

313 Midwest Orthopedic Specialty Hospital
 10101 South 27th Street
 Franklin, WI 53132
 414-817-5800

Fiscal Year: 01/01 to 12/31
 Type: **GMS**
 General Medical & Surgical
 Control: **Partnership**

County: **Milwaukee**
 Analysis Area: **Milwaukee County (2B)**
 Volume Group: **2**

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2B		Volume Group 2		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	0.0%	60.7%	N/A	71.4%	N/A	20.4%	N/A	0.0%	N/A
Obstetrics	0.0%	37.3%	N/A	47.6%	N/A	19.3%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	86.4%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	25.4%	61.9%	0.41	72.8%	0.35	21.1%	1.20	29.9%	0.85
Average Census (Patients)									
Adult Medical-Surgical	0.0	27.3	N/A	107.8	N/A	3.3	N/A	0.0	N/A
Obstetrics	0.0	4.7	N/A	17.5	N/A	0.8	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	9.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.1	50.5	0.08	161.9	0.03	3.9	1.05	4.8	0.85
Average Length of Stay (Days)									
Adult Medical-Surgical	0.0	4.9	N/A	5.8	N/A	4.1	N/A	0.0	N/A
Obstetrics	0.0	2.4	N/A	2.6	N/A	1.9	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	3.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.2	5.3	0.42	6.4	0.35	3.5	0.64	2.0	1.13
Surgical Operations									
Inpatient	679	990	0.69	2,650	0.26	181	3.75	908	0.75
Outpatient	4,526	4,017	1.13	4,920	0.92	1,361	3.33	3,983	1.14
Inpatient as % of All Surgeries	13.0%	19.8%	0.66	35.0%	0.37	11.7%	1.11	18.6%	0.70
Outpatient Visits									
Non-Emergency Visits	8,347	141,022	0.06	243,526	0.03	43,437	0.19	7,789	1.07
Emergency Visits	0	17,305	N/A	38,698	N/A	4,927	N/A	0	N/A
Full-Time Equivalents (FTEs)									
Administrators	5.7	18.9	0.30	51.9	0.11	7.3	0.78	4.7	1.21
Nurses, Licensed	57.6	234.4	0.25	603.9	0.10	46.6	1.24	57.4	1.00
Ancillary Nursing Personnel	14.3	38.1	0.37	132.7	0.11	9.1	1.57	14.0	1.02
All Other Personnel	44.2	466.6	0.09	1,090.5	0.04	110.7	0.40	49.2	0.90
Total FTEs	121.7	758.0	0.16	1,879.0	0.06	173.6	0.70	125.3	0.97
FTEs per 100 Patient Census (Adjusted)									
Administrators	26.5	12.6	2.10	14.6	1.82	33.5	0.79	29.0	0.91
Nurses, Licensed	268.4	156.2	1.72	169.6	1.58	213.4	1.26	354.9	0.76
Ancillary Nursing Personnel	66.5	25.4	2.62	37.3	1.78	41.6	1.60	86.6	0.77
All Other Personnel	206.1	310.9	0.66	306.3	0.67	507.2	0.41	304.1	0.68
Total FTEs	567.4	505.0	1.12	527.8	1.08	795.7	0.71	774.5	0.73

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	16	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	662	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	0
Inpatient Days	1,484			Inpatient Days	0	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	3	0	0	0	0.0%	0.0	0.0
Orthopedic	1	16	662	1,484	25.4%	4.1	2.2
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	3	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	4	3	5.7	Surgical Personnel	27	2	27.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	3	1	3.5
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	0	0.0
Registered Nurses	42	23	57.1	Occupational Therapists	0	0	0.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	0	0.0
Ancillary Nursing Personnel	13	15	14.3	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	1	0	1.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	1	0.5	All Other Health Professionals	4	1	4.8
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	6	3	7.9
Pharmacy Personnel	0	0	0.0				
Clinical Laboratory Personnel	0	0	0.0				
				Total	100	49	121.7

