

111 Aspirus Divine Savior Hospital & Clinics
 2817 New Pinery Road
 Portage, WI 53901
 608-742-4131

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Columbia
 Analysis Area: Southern (1)
 Volume Group: 4

| Selected Utilization Statistics | FY 2022 | All GMS Hospitals | | Analysis Area 1 | | Volume Group 4 | | FY 2022 vs. 2021 | |
|---|---------|-------------------|-------|--------------------|-------|-------------------|-------|------------------|-------|
| | | Value | Ratio | Value | Ratio | Value | Ratio | FY 2021 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 27.7% | 60.7% | 0.46 | 61.3% | 0.45 | 42.3% | 0.65 | 29.2% | 0.95 |
| Obstetrics | 8.5% | 37.3% | 0.23 | 37.3% | 0.02 | 19.5% | 0.43 | 4.6% | 1.86 |
| Pediatrics | 0.0% | 67.4% | N/A | 60.8% | N/A | 0.0% | N/A | 0.0% | N/A |
| Total Hospital | 25.6% | 61.9% | 0.41 | 62.3% | 0.41 | 42.5% | 0.60 | 20.2% | 1.27 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 11.1 | 27.3 | 0.41 | 26.4 | 0.42 | 10.3 | 1.08 | 11.7 | 0.95 |
| Obstetrics | 0.8 | 4.7 | 0.16 | 4.3 | 0.18 | 1.2 | 0.62 | 0.8 | 0.93 |
| Pediatrics | 0.0 | 1.7 | N/A | 2.4 | N/A | 0.0 | N/A | 0.0 | N/A |
| Total Hospital | 14.1 | 50.5 | 0.28 | 54.9 | 0.26 | 16.0 | 0.88 | 13.0 | 1.09 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 4.1 | 4.9 | 0.83 | 4.9 | 0.83 | 4.0 | 1.02 | 3.7 | 1.11 |
| Obstetrics | 1.7 | 2.4 | 0.72 | 2.5 | 0.69 | 2.0 | 0.86 | 1.7 | 1.04 |
| Pediatrics | 0.0 | 4.0 | N/A | 4.4 | N/A | 1.9 | N/A | 0.0 | N/A |
| Total Hospital | 4.0 | 5.3 | 0.76 | 5.2 | 0.77 | 4.2 | 0.96 | 3.2 | 1.24 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 258 | 990 | 0.26 | 894 | 0.29 | 203 | 1.27 | 313 | 0.82 |
| Outpatient | 2,726 | 4,017 | 0.68 | 4,062 | 0.67 | 2,140 | 1.27 | 1,703 | 1.60 |
| Inpatient as % of All Surgeries | 8.6% | 19.8% | 0.44 | 18.0% | 0.48 | 8.7% | 1.00 | 15.5% | 0.56 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 66,915 | 141,022 | 0.47 | 182,049 | 0.37 | 62,243 | 1.08 | 55,129 | 1.21 |
| Emergency Visits | 15,038 | 17,305 | 0.87 | 17,809 | 0.84 | 12,695 | 1.18 | 12,460 | 1.21 |
| Full-Time Equivalents (FTEs) | | | | | | | | | |
| Administrators | 18.0 | 18.9 | 0.95 | 19.3 | 0.93 | 8.5 | 2.11 | 26.3 | 0.69 |
| Nurses, Licensed | 101.5 | 234.4 | 0.43 | 274.7 | 0.37 | 102.2 | 0.99 | 103.8 | 0.98 |
| Ancillary Nursing Personnel | 16.8 | 38.1 | 0.44 | 35.1 | 0.48 | 19.1 | 0.88 | 22.1 | 0.76 |
| All Other Personnel | 191.1 | 466.6 | 0.41 | 643.2 | 0.30 | 204.1 | 0.94 | 301.9 | 0.63 |
| Total FTEs | 327.3 | 758.0 | 0.43 | 972.4 | 0.34 | 333.9 | 0.98 | 454.0 | 0.72 |
| FTEs per 100 Patient Census (Adjusted) | | | | | | | | | |
| Administrators | 21.4 | 12.6 | 1.70 | 12.6 | 1.70 | 10.5 | 2.03 | 29.4 | 0.73 |
| Nurses, Licensed | 120.7 | 156.2 | 0.77 | 178.7 | 0.68 | 126.3 | 0.96 | 116.3 | 1.04 |
| Ancillary Nursing Personnel | 19.9 | 25.4 | 0.78 | 22.9 | 0.87 | 23.6 | 0.84 | 24.8 | 0.80 |
| All Other Personnel | 227.2 | 310.9 | 0.73 | 418.4 | 0.54 | 252.2 | 0.90 | 338.5 | 0.67 |
| Total FTEs | 389.2 | 505.0 | 0.77 | 632.6 | 0.62 | 412.6 | 0.94 | 509.1 | 0.76 |

