

**039 Bellin Hospital**  
 744 S Webster Ave  
 Green Bay, WI 54301  
 920-433-3500

Fiscal Year: 10/01 to 09/30  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Brown  
 Analysis Area: Northeastern (4)  
 Volume Group: 7

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 4		Volume Group 7		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	64.4%	60.7%	1.06	62.0%	1.04	74.8%	0.86	60.4%	1.07
Obstetrics	48.4%	37.3%	1.30	34.4%	0.25	51.0%	0.95	51.9%	0.93
Pediatrics	10.1%	67.4%	0.15	14.3%	0.71	58.9%	0.17	8.4%	1.21
Total Hospital	57.0%	61.9%	0.92	56.6%	1.01	73.0%	0.78	57.1%	1.00
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	56.0	27.3	2.05	27.3	2.05	108.7	0.52	52.6	1.07
Obstetrics	8.7	4.7	1.84	3.8	2.28	14.4	0.61	9.3	0.93
Pediatrics	0.9	1.7	0.53	0.3	3.19	5.5	0.53	0.8	1.21
Total Hospital	107.7	50.5	2.13	46.9	2.29	214.4	0.50	100.0	1.08
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	4.6	4.9	0.92	4.6	1.00	5.4	0.85	4.3	1.05
Obstetrics	2.4	2.4	1.01	2.3	1.06	2.5	0.96	2.3	1.05
Pediatrics	2.1	4.0	0.51	2.6	0.79	4.6	0.45	1.6	1.27
Total Hospital	4.9	5.3	0.93	4.8	1.03	5.8	0.85	4.5	1.09
<b>Surgical Operations</b>									
Inpatient	2,146	990	2.17	796	2.70	3,804	0.56	2,405	0.89
Outpatient	22,410	4,017	5.58	5,614	3.99	11,772	1.90	20,166	1.11
Inpatient as % of All Surgeries	8.7%	19.8%	0.44	12.4%	0.70	24.4%	0.36	10.7%	0.82
<b>Outpatient Visits</b>									
Non-Emergency Visits	1,271,117	141,022	9.01	209,631	6.06	460,116	2.76	1,092,120	1.16
Emergency Visits	32,460	17,305	1.88	18,500	1.75	43,288	0.75	28,602	1.13
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	37.7	18.9	1.99	21.3	1.77	61.8	0.61	34.8	1.08
Nurses, Licensed	1,062.9	234.4	4.53	265.2	4.01	855.9	1.24	1,050.5	1.01
Ancillary Nursing Personnel	93.0	38.1	2.44	40.3	2.31	143.5	0.65	79.0	1.18
All Other Personnel	1,952.3	466.6	4.18	448.1	4.36	1,747.7	1.12	2,096.4	0.93
Total FTEs	3,145.8	758.0	4.15	775.0	4.06	2,808.9	1.12	3,260.6	0.96
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	5.8	12.6	0.46	11.2	0.52	11.2	0.52	6.1	0.95
Nurses, Licensed	164.7	156.2	1.05	139.6	1.18	155.4	1.06	185.3	0.89
Ancillary Nursing Personnel	14.4	25.4	0.57	21.2	0.68	26.1	0.55	13.9	1.03
All Other Personnel	302.6	310.9	0.97	235.8	1.28	317.4	0.95	369.7	0.82
Total FTEs	487.5	505.0	0.97	407.8	1.20	510.1	0.96	575.0	0.85

<b>Total Hospital:</b>		<b>Contract with:</b>		<b>Medicare-certified Swing Beds:</b>		<b>Newborn Nursery:</b>	
Beds Set Up & Staffed	189	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	47
Discharges	7,983	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	1,411
Inpatient Days	39,294			Inpatient Days	0	Newborn Days	2,468

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	87	4,485	20,437	64.4%	56.0	4.6
Orthopedic	1	30	1,208	6,486	59.2%	17.8	5.4
Rehabilitation & Physical Medicine	1	14	231	3,126	61.2%	8.6	13.5
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	1	9	161	333	10.1%	0.9	2.1
<b>Obstetrics</b>	1	18	1,311	3,180	48.4%	8.7	2.4
<b>Psychiatric</b>	5	0	0	0	0.0%	0.0	0.0
<b>Alcoholism/chemical dependency</b>	5	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	1	17	587	5,362	86.4%	14.7	9.1
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	14	173	370	7.2%	1.0	2.1
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	35	6	37.7	Surgical Personnel	40	17	47.5
Physicians & Dentists	129	28	142.8	Radiological Services Personnel	67	41	81.1
Medical & Dental Residents	0	0	0.0	Sonographers	28	5	30.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	12	2	13.1
Registered Nurses	598	325	737.5	Occupational Therapists	21	9	23.4
Certified Nurse Midwives	4	2	4.8	Occupational Therapy Assistants/Aides	3	2	4.0
Licensed Practical Nurses	142	42	167.6	Physical Therapists	61	20	68.0
Ancillary Nursing Personnel	34	152	93.0	Physical Therapy Assistants/Aides	10	5	12.3
Medical Assistants	75	32	91.7	Recreational Therapists	0	0	0.0
Physician Assistants	42	8	44.4	Dietitians & Nutritionists	15	7	17.3
Nurse Practitioners	122	26	134.9	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	12	1	12.2	Social Workers	27	2	28.0
Clinical Nurse Specialists	6	0	6.0	All Other Health Professionals	172	119	220.3
Health Info Mgmt-Administrators/Technicians	78	6	80.0	All Other Personnel	904	79	929.3
Pharmacy Personnel	36	16	42.8				
Clinical Laboratory Personnel	65	34	75.8				
				<b>Total</b>	<b>2,738</b>	<b>986</b>	<b>3,145.8</b>

