

079 Froedtert Hospital
 9200 W Wisconsin Ave, PO Box 26099
 Milwaukee, WI 53226
 414-805-3000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 7

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	86.3%	60.7%	1.42	71.4%	1.21	74.8%	1.15	86.3%	1.00
Obstetrics	50.0%	37.3%	1.34	47.6%	0.54	51.0%	0.98	45.7%	1.09
Pediatrics	0.0%	67.4%	N/A	86.4%	N/A	58.9%	N/A	0.0%	N/A
Total Hospital	84.3%	61.9%	1.36	72.8%	1.16	73.0%	1.16	80.2%	1.05
Average Census (Patients)									
Adult Medical-Surgical	355.7	27.3	13.04	107.8	3.30	108.7	3.27	341.6	1.04
Obstetrics	25.5	4.7	5.38	17.5	1.46	14.4	1.77	23.3	1.09
Pediatrics	0.0	1.7	N/A	9.0	N/A	5.5	N/A	0.0	N/A
Total Hospital	618.1	50.5	12.25	161.9	3.82	214.4	2.88	574.9	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	5.2	4.9	1.06	5.8	0.90	5.4	0.98	5.0	1.05
Obstetrics	2.5	2.4	1.05	2.6	0.96	2.5	1.00	2.5	1.00
Pediatrics	0.0	4.0	N/A	3.6	N/A	4.6	N/A	0.0	N/A
Total Hospital	6.1	5.3	1.16	6.4	0.96	5.8	1.05	5.9	1.04
Surgical Operations									
Inpatient	11,314	990	11.43	2,650	4.27	3,804	2.97	11,388	0.99
Outpatient	10,770	4,017	2.68	4,920	2.19	11,772	0.91	10,301	1.05
Inpatient as % of All Surgeries	51.2%	19.8%	2.59	35.0%	1.46	24.4%	2.10	52.5%	0.98
Outpatient Visits									
Non-Emergency Visits	895,620	141,022	6.35	243,526	3.68	460,116	1.95	840,897	1.07
Emergency Visits	52,583	17,305	3.04	38,698	1.36	43,288	1.21	50,083	1.05
Full-Time Equivalents (FTEs)									
Administrators	310.1	18.9	16.41	51.9	5.97	61.8	5.01	279.9	1.11
Nurses, Licensed	2,151.7	234.4	9.18	603.9	3.56	855.9	2.51	2,259.8	0.95
Ancillary Nursing Personnel	437.2	38.1	11.48	132.7	3.30	143.5	3.05	396.1	1.10
All Other Personnel	3,501.7	466.6	7.50	1,090.5	3.21	1,747.7	2.00	3,364.7	1.04
Total FTEs	6,400.7	758.0	8.44	1,879.0	3.41	2,808.9	2.28	6,300.5	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	23.1	12.6	1.83	14.6	1.58	11.2	2.06	23.2	1.00
Nurses, Licensed	160.2	156.2	1.03	169.6	0.94	155.4	1.03	187.0	0.86
Ancillary Nursing Personnel	32.6	25.4	1.28	37.3	0.87	26.1	1.25	32.8	0.99
All Other Personnel	260.8	310.9	0.84	306.3	0.85	317.4	0.82	278.4	0.94
Total FTEs	476.7	505.0	0.94	527.8	0.90	510.1	0.93	521.3	0.91

Total Hospital:
 Beds Set Up & Staffed 733
 Discharges 36,890
 Inpatient Days 225,594

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 32
 Total Births 3,460
 Newborn Days 5,307

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	412	24,808	129,823	86.3%	355.7	5.2
Orthopedic	1	32	1,665	10,324	88.4%	28.3	6.2
Rehabilitation & Physical Medicine	1	26	622	7,754	81.7%	21.2	12.5
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	1	93	4,085	31,654	0.0%	86.7	7.7
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	51	3,665	9,306	50.0%	25.5	2.5
Psychiatric	2	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	59	1,069	18,059	83.9%	49.5	16.9
Cardiac Intensive Unit	1	20	146	6,496	89.0%	17.8	44.5
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	2	0	0	0	0.0%	0.0	0.0
Other Intensive Care	1	40	830	12,178	83.4%	33.4	14.7
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	305	8	310.1	Surgical Personnel	81	28	96.1
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	241	158	312.6
Medical & Dental Residents	0	0	0.0	Sonographers	23	27	41.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	49	33	69.3
Registered Nurses	1,514	938	2,065.1	Occupational Therapists	41	61	71.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	1	0.5
Licensed Practical Nurses	7	5	9.3	Physical Therapists	61	70	95.6
Ancillary Nursing Personnel	166	608	437.2	Physical Therapy Assistants/Aides	2	10	7.9
Medical Assistants	119	31	139.1	Recreational Therapists	1	0	1.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	25	16	35.1
Nurse Practitioners	0	0	0.0	Psychologists	1	0	1.0
Certified Registered Nurse Anesthetists	51	10	54.8	Social Workers	69	22	79.3
Clinical Nurse Specialists	19	5	22.6	All Other Health Professionals	730	420	940.1
Health Info Mgmt-Administrators/Technicians	8	0	8.0	All Other Personnel	1,113	352	1,304.5
Pharmacy Personnel	241	101	279.8	Total	4,885	2,907	6,400.7
Clinical Laboratory Personnel	18	3	19.9				

