

101 St Clare Memorial Hospital
 855 South Main Street
 Oconto Falls, WI 54154
 920-846-3444

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Oconto
 Analysis Area: Northeastern (4)
 Volume Group: 2

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 4		Volume Group 2		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	11.2%	60.7%	0.18	62.0%	0.18	20.4%	0.55	8.1%	1.38
Obstetrics	0.0%	37.3%	N/A	34.4%	N/A	19.3%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	14.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	11.2%	61.9%	0.18	56.6%	0.20	21.1%	0.53	8.1%	1.38
Average Census (Patients)									
Adult Medical-Surgical	2.2	27.3	0.08	27.3	0.08	3.3	0.69	1.6	1.38
Obstetrics	0.0	4.7	N/A	3.8	N/A	0.8	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.2	50.5	0.04	46.9	0.05	3.9	0.58	1.6	1.38
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.9	0.85	4.6	0.92	4.1	1.02	3.3	1.28
Obstetrics	0.0	2.4	N/A	2.3	N/A	1.9	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.1	5.3	0.78	4.8	0.87	3.5	1.18	3.3	1.27
Surgical Operations									
Inpatient	42	990	0.04	796	0.05	181	0.23	44	0.95
Outpatient	787	4,017	0.20	5,614	0.14	1,361	0.58	780	1.01
Inpatient as % of All Surgeries	5.1%	19.8%	0.26	12.4%	0.41	11.7%	0.43	5.3%	0.95
Outpatient Visits									
Non-Emergency Visits	14,092	141,022	0.10	209,631	0.07	43,437	0.32	14,361	0.98
Emergency Visits	5,188	17,305	0.30	18,500	0.28	4,927	1.05	4,654	1.11
Full-Time Equivalents (FTEs)									
Administrators	7.3	18.9	0.39	21.3	0.34	7.3	1.00	3.0	2.44
Nurses, Licensed	37.2	234.4	0.16	265.2	0.14	46.6	0.80	37.6	0.99
Ancillary Nursing Personnel	6.3	38.1	0.17	40.3	0.16	9.1	0.70	6.5	0.98
All Other Personnel	57.2	466.6	0.12	448.1	0.13	110.7	0.52	57.5	1.00
Total FTEs	108.1	758.0	0.14	775.0	0.14	173.6	0.62	104.6	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	40.4	12.6	3.21	11.2	3.61	33.5	1.21	18.1	2.23
Nurses, Licensed	205.3	156.2	1.31	139.6	1.47	213.4	0.96	226.7	0.91
Ancillary Nursing Personnel	35.0	25.4	1.38	21.2	1.65	41.6	0.84	39.2	0.89
All Other Personnel	315.9	310.9	1.02	235.8	1.34	507.2	0.62	346.6	0.91
Total FTEs	596.6	505.0	1.18	407.8	1.46	795.7	0.75	630.6	0.95

Total Hospital:

Beds Set Up & Staffed 20
 Discharges 198
 Inpatient Days 819

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 152
 Inpatient Days 2,732

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	20	195	819	11.2%	2.2	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	4	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	10	7.3	Surgical Personnel	0	3	1.8
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	3	4	5.1
Medical & Dental Residents	0	0	0.0	Sonographers	0	6	1.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	4	5.4
Registered Nurses	13	29	28.9	Occupational Therapists	0	2	1.1
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	0	4	1.3
Ancillary Nursing Personnel	2	9	6.3	Physical Therapy Assistants/Aides	0	1	0.1
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	1	0.8	Dietitians & Nutritionists	0	1	0.1
Nurse Practitioners	3	5	5.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	1	3.3	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	1	8	4.1
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	7	16	15.9
Pharmacy Personnel	7	5	8.9				
Clinical Laboratory Personnel	7	6	11.1				
				Total	53	115	108.1

