

104 Mayo Clinic Health System - Oakridge in Osseo
 13025 Eighth Street, PO Box 70
 Osseo, WI 54758
 715-597-3121

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Trempealeau
 Analysis Area: Southwestern (5B)
 Volume Group: 1

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 5B		Volume Group 1		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	10.3%	60.7%	0.17	48.3%	0.21	15.0%	0.69	14.7%	0.70
Obstetrics	0.0%	37.3%	N/A	52.2%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	27.8%	N/A	59.0%	N/A	0.0%	N/A
Total Hospital	10.3%	61.9%	0.17	52.3%	0.20	19.9%	0.52	14.7%	0.70
Average Census (Patients)									
Adult Medical-Surgical	1.2	27.3	0.05	17.3	0.07	2.6	0.48	1.8	0.70
Obstetrics	0.0	4.7	N/A	4.4	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.6	N/A	0.2	N/A	0.0	N/A
Total Hospital	1.2	50.5	0.02	28.6	0.04	3.5	0.35	1.8	0.70
Average Length of Stay (Days)									
Adult Medical-Surgical	3.3	4.9	0.66	3.9	0.83	3.9	0.83	3.5	0.94
Obstetrics	0.0	2.4	N/A	3.2	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	2.3	N/A	2.5	N/A	0.0	N/A
Total Hospital	3.3	5.3	0.62	5.3	0.62	4.8	0.68	3.5	0.94
Surgical Operations									
Inpatient	0	990	N/A	777	N/A	64	N/A	0	N/A
Outpatient	0	4,017	N/A	2,953	N/A	1,572	N/A	0	N/A
Inpatient as % of All Surgeries	0.0%	19.8%	N/A	20.8%	N/A	3.9%	N/A	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	30,615	141,022	0.22	139,670	0.22	20,590	1.49	24,726	1.24
Emergency Visits	3,225	17,305	0.19	15,081	0.21	4,256	0.76	3,019	1.07
Full-Time Equivalents (FTEs)									
Administrators	1.0	18.9	0.05	12.1	0.08	3.1	0.32	1.0	1.00
Nurses, Licensed	40.4	234.4	0.17	149.1	0.27	36.9	1.10	49.5	0.82
Ancillary Nursing Personnel	10.3	38.1	0.27	20.6	0.50	6.4	1.61	11.8	0.87
All Other Personnel	64.6	466.6	0.14	402.4	0.16	63.8	1.01	68.6	0.94
Total FTEs	116.3	758.0	0.15	584.2	0.20	110.2	1.06	130.8	0.89
FTEs per 100 Patient Census (Adjusted)									
Administrators	17.4	12.6	1.38	8.3	2.08	16.5	1.05	14.8	1.17
Nurses, Licensed	702.1	156.2	4.50	102.9	6.82	195.6	3.59	732.7	0.96
Ancillary Nursing Personnel	179.0	25.4	7.06	14.2	12.59	33.9	5.28	174.5	1.03
All Other Personnel	1,123.0	310.9	3.61	277.6	4.05	338.7	3.32	1,015.7	1.11
Total FTEs	2,021.5	505.0	4.00	403.1	5.02	584.8	3.46	1,937.6	1.04

Total Hospital:

Beds Set Up & Staffed 12
 Discharges 138
 Inpatient Days 452

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 7
 Discharges 178
 Inpatient Days 2,401

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	12	138	452	10.3%	1.2	3.3
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	3	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	2	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel	0	0	0.0
Physicians & Dentists	7	1	7.7	Radiological Services Personnel	1	6	4.6
Medical & Dental Residents	0	1	0.8	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	5	3	6.0
Registered Nurses	14	26	32.4	Occupational Therapists	3	0	3.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	5	0	5.0	Physical Therapists	1	3	3.3
Ancillary Nursing Personnel	1	14	10.3	Physical Therapy Assistants/Aides	1	2	1.8
Medical Assistants	1	2	2.7	Recreational Therapists	0	0	0.0
Physician Assistants	3	1	3.8	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	3	0	3.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	4	7.2
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	9	2	10.3
Pharmacy Personnel	1	4	3.8				
Clinical Laboratory Personnel	4	7	8.7				
				Total	65	76	116.3