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	2B Value	Ratio	2 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$87,769,910	42.9%	47.3%	0.91	45.8%	0.94	47.2%	0.91	41.8%	1.03
Medical Assistance	\$13,839,156	6.8%	14.4%	0.47	21.1%	0.32	12.9%	0.53	7.1%	0.95
Commercial	\$102,605,401	50.1%	32.9%	1.52	29.3%	1.71	35.1%	1.43	50.9%	0.98
All Other	\$564,522	0.3%	5.4%	0.05	3.8%	0.07	4.8%	0.06	0.2%	1.53
Deductions as % of Total Gross Patient Revenue										
Medicare	\$65,053,069	31.8%	36.1%	0.88	36.9%	0.86	29.4%	1.08	31.4%	1.01
Medical Assistance	\$11,916,720	5.8%	11.3%	0.52	16.3%	0.36	9.6%	0.61	6.4%	0.90
Commercial	\$46,580,653	22.7%	14.8%	1.54	14.0%	1.63	13.1%	1.74	21.4%	1.06
Charity Care	\$600,320	0.3%	0.7%	0.40	0.9%	0.32	0.6%	0.49	0.2%	1.29
Bad Debt	\$2,134,313	1.0%	0.9%	1.19	0.8%	1.33	1.1%	0.91	1.1%	0.96
All Other	\$77,126	0.0%	3.0%	0.01	1.4%	0.03	3.3%	0.01	0.0%	1.08
Total Deductions	\$126,362,201	61.7%	66.8%	0.92	70.2%	0.88	57.1%	1.08	60.6%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.7%	5.7%	0.12	4.9%	0.15	4.1%	0.17	0.6%	1.10	
Net Gains/Losses as % of Net Income	0.3%	N/A	N/A	N/A	N/A	N/A	N/A	0.3%	0.95	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$13,483,920	27.3%	41.8%	0.65	35.0%	0.78	46.6%	0.59	24.0%	1.14
Supplies & Services	\$34,168,280	69.2%	52.2%	1.33	59.6%	1.16	47.2%	1.47	72.7%	0.95
Capital Component	\$1,744,570	3.5%	6.0%	0.59	5.5%	0.65	6.2%	0.57	3.3%	1.06
Fiscal Statistics										
Operating Margin (%)	37.5%	5.7%	6.57	7.7%	4.85	11.8%	3.16	41.8%	0.90	
Total Hospital Net Income (%)	37.5%	3.5%	10.75	6.7%	5.58	11.1%	3.38	41.8%	0.90	
Return on Equity (%)	57.8%	1.4%	40.64	4.5%	12.89	0.8%	71.01	66.2%	0.87	
Current Ratio	3.2	3.9	0.81	9.7	0.32	1.6	1.92	2.8	1.12	
Days in Net Patient Accounts Receivable	67.6	91.7	0.74	56.6	1.19	569.1	0.12	55.0	1.23	
Average Payment Period	80.9	91.7	0.88	36.1	2.24	772.8	0.10	90.8	0.89	
Equity Financing (%)	75.9%	59.1%	1.28	84.2%	0.90	39.2%	1.93	75.2%	1.01	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.1	N/A	1.1	N/A	0.0	N/A	
Times Interest Earned	0.0	5.7	N/A	10.0	N/A	17.1	N/A	0.0	N/A	
Total Asset Turnover	1.5	0.4	3.69	0.7	2.28	0.1	20.80	1.6	0.97	
Average Age of Plant (Years)	14.7	18.1	0.81	12.6	1.17	99.6	0.15	14.9	0.99	
Increase (Decrease) Total Net Patient Revenue	9.6%	3.5%	2.72	4.5%	2.15	2.2%	4.38	11.9%	0.81	
Outpatient Gross Revenue (% of Total GPR)	80.2%	66.2%	1.21	54.4%	1.47	81.7%	0.98	70.5%	1.14	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$24,493	\$19,849	1.23	\$27,619	0.89	\$21,242	1.15	\$23,013	1.06	
Inpatient Net Revenue per Day	\$10,441	\$3,697	2.82	\$4,320	2.42	\$4,286	2.44	\$11,698	0.89	
Outpatient Net Revenue per Visit	\$7,708	\$819	9.41	\$896	8.60	\$728	10.59	\$6,821	1.13	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$204,778,989	Cash & Cash Equivalents	\$14,822,493	Current Liabilities	\$10,636,954
Less Deductions	\$126,362,201	Net Patient Receivables	\$14,532,292	Long-Term Debt	\$0
Net Patient Revenue	\$78,416,788	Other Receivables	\$2,477,572	Other Liabilities	\$1,748,609
Plus Other Revenue	\$560,835			Subtotal	\$12,385,563
Total Revenue	\$78,977,622	Land, Buildings & Equipment (Net)	\$17,770,514	Unrestricted Fund Balance	\$38,910,735
Less Expenses	\$49,396,770	Other Assets	\$1,693,427	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$79,275			Total Liabilities & Fund Balance	\$51,296,298
Net Income	\$29,660,127	Total Assets	\$51,296,298		