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$35,755,354	47.9%	47.3%	1.01	47.8%	1.00	47.2%	1.01	46.1%	1.04
Medical Assistance	\$19,767,531	26.5%	14.4%	1.84	12.4%	2.14	12.9%	2.06	25.9%	1.02
Commercial	\$16,399,679	22.0%	32.9%	0.67	34.5%	0.64	35.1%	0.63	24.2%	0.91
All Other	\$2,680,526	3.6%	5.4%	0.66	5.3%	0.68	4.8%	0.74	3.9%	0.93
Deductions as % of Total Gross Patient Revenue										
Medicare	\$19,911,093	26.7%	36.1%	0.74	36.7%	0.73	29.4%	0.91	25.0%	1.07
Medical Assistance	\$12,460,892	16.7%	11.3%	1.48	9.9%	1.69	9.6%	1.75	15.8%	1.05
Commercial	\$7,802,593	10.5%	14.8%	0.71	15.4%	0.68	13.1%	0.80	11.2%	0.94
Charity Care	\$707,401	0.9%	0.7%	1.31	0.8%	1.26	0.6%	1.58	1.0%	0.98
Bad Debt	\$1,168,741	1.6%	0.9%	1.79	0.9%	1.77	1.1%	1.37	1.4%	1.14
All Other	\$1,829,306	2.5%	3.0%	0.81	3.5%	0.71	3.3%	0.75	2.8%	0.89
Total Deductions	\$43,880,025	58.8%	66.8%	0.88	67.1%	0.88	57.1%	1.03	57.1%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	17.7%	5.7%	3.07	3.6%	4.96	4.1%	4.26	13.4%	1.31	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	35.7%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$10,454,401	31.6%	41.8%	0.76	43.8%	0.72	46.6%	0.68	31.9%	0.99
Supplies & Services	\$20,941,123	63.3%	52.2%	1.21	50.3%	1.26	47.2%	1.34	62.0%	1.02
Capital Component	\$1,695,111	5.1%	6.0%	0.85	5.9%	0.87	6.2%	0.82	6.1%	0.84
Fiscal Statistics										
Operating Margin (%)	11.3%	5.7%	1.98	6.7%	1.68	11.8%	0.96	12.5%	0.90	
Total Hospital Net Income (%)	7.0%	3.5%	2.00	4.5%	1.56	11.1%	0.63	18.2%	0.38	
Return on Equity (%)	6.3%	1.4%	4.41	2.9%	2.13	0.8%	7.70	15.6%	0.40	
Current Ratio	0.3	3.9	0.07	5.4	0.05	1.6	0.17	0.3	1.10	
Days in Net Patient Accounts Receivable	67.5	91.7	0.74	52.8	1.28	569.1	0.12	49.0	1.38	
Average Payment Period	326.9	91.7	3.57	47.9	6.83	772.8	0.42	379.1	0.86	
Equity Financing (%)	14.6%	59.1%	0.25	77.7%	0.19	39.2%	0.37	9.7%	1.51	
Long-Term Debt to Equity Ratio	0.9	0.4	2.07	0.1	6.56	1.1	0.78	1.3	0.65	
Times Interest Earned	28.3	5.7	4.95	6.8	4.14	17.1	1.66	61.2	0.46	
Total Asset Turnover	0.9	0.4	2.26	0.7	1.39	0.1	12.75	0.8	1.17	
Average Age of Plant (Years)	12.3	18.1	0.68	10.8	1.14	99.6	0.12	11.4	1.09	
Increase (Decrease) Total Net Patient Revenue	5.0%	3.5%	1.41	3.1%	1.61	2.2%	2.26	19.3%	0.26	
Outpatient Gross Revenue (% of Total GPR)	87.6%	66.2%	1.32	74.8%	1.17	81.7%	1.07	90.2%	0.97	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$19,238	\$19,849	0.97	\$15,277	1.26	\$21,242	0.91	\$16,777	1.15	
Inpatient Net Revenue per Day	\$1,850	\$3,697	0.50	\$3,088	0.60	\$4,286	0.43	\$2,201	0.84	
Outpatient Net Revenue per Visit	\$1,287	\$819	1.57	\$666	1.93	\$728	1.77	\$1,286	1.00	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$74,603,090	Cash & Cash Equivalents	-\$252,687	Current Liabilities	\$28,389,336
Less Deductions	\$43,880,025	Net Patient Receivables	\$5,682,468	Long-Term Debt	\$5,006,000
Net Patient Revenue	\$30,723,065	Other Receivables	\$544,625	Other Liabilities	\$353,110
Plus Other Revenue	\$6,585,350			Subtotal	\$33,748,446
Total Revenue	\$37,308,414	Land, Buildings & Equipment (Net)	\$10,412,226	Unrestricted Fund Balance	\$5,788,323
Less Expenses	\$33,090,636	Other Assets	\$23,150,137	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$1,737,445			Total Liabilities & Fund Balance	\$39,536,769
Net Income	\$2,480,333	Total Assets	\$39,536,769		