

**182 Aurora St. Luke's South Shore**  
 5900 S Lake Dr  
 Cudahy, WI 53110  
 414-489-9000

Fiscal Year: 01/01 to 12/31  
 Type: GMS  
 General Medical & Surgical  
 Control: Other Not-For-Profit

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 4

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2B		Volume Group 4		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
<b>Occupancy Rate (%)</b>									
Adult Medical-Surgical	44.3%	60.7%	0.73	71.4%	0.62	42.3%	1.05	45.5%	0.97
Obstetrics	0.0%	37.3%	N/A	47.6%	N/A	19.5%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	86.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	40.3%	61.9%	0.65	72.8%	0.55	42.5%	0.95	47.8%	0.84
<b>Average Census (Patients)</b>									
Adult Medical-Surgical	30.6	27.3	1.12	107.8	0.28	10.3	2.97	34.1	0.90
Obstetrics	0.0	4.7	N/A	17.5	N/A	1.2	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	9.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	47.2	50.5	0.93	161.9	0.29	16.0	2.95	52.6	0.90
<b>Average Length of Stay (Days)</b>									
Adult Medical-Surgical	5.2	4.9	1.05	5.8	0.89	4.0	1.29	5.1	1.02
Obstetrics	0.0	2.4	N/A	2.6	N/A	2.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	3.6	N/A	1.9	N/A	0.0	N/A
Total Hospital	5.2	5.3	0.99	6.4	0.82	4.2	1.25	5.2	1.01
<b>Surgical Operations</b>									
Inpatient	359	990	0.36	2,650	0.14	203	1.77	365	0.98
Outpatient	1,528	4,017	0.38	4,920	0.31	2,140	0.71	1,377	1.11
Inpatient as % of All Surgeries	19.0%	19.8%	0.96	35.0%	0.54	8.7%	2.20	21.0%	0.91
<b>Outpatient Visits</b>									
Non-Emergency Visits	29,026	141,022	0.21	243,526	0.12	62,243	0.47	31,143	0.93
Emergency Visits	22,836	17,305	1.32	38,698	0.59	12,695	1.80	22,148	1.03
<b>Full-Time Equivalents (FTEs)</b>									
Administrators	6.0	18.9	0.32	51.9	0.12	8.5	0.70	5.0	1.20
Nurses, Licensed	173.3	234.4	0.74	603.9	0.29	102.2	1.70	203.8	0.85
Ancillary Nursing Personnel	75.1	38.1	1.97	132.7	0.57	19.1	3.93	84.4	0.89
All Other Personnel	340.9	466.6	0.73	1,090.5	0.31	204.1	1.67	351.5	0.97
Total FTEs	595.2	758.0	0.79	1,879.0	0.32	333.9	1.78	644.7	0.92
<b>FTEs per 100 Patient Census (Adjusted)</b>									
Administrators	3.9	12.6	0.31	14.6	0.27	10.5	0.37	3.3	1.18
Nurses, Licensed	111.8	156.2	0.72	169.6	0.66	126.3	0.89	134.2	0.83
Ancillary Nursing Personnel	48.4	25.4	1.91	37.3	1.30	23.6	2.05	55.6	0.87
All Other Personnel	220.0	310.9	0.71	306.3	0.72	252.2	0.87	231.5	0.95
Total FTEs	384.1	505.0	0.76	527.8	0.73	412.6	0.93	424.5	0.90

**Total Hospital:**  
 Beds Set Up & Staffed 117  
 Discharges 3,292  
 Inpatient Days 17,213

**Contract with:**  
 Health Maintenance Organization (HMO) Yes  
 Preferred Provider Organization (PPO) Yes

**Medicare-certified Swing Beds:**  
 Average Beds Used 0  
 Discharges 0  
 Inpatient Days 0

**Newborn Nursery:**  
 Bassinets 0  
 Total Births 0  
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
<b>General Medical-Surgical</b>							
Adult Medical-Surgical, Acute	1	69	2,153	11,155	44.3%	30.6	5.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	2	0	0	0	0.0%	0.0	0.0
Other Acute	2	0	0	0	0.0%	0.0	0.0
<b>Pediatric, acute</b>	2	0	0	0	0.0%	0.0	0.0
<b>Obstetrics</b>	3	0	0	0	0.0%	0.0	0.0
<b>Psychiatric</b>	1	21	935	3,431	44.8%	9.4	3.7
<b>Alcoholism/chemical dependency</b>	2	0	0	0	0.0%	0.0	0.0
<b>ICU/CCU</b>							
Medical-Surgical Intensive Care	1	27	228	2,627	26.7%	7.2	11.5
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
<b>Subacute care</b>	5	0	0	0	0.0%	0.0	0.0
<b>Other inpatient</b>	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

\* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

\*\* Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel	11	6	13.1
Physicians & Dentists	29	12	30.5	Radiological Services Personnel	22	15	27.2
Medical & Dental Residents	0	0	0.0	Sonographers	3	2	4.3
Dental Hygienists	0	0	0.0	Respiratory Therapists	8	5	10.3
Registered Nurses	141	67	164.7	Occupational Therapists	3	6	5.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	3	1.3
Licensed Practical Nurses	3	2	3.6	Physical Therapists	7	5	8.5
Ancillary Nursing Personnel	45	85	75.1	Physical Therapy Assistants/Aides	0	3	1.8
Medical Assistants	14	1	14.5	Recreational Therapists	0	0	0.0
Physician Assistants	4	0	4.0	Dietitians & Nutritionists	0	2	1.3
Nurse Practitioners	5	0	5.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	11	6	13.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	31	12	34.1
Health Info Mgmt-Administrators/Technicians	4	4	6.7	All Other Personnel	103	51	118.7
Pharmacy Personnel	21	5	22.6				
Clinical Laboratory Personnel	19	10	23.4	<b>Total</b>	<b>490</b>	<b>302</b>	<b>595.2</b>