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$702,092,812	43.2%	47.3%	0.91	47.8%	0.90	47.4%	0.91	43.7%	0.99
Medical Assistance	\$184,227,559	11.3%	14.4%	0.79	12.4%	0.91	13.1%	0.87	10.9%	1.04
Commercial	\$650,637,035	40.0%	32.9%	1.22	34.5%	1.16	33.3%	1.20	43.4%	0.92
All Other	\$88,030,915	5.4%	5.4%	1.00	5.3%	1.02	6.2%	0.87	2.0%	2.77
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$510,605,423	31.4%	36.1%	0.87	36.7%	0.86	37.0%	0.85	29.1%	1.08
Medical Assistance	\$142,348,055	8.8%	11.3%	0.78	9.9%	0.89	10.4%	0.84	8.5%	1.03
Commercial	\$233,187,589	14.4%	14.8%	0.97	15.4%	0.93	15.9%	0.90	16.9%	0.85
Charity Care	\$17,346,456	1.1%	0.7%	1.47	0.8%	1.42	0.7%	1.42	1.0%	1.08
Bad Debt	\$20,682,248	1.3%	0.9%	1.45	0.9%	1.44	0.8%	1.69	0.8%	1.59
All Other	\$47,704,763	2.9%	3.0%	0.97	3.5%	0.85	3.3%	0.89	1.6%	1.86
Total Deductions	\$971,874,534	59.8%	66.8%	0.90	67.1%	0.89	68.2%	0.88	57.9%	1.03
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue	3.9%	5.7%	0.67	3.6%	1.08	6.3%	0.61	4.4%	0.87	
Net Gains/Losses as % of Net Income	286.2%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	54.1%	5.29
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$388,681,350	58.3%	41.8%	1.40	43.8%	1.33	40.1%	1.45	59.2%	0.98
Supplies & Services	\$237,034,654	35.6%	52.2%	0.68	50.3%	0.71	54.5%	0.65	33.9%	1.05
Capital Component	\$40,615,269	6.1%	6.0%	1.02	5.9%	1.03	5.4%	1.13	6.8%	0.89
<b>Fiscal Statistics</b>										
Operating Margin (%)	1.9%	5.7%	0.33	6.7%	0.28	4.7%	0.41	7.3%	0.26	
Total Hospital Net Income (%)	-1.1%	3.5%	N/A	4.5%	N/A	2.5%	N/A	14.7%	N/A	
Return on Equity (%)	-0.8%	1.4%	N/A	2.9%	N/A	1.7%	N/A	11.2%	N/A	
Current Ratio	3.2	3.9	0.83	5.4	0.60	5.3	0.61	3.3	0.97	
Days in Net Patient Accounts Receivable	49.8	91.7	0.54	52.8	0.94	59.1	0.84	58.5	0.85	
Average Payment Period	55.9	91.7	0.61	47.9	1.17	47.4	1.18	68.7	0.81	
Equity Financing (%)	67.0%	59.1%	1.13	77.7%	0.86	68.4%	0.98	64.8%	1.03	
Long-Term Debt to Equity Ratio	0.3	0.4	0.72	0.1	2.28	0.2	1.33	0.3	0.94	
Times Interest Earned	-0.1	5.7	N/A	6.8	N/A	5.2	N/A	17.5	N/A	
Total Asset Turnover	0.8	0.4	1.81	0.7	1.11	0.7	1.07	0.7	1.08	
Average Age of Plant (Years)	9.2	18.1	0.51	10.8	0.85	13.2	0.70	9.9	0.93	
Increase (Decrease) Total Net Patient Revenue	4.3%	3.5%	1.23	3.1%	1.40	4.6%	0.94	11.9%	0.36	
Outpatient Gross Revenue (% of Total GPR)	82.1%	66.2%	1.24	74.8%	1.10	61.1%	1.34	81.1%	1.01	
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$14,616	\$19,849	0.74	\$15,277	0.96	\$23,038	0.63	\$16,020	0.91	
Inpatient Net Revenue per Day	\$2,765	\$3,697	0.75	\$3,088	0.90	\$3,969	0.70	\$3,330	0.83	
Outpatient Net Revenue per Visit	\$427	\$819	0.52	\$666	0.64	\$910	0.47	\$453	0.94	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,624,988,321	Cash & Cash Equivalents	\$180,280,432	Current Liabilities	\$97,536,052
Less Deductions	\$971,874,534	Net Patient Receivables	\$89,110,472	Long-Term Debt	\$181,321,416
Net Patient Revenue	\$653,113,787	Other Receivables	\$435,719	Other Liabilities	\$19,030,633
Plus Other Revenue	\$26,170,562			Subtotal	\$297,888,101
Total Revenue	\$679,284,348	Land, Buildings & Equipment (Net)	\$323,260,362	Unrestricted Fund Balance	\$604,027,314
Less Expenses	\$666,331,273	Other Assets	\$308,828,430	Restricted Fund Balance	\$5,433,998
Non-Operating Gains/Losses	-\$19,910,584			Total Liabilities & Fund Balance	\$901,915,415
Net Income	-\$6,957,509	Total Assets	\$901,915,415		