

195 Orthopaedic Hospital of Wisconsin
 475 West River Woods Parkway
 Glendale, WI 53212
 414-961-6800

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Partnership

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 2

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	60.7%	N/A	71.4%	N/A	20.4%	N/A	0.0%	N/A
Obstetrics	0.0%	37.3%	N/A	47.6%	N/A	19.3%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	86.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	19.6%	61.9%	0.32	72.8%	0.27	21.1%	0.93	23.0%	0.85
Average Census (Patients)									
Adult Medical-Surgical	0.0	27.3	N/A	107.8	N/A	3.3	N/A	0.0	N/A
Obstetrics	0.0	4.7	N/A	17.5	N/A	0.8	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	9.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.9	50.5	0.12	161.9	0.04	3.9	1.52	6.9	0.85
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.9	N/A	5.8	N/A	4.1	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	1.9	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	3.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	1.9	5.3	0.35	6.4	0.29	3.5	0.53	1.9	1.00
Surgical Operations									
Inpatient	1,158	990	1.17	2,650	0.44	181	6.40	1,363	0.85
Outpatient	7,662	4,017	1.91	4,920	1.56	1,361	5.63	7,415	1.03
Inpatient as % of All Surgeries	13.1%	19.8%	0.66	35.0%	0.38	11.7%	1.12	15.5%	0.85
Outpatient Visits									
Non-Emergency Visits	57,750	141,022	0.41	243,526	0.24	43,437	1.33	60,078	0.96
Emergency Visits	0	17,305	N/A	38,698	N/A	4,927	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	8.0	18.9	0.42	51.9	0.15	7.3	1.10	8.0	1.00
Nurses, Licensed	67.6	234.4	0.29	603.9	0.11	46.6	1.45	63.4	1.07
Ancillary Nursing Personnel	0.6	38.1	0.02	132.7	0.00	9.1	0.07	0.5	1.25
All Other Personnel	153.4	466.6	0.33	1,090.5	0.14	110.7	1.39	154.1	1.00
Total FTEs	229.6	758.0	0.30	1,879.0	0.12	173.6	1.32	226.1	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	48.4	12.6	3.85	14.6	3.32	33.5	1.45	45.5	1.06
Nurses, Licensed	409.3	156.2	2.62	169.6	2.41	213.4	1.92	360.9	1.13
Ancillary Nursing Personnel	3.9	25.4	0.15	37.3	0.10	41.6	0.09	2.9	1.33
All Other Personnel	928.5	310.9	2.99	306.3	3.03	507.2	1.83	876.8	1.06
Total FTEs	1,390.1	505.0	2.75	527.8	2.63	795.7	1.75	1,286.1	1.08

Total Hospital:
 Beds Set Up & Staffed 30
 Discharges 1,158
 Inpatient Days 2,147

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 0
 Total Births 0
 Newborn Days 0

195 Orthopaedic Hospital of Wisconsin
Glendale, WI 53212

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	1	30	1,376	2,147	19.6%	5.9	1.6
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	8	1	8.0	Surgical Personnel	30	3	30.6
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	6	4	6.5
Medical & Dental Residents	0	0	0.0	Sonographers	1	1	1.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	48	55	67.1	Occupational Therapists	0	5	2.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	25	15	29.4
Ancillary Nursing Personnel	0	1	0.6	Physical Therapy Assistants/Aides	4	0	4.0
Medical Assistants	0	1	0.8	Recreational Therapists	0	0	0.0
Physician Assistants	1	0	1.0	Dietitians & Nutritionists	0	1	0.0
Nurse Practitioners	0	1	0.5	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	3	0.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	18	25	20.3
Health Info Mgmt-Administrators/Technicians	10	1	10.5	All Other Personnel	35	8	39.2
Pharmacy Personnel	4	0	4.0				
Clinical Laboratory Personnel	2	1	2.5				
				Total	192	126	229.6