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	2B Value	Ratio	4 Value	Ratio	FY 2021	Ratio	
<b>Gross Revenue as % of Total Gross Patient Revenue</b>										
Medicare	\$250,279,088	54.6%	47.3%	1.16	45.8%	1.19	49.6%	1.10	53.6%	1.02
Medical Assistance	\$88,803,714	19.4%	14.4%	1.35	21.1%	0.92	14.0%	1.38	18.5%	1.04
Commercial	\$107,393,415	23.4%	32.9%	0.71	29.3%	0.80	32.3%	0.73	25.3%	0.93
All Other	\$11,725,881	2.6%	5.4%	0.47	3.8%	0.67	4.2%	0.62	2.5%	1.02
<b>Deductions as % of Total Gross Patient Revenue</b>										
Medicare	\$210,701,568	46.0%	36.1%	1.27	36.9%	1.25	35.7%	1.29	43.0%	1.07
Medical Assistance	\$77,802,651	17.0%	11.3%	1.51	16.3%	1.04	10.9%	1.56	16.7%	1.02
Commercial	\$49,145,872	10.7%	14.8%	0.73	14.0%	0.77	12.5%	0.86	12.4%	0.86
Charity Care	\$5,365,517	1.2%	0.7%	1.61	0.9%	1.30	0.8%	1.46	1.1%	1.11
Bad Debt	\$3,976,138	0.9%	0.9%	0.99	0.8%	1.11	1.2%	0.71	1.2%	0.72
All Other	\$4,801,325	1.0%	3.0%	0.34	1.4%	0.76	2.4%	0.43	0.8%	1.23
Total Deductions	\$351,793,071	76.8%	66.8%	1.15	70.2%	1.09	63.6%	1.21	75.2%	1.02
<b>Other Revenue &amp; Net Gains or Losses</b>										
Other Revenue as % of Total Revenue		2.2%	5.7%	0.39	4.9%	0.46	3.6%	0.62	2.7%	0.81
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	N/A	N/A	N/A	N/A	0.0%	N/A
<b>Expenses as % of Total Expenses</b>										
Salary/Fringe Benefits	\$46,385,348	44.0%	41.8%	1.05	35.0%	1.26	45.9%	0.96	44.0%	1.00
Supplies & Services	\$55,312,686	52.4%	52.2%	1.00	59.6%	0.88	47.4%	1.11	52.1%	1.01
Capital Component	\$3,782,718	3.6%	6.0%	0.60	5.5%	0.66	6.6%	0.54	3.9%	0.91
<b>Fiscal Statistics</b>										
Operating Margin (%)		3.1%	5.7%	0.54	7.7%	0.40	9.4%	0.33	16.8%	0.18
Total Hospital Net Income (%)		3.1%	3.5%	0.88	6.7%	0.46	6.9%	0.45	16.8%	0.18
Return on Equity (%)		1.5%	1.4%	1.03	4.5%	0.33	3.4%	0.44	0.0%	N/A
Current Ratio		27.5	3.9	7.08	9.7	2.83	12.0	2.30	0.0	N/A
Days in Net Patient Accounts Receivable		65.3	91.7	0.71	56.6	1.15	51.1	1.28	0.0	N/A
Average Payment Period		25.8	91.7	0.28	36.1	0.71	42.5	0.61	0.0	N/A
Equity Financing (%)		91.7%	59.1%	1.55	84.2%	1.09	70.3%	1.30	0.0%	N/A
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	0.1	N/A	0.0	N/A
Times Interest Earned		6.2	5.7	1.09	10.0	0.62	10.4	0.59	25.8	0.24
Total Asset Turnover		0.5	0.4	1.14	0.7	0.71	0.5	0.94	0.0	N/A
Average Age of Plant (Years)		17.4	18.1	0.96	12.6	1.38	11.6	1.50	0.0	N/A
Increase (Decrease) Total Net Patient Revenue		-4.3%	3.5%	N/A	4.5%	N/A	3.2%	N/A	18.0%	N/A
Outpatient Gross Revenue (% of Total GPR)		65.0%	66.2%	0.98	54.4%	1.20	79.4%	0.82	61.7%	1.05
<b>Net Revenue Statistics</b>										
Inpatient Net Revenue per Discharge	\$8,193	\$19,849	0.41	\$27,619	0.30	\$11,983	0.68	\$8,829	0.93	
Inpatient Net Revenue per Day	\$1,361	\$3,697	0.37	\$4,320	0.32	\$2,623	0.52	\$1,545	0.88	
Outpatient Net Revenue per Visit	\$1,608	\$819	1.96	\$896	1.79	\$907	1.77	\$1,572	1.02	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$458,202,097	Cash & Cash Equivalents	\$161,995,765	Current Liabilities	\$7,235,328
Less Deductions	\$351,793,071	Net Patient Receivables	\$19,033,804	Long-Term Debt	\$0
Net Patient Revenue	\$106,409,026	Other Receivables	\$704,347	Other Liabilities	\$11,705,899
Plus Other Revenue	\$2,421,558			Subtotal	\$18,941,227
Total Revenue	\$108,830,586	Land, Buildings & Equipment (Net)	\$28,656,691	Unrestricted Fund Balance	\$209,202,190
Less Expenses	\$105,480,752	Other Assets	\$17,752,809	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$0	Total Assets	\$228,143,416	Total Liabilities & Fund Balance	\$228,143,417
Net Income	\$3,349,834				