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$3,173,108,380	46.0%	47.3%	0.97	45.8%	1.00	47.4%	0.97	45.0%	1.02
Medical Assistance	\$1,060,318,895	15.4%	14.4%	1.07	21.1%	0.73	13.1%	1.17	16.2%	0.95
Commercial	\$2,231,160,739	32.3%	32.9%	0.98	29.3%	1.10	33.3%	0.97	32.9%	0.98
All Other	\$433,032,961	6.3%	5.4%	1.16	3.8%	1.65	6.2%	1.01	5.9%	1.07
Deductions as % of Total Gross Patient Revenue										
Medicare	\$2,467,768,923	35.8%	36.1%	0.99	36.9%	0.97	37.0%	0.97	34.7%	1.03
Medical Assistance	\$848,223,551	12.3%	11.3%	1.09	16.3%	0.75	10.4%	1.18	12.9%	0.96
Commercial	\$1,132,392,191	16.4%	14.8%	1.11	14.0%	1.18	15.9%	1.03	16.5%	1.00
Charity Care	\$29,563,083	0.4%	0.7%	0.59	0.9%	0.47	0.7%	0.57	0.5%	0.90
Bad Debt	\$57,384,140	0.8%	0.9%	0.95	0.8%	1.06	0.8%	1.10	1.0%	0.87
All Other	\$135,729,462	2.0%	3.0%	0.65	1.4%	1.44	3.3%	0.60	1.9%	1.05
Total Deductions	\$4,671,061,350	67.7%	66.8%	1.01	70.2%	0.96	68.2%	0.99	67.3%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.6%	5.7%	0.27	4.9%	0.32	6.3%	0.25	2.3%	0.67	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$689,608,210	33.0%	41.8%	0.79	35.0%	0.94	40.1%	0.82	31.7%	1.04
Supplies & Services	\$1,295,188,229	62.0%	52.2%	1.19	59.6%	1.04	54.5%	1.14	63.0%	0.99
Capital Component	\$102,810,580	4.9%	6.0%	0.82	5.5%	0.90	5.4%	0.91	5.3%	0.92
Fiscal Statistics										
Operating Margin (%)	7.7%	5.7%	1.35	7.7%	1.00	4.7%	1.64	10.4%	0.74	
Total Hospital Net Income (%)	5.7%	3.5%	1.63	6.7%	0.85	2.5%	2.30	8.7%	0.65	
Return on Equity (%)	10.6%	1.4%	7.42	4.5%	2.35	1.7%	6.21	15.0%	0.71	
Current Ratio	2.5	3.9	0.64	9.7	0.25	5.3	0.47	1.4	1.72	
Days in Net Patient Accounts Receivable	49.6	91.7	0.54	56.6	0.88	59.1	0.84	51.0	0.97	
Average Payment Period	24.2	91.7	0.26	36.1	0.67	47.4	0.51	43.4	0.56	
Equity Financing (%)	85.4%	59.1%	1.44	84.2%	1.01	68.4%	1.25	78.5%	1.09	
Long-Term Debt to Equity Ratio	0.0	0.4	0.08	0.1	0.55	0.2	0.16	0.0	0.86	
Times Interest Earned	7.7	5.7	1.35	10.0	0.77	5.2	1.50	10.5	0.73	
Total Asset Turnover	1.9	0.4	4.55	0.7	2.81	0.7	2.69	1.8	1.08	
Average Age of Plant (Years)	12.1	18.1	0.67	12.6	0.96	13.2	0.91	11.3	1.07	
Increase (Decrease) Total Net Patient Revenue	7.9%	3.5%	2.24	4.5%	1.77	4.6%	1.72	12.9%	0.61	
Outpatient Gross Revenue (% of Total GPR)	54.0%	66.2%	0.82	54.4%	0.99	61.1%	0.88	52.0%	1.04	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$30,269	\$19,849	1.52	\$27,619	1.10	\$23,038	1.31	\$30,015	1.01	
Inpatient Net Revenue per Day	\$4,954	\$3,697	1.34	\$4,320	1.15	\$3,969	1.25	\$5,065	0.98	
Outpatient Net Revenue per Visit	\$1,231	\$819	1.50	\$896	1.37	\$910	1.35	\$1,180	1.04	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$6,897,620,975	Cash & Cash Equivalents	\$1,176,847	Current Liabilities	\$133,364,040
Less Deductions	\$4,671,061,350	Net Patient Receivables	\$302,505,242	Long-Term Debt	\$35,874,689
Net Patient Revenue	\$2,226,559,625	Other Receivables	\$6,161,860	Other Liabilities	\$5,243,271
Plus Other Revenue	\$35,412,265			Subtotal	\$174,482,000
Total Revenue	\$2,261,971,891	Land, Buildings & Equipment (Net)	\$859,843,096	Unrestricted Fund Balance	\$1,017,822,000
Less Expenses	\$2,087,607,019	Other Assets	\$22,616,955	Restricted Fund Balance	\$33,454,000
Non-Operating Gains/Losses	-\$48,416,872			Total Liabilities & Fund Balance	\$1,192,304,000
Net Income	\$125,948,000	Total Assets	\$1,192,304,000		