195 Orthopaedic Hospital of Wisconsin

Glendale, WI 53212

Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$101,422,334	45.8%	47.3%	0.97	45.8%	1.00	47.2%	0.97	42.8%	1.07
Medical Assistance	\$15,581,435	7.0%	14.4%	0.49	21.1%	0.33	12.9%	0.55	8.4%	0.84
Commercial	\$103,763,643	46.8%	32.9%	1.42	29.3%	1.60	35.1%	1.33	48.4%	0.97
All Other	\$905,560	0.4%	5.4%	0.08	3.8%	0.11	4.8%	0.08	0.4%	0.96
Deductions as % of Total Gross Patient Revenue										
Medicare	\$80,565,072	36.3%	36.1%	1.01	36.9%	0.98	29.4%	1.24	32.6%	1.11
Medical Assistance	\$13,656,292	6.2%	11.3%	0.55	16.3%	0.38	9.6%	0.64	7.4%	0.84
Commercial	\$46,807,151	21.1%	14.8%	1.43	14.0%	1.51	13.1%	1.61	20.0%	1.06
Charity Care	\$150,117	0.1%	0.7%	0.09	0.9%	0.08	0.6%	0.11	0.1%	0.66
Bad Debt	\$934,497	0.4%	0.9%	0.48	0.8%	0.54	1.1%	0.37	0.6%	0.65
All Other	\$400,190	0.2%	3.0%	0.06	1.4%	0.13	3.3%	0.05	0.2%	0.72
Total Deductions	\$142,513,319	64.3%	66.8%	0.96	70.2%	0.92	57.1%	1.13	60.9%	1.05
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.8%	5.7%	0.32	4.9%	0.38	4.1%	0.44	1.2%	1.56	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$22,457,719	42.6%	41.8%	1.02	35.0%	1.22	46.6%	0.91	44.6%	0.96
Supplies & Services	\$26,326,724	50.0%	52.2%	0.96	59.6%	0.84	47.2%	1.06	49.9%	1.00
Capital Component	\$3,912,452	7.4%	6.0%	1.24	5.5%	1.36	6.2%	1.20	5.5%	1.34
Fiscal Statistics										
Operating Margin (%)	34.6%	5.7%	6.08	7.7%	4.49	11.8%	2.93	39.3%	0.88	
Total Hospital Net Income (%)	34.6%	3.5%	9.93	6.7%	5.15	11.1%	3.12	39.3%	0.88	
Return on Equity (%)	38.4%	1.4%	26.98	4.5%	8.56	0.8%	47.15	44.2%	0.87	
Current Ratio	6.3	3.9	1.62	9.7	0.65	1.6	3.85	7.5	0.84	
Days in Net Patient Accounts Receivable	86.1	91.7	0.94	56.6	1.52	569.1	0.15	73.1	1.18	
Average Payment Period	45.8	91.7	0.50	36.1	1.27	772.8	0.06	40.0	1.15	
Equity Financing (%)	80.6%	59.1%	1.36	84.2%	0.96	39.2%	2.05	81.8%	0.99	
Long-Term Debt to Equity Ratio	0.1	0.4	0.15	0.1	0.99	1.1	0.06	0.1	0.88	
Times Interest Earned	344.8	5.7	60.31	10.0	34.48	17.1	20.20	3,991.5	0.09	
Total Asset Turnover	1.1	0.4	2.66	0.7	1.64	0.1	14.97	1.1	0.98	
Average Age of Plant (Years)	8.3	18.1	0.46	12.6	0.66	99.6	0.08	12.3	0.68	
Increase (Decrease) Total Net Patient Revenue	2.0%	3.5%	0.57	4.5%	0.45	2.2%	0.92	5.6%	0.36	
Outpatient Gross Revenue (% of Total GPR)	64.9%	66.2%	0.98	54.4%	1.19	81.7%	0.79	61.0%	1.06	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$20,946	\$19,849	1.06	\$27,619	0.76	\$21,242	0.99	\$22,508	0.93	
Inpatient Net Revenue per Day	\$11,474	\$3,697	3.10	\$4,320	2.66	\$4,286	2.68	\$12,257	0.94	
Outpatient Net Revenue per Visit	\$967	\$819	1.18	\$896	1.08	\$728	1.33	\$802	1.20	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$221,672,970	Cash & Cash Equivalents	\$17,549,253	Current Liabilities	\$6,225,839
Less Deductions	\$142,513,319	Net Patient Receivables	\$18,665,079	Long-Term Debt	\$3,702,657
Net Patient Revenue	\$79,159,651	Other Receivables	\$0	Other Liabilities	\$4,199,113
Plus Other Revenue	\$1,469,969			Subtotal	\$14,127,609
Total Revenue	\$80,629,618	Land, Buildings & Equipment (Net)	\$29,506,457	Unrestricted Fund Balance	\$58,637,753
Less Expenses	\$52,696,895	Other Assets	\$7,044,571	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$67	Total Assets	\$72,765,360	Total Liabilities & Fund Balance	\$72,765,362
Net Income	\$27,932,656				