

038 Burnett Medical Center
 257 W St George Avenue
 Grantsburg, WI 54840
 715-463-5353

Fiscal Year: 10/01 to 09/30
 Type: **GMS**
 Critical Access Hospital
 Control: **Other Not-For-Profit**

County: **Burnett**
 Analysis Area: **Western Lake Superior (7)**
 Volume Group: **1**

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 7		Volume Group 1		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	12.6%	60.7%	0.21	29.8%	0.42	15.0%	0.84	8.9%	1.41
Obstetrics	0.0%	37.3%	N/A	23.9%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	59.0%	N/A	0.0%	N/A
Total Hospital	12.6%	61.9%	0.20	32.0%	0.39	19.9%	0.63	8.9%	1.41
Average Census (Patients)									
Adult Medical-Surgical	2.1	27.3	0.08	5.9	0.36	2.6	0.83	1.5	1.41
Obstetrics	0.0	4.7	N/A	1.1	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.2	N/A	0.0	N/A
Total Hospital	2.1	50.5	0.04	7.4	0.29	3.5	0.60	1.5	1.41
Average Length of Stay (Days)									
Adult Medical-Surgical	3.6	4.9	0.74	4.2	0.87	3.9	0.92	3.4	1.08
Obstetrics	0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	0.0	N/A	2.5	N/A	0.0	N/A
Total Hospital	3.6	5.3	0.69	4.4	0.83	4.8	0.75	3.4	1.08
Surgical Operations									
Inpatient	0	990	N/A	57	N/A	64	N/A	1	0.00
Outpatient	285	4,017	0.07	1,029	0.28	1,572	0.18	280	1.02
Inpatient as % of All Surgeries	0.0%	19.8%	N/A	5.2%	N/A	3.9%	N/A	0.4%	0.00
Outpatient Visits									
Non-Emergency Visits	25,620	141,022	0.18	36,461	0.70	20,590	1.24	29,919	0.86
Emergency Visits	3,834	17,305	0.22	7,164	0.54	4,256	0.90	3,404	1.13
Full-Time Equivalents (FTEs)									
Administrators	1.4	18.9	0.08	1.9	0.75	3.1	0.46	1.0	1.44
Nurses, Licensed	38.5	234.4	0.16	66.2	0.58	36.9	1.04	37.1	1.04
Ancillary Nursing Personnel	0.0	38.1	N/A	8.0	N/A	6.4	N/A	0.0	N/A
All Other Personnel	98.4	466.6	0.21	159.0	0.62	63.8	1.54	89.8	1.10
Total FTEs	138.4	758.0	0.18	235.1	0.59	110.2	1.26	128.0	1.08
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.2	12.6	0.65	3.4	2.40	16.5	0.49	6.8	1.19
Nurses, Licensed	217.2	156.2	1.39	117.1	1.86	195.6	1.11	253.5	0.86
Ancillary Nursing Personnel	0.0	25.4	N/A	14.2	N/A	33.9	N/A	0.0	N/A
All Other Personnel	555.5	310.9	1.79	281.4	1.97	338.7	1.64	613.4	0.91
Total FTEs	780.9	505.0	1.55	416.0	1.88	584.8	1.34	873.7	0.89

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	17	Health Maintenance		Average Beds Used	1	Bassinets	0
Discharges	214	Organization (HMO)	Yes	Discharges	27	Total Births	0
Inpatient Days	779	Preferred Provider		Inpatient Days	201	Newborn Days	0
		Organization (PPO)	Yes				

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	17	214	779	12.6%	2.1	3.6
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	1	1.4	Surgical Personnel	2	0	2.0
Physicians & Dentists	3	0	3.0	Radiological Services Personnel	6	1	6.2
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	23	12	27.1	Occupational Therapists	0	1	0.6
Certified Nurse Midwives	0	1	0.3	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	4	2	4.6	Physical Therapists	3	0	3.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	1	2	1.3	Recreational Therapists	0	0	0.0
Physician Assistants	0	2	0.8	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	5	3	6.5	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	1	0.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	3	0	3.0
Health Info Mgmt-Administrators/Technicians	3	0	3.0	All Other Personnel	56	27	64.0
Pharmacy Personnel	3	8	4.8				
Clinical Laboratory Personnel	4	3	5.8				
				Total	117	64	138.4

