

092 ThedaCare Regional Medical Center - Neenah
 130 Second Street, PO Box 2021
 Neenah, WI 54956
 920-729-3100

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Winnebago
 Analysis Area: Lake Winnebago (3)
 Volume Group: 6

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 3		Volume Group 6		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	72.6%	60.7%	1.20	54.5%	1.33	62.5%	1.16	57.0%	1.27
Obstetrics	38.9%	37.3%	1.04	24.1%	0.45	29.3%	1.33	36.2%	1.08
Pediatrics	0.0%	67.4%	N/A	27.0%	N/A	84.5%	N/A	0.0%	N/A
Total Hospital	60.5%	61.9%	0.98	49.9%	1.21	58.2%	1.04	58.0%	1.04
Average Census (Patients)									
Adult Medical-Surgical	43.6	27.3	1.60	24.1	1.81	36.5	1.19	42.7	1.02
Obstetrics	10.9	4.7	2.30	3.8	2.85	4.8	2.28	10.1	1.08
Pediatrics	0.0	1.7	N/A	0.4	N/A	4.5	N/A	0.0	N/A
Total Hospital	90.2	50.5	1.79	36.8	2.45	68.8	1.31	95.0	0.95
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.9	0.85	4.4	0.96	4.8	0.87	4.0	1.05
Obstetrics	2.5	2.4	1.02	2.2	1.10	2.4	1.02	2.4	1.03
Pediatrics	0.0	4.0	N/A	2.5	N/A	3.5	N/A	0.0	N/A
Total Hospital	4.3	5.3	0.82	4.5	0.97	5.0	0.86	4.4	0.98
Surgical Operations									
Inpatient	3,042	990	3.07	983	3.10	1,312	2.32	3,195	0.95
Outpatient	12,017	4,017	2.99	5,820	2.06	5,549	2.17	12,738	0.94
Inpatient as % of All Surgeries	20.2%	19.8%	1.02	14.4%	1.40	19.1%	1.06	20.1%	1.01
Outpatient Visits									
Non-Emergency Visits	93,729	141,022	0.66	100,022	0.94	238,140	0.39	92,841	1.01
Emergency Visits	24,373	17,305	1.41	15,835	1.54	27,894	0.87	23,225	1.05
Full-Time Equivalents (FTEs)									
Administrators	33.0	18.9	1.75	12.5	2.64	19.9	1.65	30.0	1.10
Nurses, Licensed	322.9	234.4	1.38	175.4	1.84	376.4	0.86	341.1	0.95
Ancillary Nursing Personnel	21.6	38.1	0.57	8.4	2.58	51.2	0.42	34.7	0.62
All Other Personnel	472.1	466.6	1.01	288.1	1.64	706.7	0.67	520.7	0.91
Total FTEs	849.5	758.0	1.12	484.4	1.75	1,154.3	0.74	926.5	0.92
FTEs per 100 Patient Census (Adjusted)									
Administrators	15.2	12.6	1.21	9.6	1.58	9.1	1.66	12.8	1.19
Nurses, Licensed	148.5	156.2	0.95	135.1	1.10	172.3	0.86	145.1	1.02
Ancillary Nursing Personnel	9.9	25.4	0.39	6.4	1.54	23.4	0.42	14.8	0.67
All Other Personnel	217.1	310.9	0.70	221.8	0.98	323.5	0.67	221.5	0.98
Total FTEs	390.7	505.0	0.77	372.9	1.05	528.4	0.74	394.1	0.99

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	149	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	22
Discharges	7,604	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	1,551
Inpatient Days	32,917			Inpatient Days	0	Newborn Days	2,665

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	60	3,774	15,896	72.6%	43.6	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	12	201	2,299	52.5%	6.3	11.4
Hospice	2	0	112	216	0.0%	0.6	1.9
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	4	0	0	0	0.0%	0.0	0.0
Obstetrics	1	28	1,615	3,980	38.9%	10.9	2.5
Psychiatric	1	19	778	3,563	51.4%	9.8	4.6
Alcoholism/chemical dependency	2	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	209	2,886	56.5%	7.9	13.8
Step-Down (Special Care)	1	16	915	4,077	69.8%	11.2	4.5
Neonatal Intensive/Intermediate Care	4	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	33	0	33.0	Surgical Personnel	36	12	39.3
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	58	22	66.2
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	11	9	14.2
Registered Nurses	266	116	311.1	Occupational Therapists	11	3	11.5
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	8	9	11.8	Physical Therapists	9	3	10.7
Ancillary Nursing Personnel	12	50	21.6	Physical Therapy Assistants/Aides	1	1	1.1
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	1	0.6
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	7	1.3
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	81	43	95.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	157	58	177.6
Pharmacy Personnel	23	2	23.6				
Clinical Laboratory Personnel	28	3	29.6				
				Total	735	339	849.5

