.1%	1.50	62.5%	0.96
Supplies & Services	\$263,284,473	36.2%	52.2%	0.69	45.8%	0.79	54.5%	0.66	33.7%	1.07
Capital Component	\$26,174,438	3.6%	6.0%	0.60	4.9%	0.74	5.4%	0.67	3.8%	0.95
<b>Fiscal Statistics</b>										
Operating Margin (%)	-1.1%	5.7%	N/A	0.5%	N/A	4.7%	N/A	2.4%	N/A	
Total Hospital Net Income (%)	0.0%	3.5%	0.01	-1.3%	N/A	2.5%	0.01	2.9%	0.01	
Return on Equity (%)	0.0%	1.4%	0.03	-0.2%	N/A	1.7%	0.02	4.3%	0.01	
Current Ratio	2.4	3.9	0.62	1.7	1.44	5.3	0.46	2.3	1.07	
Days in Net Patient Accounts Receivable	42.2	91.7	0.46	260.0	0.16	59.1	0.71	45.4	0.93	
Average Payment Period	45.6	91.7	0.50	309.6	0.15	47.4	0.96	57.8	0.79	
Equity Financing (%)	56.9%	59.1%	0.96	43.6%	1.30	68.4%	0.83	52.7%	1.08	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.9	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned	3.5	5.7	0.61	-2.9	N/A	5.2	0.68	282.5	0.01	
Total Asset Turnover	1.6	0.4	3.83	0.2	10.06	0.7	2.27	1.4	1.11	
Average Age of Plant (Years)	16.5	18.1	0.91	52.7	0.31	13.2	1.25	15.4	1.07	
Increase (Decrease) Total Net Patient Revenue	0.8%	3.5%	0.22	-1.2%	N/A	4.6%	0.17	14.5%	0.05	
Outpatient Gross Revenue (% of Total GPR)	68.4%	66.2%	1.03	76.7%	0.89	61.1%	1.12	65.5%	1.05	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$21,171	\$19,849	1.07	\$16,058	1.32	\$23,038	0.92	\$21,160	1.00	
Inpatient Net Revenue per Day	\$4,330	\$3,697	1.17	\$3,281	1.32	\$3,969	1.09	\$4,510	0.96	
Outpatient Net Revenue per Visit	\$1,088	\$819	1.33	\$891	1.22	\$910	1.20	\$1,053	1.03	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,770,351,228	Cash & Cash Equivalents	\$199,034	Current Liabilities	\$87,936,793
Less Deductions	\$1,093,910,191	Net Patient Receivables	\$78,184,517	Long-Term Debt	\$0
Net Patient Revenue	\$676,441,037	Other Receivables	\$2,095,005	Other Liabilities	\$106,497,934
Plus Other Revenue	\$43,011,238			Subtotal	\$194,434,727
Total Revenue	\$719,452,275	Land, Buildings & Equipment (Net)	\$192,906,246	Unrestricted Fund Balance	\$256,384,334
Less Expenses	\$727,238,992	Other Assets	\$177,434,259	Restricted Fund Balance	\$3,444,344
Non-Operating Gains/Losses	\$7,973,136			Total Liabilities & Fund Balance	\$450,819,061
Net Income	\$186,419	Total Assets	\$450,819,061		