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$18,090,903	48.7%	47.3%	1.03	50.8%	0.96	47.0%	1.04	47.9%	1.02
Medical Assistance	\$7,483,046	20.1%	14.4%	1.40	17.0%	1.18	13.0%	1.55	19.9%	1.01
Commercial	\$8,635,972	23.2%	32.9%	0.71	26.8%	0.87	36.0%	0.65	25.1%	0.93
All Other	\$2,965,074	8.0%	5.4%	1.47	5.4%	1.48	4.0%	1.98	7.1%	1.12
Deductions as % of Total Gross Patient Revenue										
Medicare	\$7,504,572	20.2%	36.1%	0.56	27.6%	0.73	26.2%	0.77	22.2%	0.91
Medical Assistance	\$4,510,581	12.1%	11.3%	1.08	11.5%	1.05	9.3%	1.31	11.8%	1.03
Commercial	\$2,382,015	6.4%	14.8%	0.43	5.6%	1.15	11.3%	0.57	6.7%	0.95
Charity Care	\$46,061	0.1%	0.7%	0.17	0.5%	0.23	0.7%	0.18	0.3%	0.46
Bad Debt	\$913,740	2.5%	0.9%	2.81	1.7%	1.49	1.5%	1.59	2.0%	1.24
All Other	\$985,259	2.7%	3.0%	0.87	2.7%	0.97	2.2%	1.18	3.1%	0.85
Total Deductions	\$16,342,228	44.0%	66.8%	0.66	49.6%	0.89	51.3%	0.86	46.1%	0.95
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.1%	5.7%	0.19		2.1%	0.52	4.8%	0.23	1.1%	0.94
Net Gains/Losses as % of Net Income	54.6%	N/A	N/A		N/A	N/A	11.4%	N/A	85.3%	0.64
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$10,952,444	54.3%	41.8%	1.30	51.1%	1.06	49.1%	1.10	56.6%	0.96
Supplies & Services	\$7,912,120	39.2%	52.2%	0.75	41.8%	0.94	43.7%	0.90	36.3%	1.08
Capital Component	\$1,317,979	6.5%	6.0%	1.09	7.1%	0.92	7.2%	0.91	7.1%	0.92
Fiscal Statistics										
Operating Margin (%)	4.2%	5.7%	0.73		9.7%	0.43	6.2%	0.68	3.7%	1.13
Total Hospital Net Income (%)	8.7%	3.5%	2.50		7.8%	1.12	6.9%	1.27	20.7%	0.42
Return on Equity (%)	7.9%	1.4%	5.52		0.8%	9.44	7.1%	1.10	17.6%	0.45
Current Ratio	2.4	3.9	0.63		2.0	1.20	3.3	0.74	1.8	1.38
Days in Net Patient Accounts Receivable	54.2	91.7	0.59		350.9	0.15	58.5	0.93	69.1	0.78
Average Payment Period	93.5	91.7	1.02		484.3	0.19	38.2	2.45	176.8	0.53
Equity Financing (%)	44.6%	59.1%	0.75		44.7%	1.00	49.5%	0.90	33.8%	1.32
Long-Term Debt to Equity Ratio	0.7	0.4	1.76		0.9	0.83	0.8	0.96	1.0	0.77
Times Interest Earned	9.6	5.7	1.67		15.8	0.60	6.4	1.49	19.1	0.50
Total Asset Turnover	0.9	0.4	2.05		0.1	7.88	1.0	0.83	0.7	1.22
Average Age of Plant (Years)	21.1	18.1	1.16		53.6	0.39	7.1	2.96	21.4	0.99
Increase (Decrease) Total Net Patient Revenue	9.0%	3.5%	2.55		7.6%	1.19	8.5%	1.07	12.6%	0.72
Outpatient Gross Revenue (% of Total GPR)	88.4%	66.2%	1.33		87.2%	1.01	81.4%	1.09	90.7%	0.97
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,359	\$19,849	0.82		\$16,587	0.99	\$19,261	0.85	\$13,223	1.24
Inpatient Net Revenue per Day	\$4,154	\$3,697	1.12		\$3,340	1.24	\$2,916	1.42	\$3,172	1.31
Outpatient Net Revenue per Visit	\$604	\$819	0.74		\$1,067	0.57	\$812	0.74	\$515	1.17

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$37,174,995	Cash & Cash Equivalents	\$7,583,197	Current Liabilities	\$4,953,689
Less Deductions	\$16,342,228	Net Patient Receivables	\$3,095,634	Long-Term Debt	\$8,031,618
Net Patient Revenue	\$20,832,767	Other Receivables	\$125,782	Other Liabilities	\$621,144
Plus Other Revenue	\$226,271			Subtotal	\$13,606,451
Total Revenue	\$21,059,038	Land, Buildings & Equipment (Net)	\$9,362,352	Unrestricted Fund Balance	\$10,955,541
Less Expenses	\$20,182,543	Other Assets	\$4,395,027	Restricted Fund Balance	\$36,678
Non-Operating Gains/Losses	\$1,054,111			Total Liabilities & Fund Balance	\$24,561,992
Net Income	\$1,930,606	Total Assets	\$24,561,992		