

315 Aurora Medical Center - Grafton
 975 Port Washington Road
 Grafton, WI 53024
 262-392-4321

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Ozaukee
 Analysis Area: Southeastern (2A)
 Volume Group: 6

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2A		Volume Group 6		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	90.5%	60.7%	1.49	65.2%	1.39	62.5%	1.45	71.5%	1.27
Obstetrics	43.5%	37.3%	1.17	38.4%	0.20	29.3%	1.49	42.1%	1.03
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	84.5%	N/A	0.0%	N/A
Total Hospital	63.2%	61.9%	1.02	65.0%	0.97	58.2%	1.09	54.7%	1.16
Average Census (Patients)									
Adult Medical-Surgical	50.7	27.3	1.86	30.6	1.66	36.5	1.39	55.8	0.91
Obstetrics	7.8	4.7	1.65	5.3	1.47	4.8	1.64	7.6	1.03
Pediatrics	0.0	1.7	N/A	0.0	N/A	4.5	N/A	0.0	N/A
Total Hospital	83.4	50.5	1.65	59.7	1.40	68.8	1.21	84.2	0.99
Average Length of Stay (Days)									
Adult Medical-Surgical	5.3	4.9	1.07	4.7	1.12	4.8	1.10	5.1	1.03
Obstetrics	2.5	2.4	1.04	2.3	1.07	2.4	1.04	2.4	1.05
Pediatrics	0.0	4.0	N/A	0.0	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.5	5.3	0.85	4.9	0.92	5.0	0.90	4.4	1.02
Surgical Operations									
Inpatient	1,977	990	2.00	1,096	1.80	1,312	1.51	1,991	0.99
Outpatient	7,143	4,017	1.78	4,105	1.74	5,549	1.29	7,016	1.02
Inpatient as % of All Surgeries	21.7%	19.8%	1.10	21.1%	1.03	19.1%	1.13	22.1%	0.98
Outpatient Visits									
Non-Emergency Visits	129,714	141,022	0.92	148,029	0.88	238,140	0.54	129,721	1.00
Emergency Visits	22,289	17,305	1.29	21,238	1.05	27,894	0.80	20,857	1.07
Full-Time Equivalents (FTEs)									
Administrators	12.0	18.9	0.63	18.9	0.63	19.9	0.60	13.0	0.92
Nurses, Licensed	449.8	234.4	1.92	224.6	2.00	376.4	1.19	472.3	0.95
Ancillary Nursing Personnel	93.8	38.1	2.46	41.2	2.27	51.2	1.83	134.8	0.70
All Other Personnel	691.7	466.6	1.48	410.1	1.69	706.7	0.98	762.1	0.91
Total FTEs	1,247.2	758.0	1.65	694.8	1.80	1,154.3	1.08	1,382.2	0.90
FTEs per 100 Patient Census (Adjusted)									
Administrators	4.5	12.6	0.36	10.6	0.43	9.1	0.49	5.2	0.88
Nurses, Licensed	169.3	156.2	1.08	125.5	1.35	172.3	0.98	187.3	0.90
Ancillary Nursing Personnel	35.3	25.4	1.39	23.0	1.53	23.4	1.51	53.4	0.66
All Other Personnel	260.4	310.9	0.84	229.1	1.14	323.5	0.81	302.2	0.86
Total FTEs	469.6	505.0	0.93	388.2	1.21	528.4	0.89	548.0	0.86

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	132	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	18
Discharges	6,784	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	1,114
Inpatient Days	30,449			Inpatient Days	0	Newborn Days	3,470

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	56	3,503	18,500	90.5%	50.7	5.3
Orthopedic	1	16	588	2,934	50.2%	8.0	5.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	1	14	29	66	0.0%	0.2	2.3
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	18	1,142	2,860	43.5%	7.8	2.5
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	2	17	600	4,645	74.9%	12.7	7.7
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	11	109	1,444	36.0%	4.0	13.2
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	12	0	12.0	Surgical Personnel	46	10	50.0
Physicians & Dentists	79	20	83.5	Radiological Services Personnel	73	54	93.6
Medical & Dental Residents	0	0	0.0	Sonographers	11	7	14.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	10	6	12.4
Registered Nurses	306	201	402.2	Occupational Therapists	7	15	11.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	2	2.1	Physical Therapists	16	14	23.1
Ancillary Nursing Personnel	58	113	93.8	Physical Therapy Assistants/Aides	4	12	5.0
Medical Assistants	12	3	14.2	Recreational Therapists	0	0	0.0
Physician Assistants	22	1	22.0	Dietitians & Nutritionists	3	2	4.2
Nurse Practitioners	31	3	32.2	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	8	1	8.5
Clinical Nurse Specialists	12	3	13.3	All Other Health Professionals	63	19	66.6
Health Info Mgmt-Administrators/Technicians	12	1	12.5	All Other Personnel	176	70	196.1
Pharmacy Personnel	32	8	33.0				
Clinical Laboratory Personnel	35	19	40.3				
				Total	1,030	584	1,247.2