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	5B Value	Ratio	1 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$25,469,353	53.9%	47.3%	1.14	46.5%	1.16	47.0%	1.15	55.8%	0.97
Medical Assistance	\$6,325,004	13.4%	14.4%	0.93	10.5%	1.27	13.0%	1.03	14.1%	0.95
Commercial	\$13,755,054	29.1%	32.9%	0.88	34.6%	0.84	36.0%	0.81	26.2%	1.11
All Other	\$1,718,778	3.6%	5.4%	0.67	8.4%	0.43	4.0%	0.90	3.9%	0.93
Deductions as % of Total Gross Patient Revenue										
Medicare	\$10,214,865	21.6%	36.1%	0.60	33.5%	0.65	26.2%	0.82	19.5%	1.11
Medical Assistance	\$4,001,262	8.5%	11.3%	0.75	8.4%	1.00	9.3%	0.91	8.4%	1.01
Commercial	\$3,674,478	7.8%	14.8%	0.53	16.0%	0.49	11.3%	0.69	6.7%	1.17
Charity Care	\$762,043	1.6%	0.7%	2.22	0.5%	3.11	0.7%	2.32	3.2%	0.50
Bad Debt	\$1,026,408	2.2%	0.9%	2.48	0.8%	2.59	1.5%	1.40	2.6%	0.82
All Other	\$670,939	1.4%	3.0%	0.47	6.3%	0.22	2.2%	0.63	1.3%	1.10
Total Deductions	\$20,349,995	43.1%	66.8%	0.64	65.6%	0.66	51.3%	0.84	41.7%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue		13.1%	5.7%	2.28	23.7%	0.55	4.8%	2.74	10.8%	1.21
Net Gains/Losses as % of Net Income		0.0%	N/A	N/A	125.8%	N/A	11.4%	N/A	0.0%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$17,045,812	53.9%	41.8%	1.29	53.3%	1.01	49.1%	1.10	55.9%	0.96
Supplies & Services	\$13,344,615	42.2%	52.2%	0.81	42.3%	1.00	43.7%	0.96	40.7%	1.04
Capital Component	\$1,254,857	4.0%	6.0%	0.66	4.4%	0.91	7.2%	0.55	3.4%	1.15
Fiscal Statistics										
Operating Margin (%)		-2.2%	5.7%	N/A	0.8%	N/A	6.2%	N/A	-1.9%	1.15
Total Hospital Net Income (%)		-2.2%	3.5%	N/A	-3.1%	0.71	6.9%	N/A	-1.9%	1.15
Return on Equity (%)		-4.2%	1.4%	N/A	-2.3%	1.84	7.1%	N/A	-3.5%	1.19
Current Ratio		8.8	3.9	2.27	29.1	0.30	3.3	2.70	3.7	2.40
Days in Net Patient Accounts Receivable		49.4	91.7	0.54	57.9	0.85	58.5	0.84	52.6	0.94
Average Payment Period		7.7	91.7	0.08	11.8	0.65	38.2	0.20	21.3	0.36
Equity Financing (%)		74.9%	59.1%	1.27	87.6%	0.85	49.5%	1.51	64.7%	1.16
Long-Term Debt to Equity Ratio		0.0	0.4	N/A	0.1	N/A	0.8	N/A	0.0	N/A
Times Interest Earned		-85.8	5.7	N/A	-6.2	13.82	6.4	N/A	-73.8	1.16
Total Asset Turnover		1.9	0.4	4.61	0.8	2.49	1.0	1.87	1.9	1.03
Average Age of Plant (Years)		13.4	18.1	0.74	9.7	1.39	7.1	1.89	14.7	0.91
Increase (Decrease) Total Net Patient Revenue		-2.7%	3.5%	N/A	3.0%	N/A	8.5%	N/A	11.3%	N/A
Outpatient Gross Revenue (% of Total GPR)		78.6%	66.2%	1.19	82.1%	0.96	81.4%	0.97	73.8%	1.07
Net Revenue Statistics										
Inpatient Net Revenue per Discharge		\$28,637	\$19,849	1.44	\$19,610	1.46	\$19,261	1.49	\$25,378	1.13
Inpatient Net Revenue per Day		\$2,655	\$3,697	0.72	\$3,774	0.70	\$2,916	0.91	\$2,495	1.06
Outpatient Net Revenue per Visit		\$516	\$819	0.63	\$837	0.62	\$812	0.64	\$610	0.85

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$47,268,189	Cash & Cash Equivalents	\$706	Current Liabilities	\$641,625
Less Deductions	\$20,349,995	Net Patient Receivables	\$3,646,679	Long-Term Debt	\$0
Net Patient Revenue	\$26,918,194	Other Receivables	\$181,926	Other Liabilities	\$3,399,009
Plus Other Revenue	\$4,047,601			Subtotal	\$4,040,634
Total Revenue	\$30,965,795	Land, Buildings & Equipment (Net)	\$10,397,954	Unrestricted Fund Balance	\$12,054,312
Less Expenses	\$31,645,284	Other Assets	\$1,867,681	Restricted Fund Balance	\$37,170
Non-Operating Gains/Losses	\$0	Total Assets	\$16,094,946	Total Liabilities & Fund Balance	\$16,094,946
Net Income	-\$679,489				