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area 3		Volume Group 6		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$252,786,363	40.6%	47.3%	0.86	49.2%	0.83	43.9%	0.93	39.3%	1.03
Medical Assistance	\$77,558,169	12.5%	14.4%	0.87	11.5%	1.08	19.1%	0.65	12.6%	0.99
Commercial	\$271,605,577	43.6%	32.9%	1.33	35.7%	1.22	32.6%	1.34	44.3%	0.98
All Other	\$20,469,245	3.3%	5.4%	0.61	3.6%	0.91	4.4%	0.75	3.7%	0.89
Deductions as % of Total Gross Patient Revenue										
Medicare	\$176,900,547	28.4%	36.1%	0.79	35.4%	0.80	34.9%	0.82	27.1%	1.05
Medical Assistance	\$59,931,118	9.6%	11.3%	0.85	9.0%	1.07	14.9%	0.65	9.6%	1.00
Commercial	\$116,314,005	18.7%	14.8%	1.26	14.6%	1.28	13.7%	1.37	17.8%	1.05
Charity Care	\$5,174,947	0.8%	0.7%	1.15	0.6%	1.30	0.6%	1.42	0.7%	1.18
Bad Debt	\$7,843,890	1.3%	0.9%	1.44	1.3%	0.98	0.9%	1.37	1.6%	0.79
All Other	\$8,765,874	1.4%	3.0%	0.46	2.4%	0.60	2.7%	0.51	1.5%	0.95
Total Deductions	\$374,930,381	60.2%	66.8%	0.90	63.4%	0.95	67.7%	0.89	58.3%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	7.6%	5.7%	1.32	2.8%	2.75	6.5%	1.17	5.2%	1.47	
Net Gains/Losses as % of Net Income	0.1%	N/A	N/A	12.3%	0.01	N/A	N/A	48.2%	0.00	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$91,674,833	39.1%	41.8%	0.93	36.0%	1.08	42.9%	0.91	42.4%	0.92
Supplies & Services	\$129,737,527	55.3%	52.2%	1.06	57.6%	0.96	50.0%	1.11	51.9%	1.06
Capital Component	\$13,236,408	5.6%	6.0%	0.94	6.4%	0.88	7.1%	0.79	5.7%	0.99
Fiscal Statistics										
Operating Margin (%)	12.4%	5.7%	2.17	13.7%	0.91	8.3%	1.49	15.9%	0.78	
Total Hospital Net Income (%)	12.4%	3.5%	3.56	15.3%	0.81	6.4%	1.94	26.8%	0.46	
Return on Equity (%)	7.0%	1.4%	4.94	10.4%	0.68	1.6%	4.29	18.2%	0.39	
Current Ratio	44.4	3.9	11.42	21.6	2.05	4.0	11.14	232.4	0.19	
Days in Net Patient Accounts Receivable	48.3	91.7	0.53	51.2	0.94	126.5	0.38	52.9	0.91	
Average Payment Period	15.1	91.7	0.16	20.4	0.74	146.1	0.10	2.8	5.32	
Equity Financing (%)	98.2%	59.1%	1.66	86.3%	1.14	57.6%	1.70	96.9%	1.01	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.1	N/A	0.5	N/A	0.0	N/A	
Times Interest Earned	0.0	5.7	N/A	38.3	N/A	6.7	N/A	0.0	N/A	
Total Asset Turnover	0.6	0.4	1.36	0.7	0.85	0.3	2.17	0.6	0.95	
Average Age of Plant (Years)	10.5	18.1	0.58	8.4	1.25	22.6	0.47	9.9	1.06	
Increase (Decrease) Total Net Patient Revenue	-3.7%	3.5%	N/A	0.5%	N/A	-0.3%	12.41	16.0%	N/A	
Outpatient Gross Revenue (% of Total GPR)	59.0%	66.2%	0.89	71.7%	0.82	68.3%	0.86	59.6%	0.99	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,824	\$19,849	0.65	\$13,523	0.95	\$18,944	0.68	\$13,042	0.98	
Inpatient Net Revenue per Day	\$2,995	\$3,697	0.81	\$2,966	1.01	\$3,762	0.80	\$2,959	1.01	
Outpatient Net Revenue per Visit	\$1,336	\$819	1.63	\$832	1.61	\$679	1.97	\$1,415	0.94	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$622,419,354	Cash & Cash Equivalents	\$372,654,383	Current Liabilities	\$9,240,598
Less Deductions	\$374,930,381	Net Patient Receivables	\$32,742,516	Long-Term Debt	-\$491,659
Net Patient Revenue	\$247,488,973	Other Receivables	\$983,920	Other Liabilities	\$0
Plus Other Revenue	\$20,366,807			Subtotal	\$8,748,939
Total Revenue	\$267,855,782	Land, Buildings & Equipment (Net)	\$63,005,374	Unrestricted Fund Balance	\$464,810,190
Less Expenses	\$234,648,768	Other Assets	\$4,172,938	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$48,919	Total Assets	\$473,559,131	Total Liabilities & Fund Balance	\$473,559,129
Net Income	\$33,255,933				