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$603,101,724	54.5%	47.3%	1.15	52.3%	1.04	43.9%	1.24	52.2%	1.04
Medical Assistance	\$87,426,373	7.9%	14.4%	0.55	11.4%	0.70	19.1%	0.41	7.8%	1.02
Commercial	\$386,621,832	34.9%	32.9%	1.06	33.6%	1.04	32.6%	1.07	38.2%	0.91
All Other	\$30,306,168	2.7%	5.4%	0.51	2.7%	1.00	4.4%	0.62	1.8%	1.55
Deductions as % of Total Gross Patient Revenue										
Medicare	\$505,859,756	45.7%	36.1%	1.26	42.5%	1.07	34.9%	1.31	43.6%	1.05
Medical Assistance	\$74,795,711	6.8%	11.3%	0.60	9.4%	0.72	14.9%	0.45	6.6%	1.03
Commercial	\$197,103,372	17.8%	14.8%	1.20	15.7%	1.13	13.7%	1.30	19.7%	0.90
Charity Care	\$4,706,903	0.4%	0.7%	0.59	0.9%	0.47	0.6%	0.73	0.4%	1.03
Bad Debt	\$7,161,480	0.6%	0.9%	0.74	0.9%	0.72	0.9%	0.70	0.6%	1.04
All Other	\$17,443,160	1.6%	3.0%	0.52	1.4%	1.14	2.7%	0.57	1.0%	1.58
Total Deductions	\$807,070,382	72.9%	66.8%	1.09	70.8%	1.03	67.7%	1.08	72.0%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.2%	5.7%	0.04		4.4%	0.05	6.5%	0.03	0.3%	0.71
Net Gains/Losses as % of Net Income	N/A	N/A	N/A		N/A	N/A	N/A	N/A	0.1%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$99,231,859	39.6%	41.8%	0.95	38.5%	1.03	42.9%	0.92	37.6%	1.05
Supplies & Services	\$129,329,288	51.7%	52.2%	0.99	53.6%	0.96	50.0%	1.03	52.9%	0.98
Capital Component	\$21,722,935	8.7%	6.0%	1.45	7.9%	1.10	7.1%	1.22	9.5%	0.92
Fiscal Statistics										
Operating Margin (%)	16.8%	5.7%	2.95		8.7%	1.93	8.3%	2.02	20.0%	0.84
Total Hospital Net Income (%)	16.8%	3.5%	4.82		7.0%	2.40	6.4%	2.63	20.0%	0.84
Return on Equity (%)	6.5%	1.4%	4.57		4.4%	1.49	1.6%	3.97	8.4%	0.78
Current Ratio	29.9	3.9	7.68		10.2	2.92	4.0	7.49	16.3	1.83
Days in Net Patient Accounts Receivable	56.3	91.7	0.61		51.6	1.09	126.5	0.45	57.2	0.98
Average Payment Period	29.9	91.7	0.33		35.0	0.85	146.1	0.20	50.3	0.60
Equity Financing (%)	91.5%	59.1%	1.55		80.3%	1.14	57.6%	1.59	93.7%	0.98
Long-Term Debt to Equity Ratio	0.0	0.4	0.05		0.1	0.27	0.5	0.04	0.0	0.88
Times Interest Earned	10.6	5.7	1.85		7.4	1.43	6.7	1.58	10.7	0.99
Total Asset Turnover	0.4	0.4	0.93		0.6	0.61	0.3	1.48	0.4	0.93
Average Age of Plant (Years)	12.0	18.1	0.66		11.7	1.02	22.6	0.53	11.0	1.09
Increase (Decrease) Total Net Patient Revenue	2.4%	3.5%	0.67		1.1%	2.10	-0.3%	N/A	19.1%	0.12
Outpatient Gross Revenue (% of Total GPR)	63.8%	66.2%	0.96		66.3%	0.96	68.3%	0.93	63.5%	1.00
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$17,177	\$19,849	0.87		\$15,486	1.11	\$18,944	0.91	\$16,887	1.02
Inpatient Net Revenue per Day	\$3,323	\$3,697	0.90		\$3,131	1.06	\$3,762	0.88	\$3,503	0.95
Outpatient Net Revenue per Visit	\$1,257	\$819	1.53		\$708	1.78	\$679	1.85	\$1,210	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,107,456,097	Cash & Cash Equivalents	\$479,264,984	Current Liabilities	\$19,291,949
Less Deductions	\$807,070,382	Net Patient Receivables	\$46,343,907	Long-Term Debt	\$13,547,461
Net Patient Revenue	\$300,385,715	Other Receivables	\$468,709	Other Liabilities	\$32,984,438
Plus Other Revenue	\$612,518			Subtotal	\$65,823,848
Total Revenue	\$300,998,233	Land, Buildings & Equipment (Net)	\$200,806,862	Unrestricted Fund Balance	\$711,896,670
Less Expenses	\$250,284,082	Other Assets	\$50,836,056	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$99,490			Total Liabilities & Fund Balance	\$777,720,518
Net Income	\$50,614,661	Total Assets	\$777,720,518		