| Total Hospital: | | Contract with: | | Medicare-certified Swing Beds: | | Newborn Nursery: | |
|------------------------|-------|---------------------------------------|-----|---------------------------------------|---|-------------------------|-----|
| Beds Set Up & Staffed | 55 | Health Maintenance Organization (HMO) | Yes | Average Beds Used | 0 | Bassinets | 9 |
| Discharges | 1,290 | Preferred Provider Organization (PPO) | Yes | Discharges | 0 | Total Births | 142 |
| Inpatient Days | 5,146 | | | Inpatient Days | 0 | Newborn Days | 198 |

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| Inpatient Service Area | Level of Service* | Beds Set Up & Staffed 06/30/2022 | Discharges & Transfers** | Patient Days of Care | Occupancy Rate (%) | Average Census (Patients) | Average Length of Stay (Days) |
|---------------------------------------|-------------------|-------------------------------------|--------------------------|----------------------|--------------------|---------------------------|-------------------------------|
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 2 | 40 | 989 | 4,045 | 27.7% | 11.1 | 4.1 |
| Orthopedic | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 1 | 9 | 161 | 278 | 8.5% | 0.8 | 1.7 |
| Psychiatric | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 1 | 6 | 140 | 823 | 37.6% | 2.3 | 5.9 |
| Cardiac Intensive Unit | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | 1 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

4 = Contracted, 5 = Service Not Provided

| Occupation | Number Full-Time | Number Part-Time | Number FTE | Occupation | Number Full-Time | Number Part-Time | Number FTE |
|---|------------------|------------------|------------|---------------------------------------|------------------|------------------|--------------|
| Administrators/Assistant Administrators | 18 | 0 | 18.0 | Surgical Personnel | 8 | 2 | 9.0 |
| Physicians & Dentists | 0 | 0 | 0.0 | Radiological Services Personnel | 9 | 3 | 10.5 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Sonographers | 1 | 2 | 2.3 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | 5 | 0 | 5.0 |
| Registered Nurses | 54 | 30 | 91.7 | Occupational Therapists | 6 | 2 | 8.0 |
| Certified Nurse Midwives | 0 | 0 | 0.0 | Occupational Therapy Assistants/Aides | 2 | 1 | 3.5 |
| Licensed Practical Nurses | 5 | 6 | 9.9 | Physical Therapists | 15 | 6 | 19.5 |
| Ancillary Nursing Personnel | 8 | 10 | 16.8 | Physical Therapy Assistants/Aides | 5 | 5 | 9.1 |
| Medical Assistants | 13 | 2 | 14.6 | Recreational Therapists | 0 | 0 | 0.0 |
| Physician Assistants | 1 | 0 | 1.0 | Dietitians & Nutritionists | 1 | 2 | 3.0 |
| Nurse Practitioners | 0 | 0 | 0.0 | Psychologists | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 0 | 0 | 0.0 | Social Workers | 0 | 0 | 0.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | All Other Health Professionals | 19 | 4 | 23.9 |
| Health Info Mgmt-Administrators/Technicians | 0 | 1 | 0.3 | All Other Personnel | 51 | 26 | 64.3 |
| Pharmacy Personnel | 8 | 0 | 9.9 | | | | |
| Clinical Laboratory Personnel | 7 | 2 | 7.3 | | | | |
| | | | | Total | 236 | 104 | 327.3 |

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| Selected Financial Statistics | FY 2022 | All GMS Hospitals | | Analysis Area | | Volume Group | | FY 2022 vs. 2021 | | |
|--|---------------|-------------------|-------|--------------------|-------|--------------------|-------|------------------|-------|------|
| | | Value | Ratio | Value ¹ | Ratio | Value ⁴ | Ratio | FY 2021 | Ratio | |
| Gross Revenue as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$93,498,360 | 43.0% | 47.3% | 0.91 | 42.3% | 1.02 | 49.6% | 0.87 | 40.6% | 1.06 |
| Medical Assistance | \$34,475,753 | 15.8% | 14.4% | 1.10 | 12.2% | 1.30 | 14.0% | 1.13 | 14.5% | 1.09 |
| Commercial | \$78,383,565 | 36.0% | 32.9% | 1.09 | 36.7% | 0.98 | 32.3% | 1.12 | 41.2% | 0.87 |
| All Other | \$11,217,786 | 5.2% | 5.4% | 0.95 | 8.8% | 0.59 | 4.2% | 1.24 | 3.6% | 1.42 |
| Deductions as % of Total Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$69,090,977 | 31.8% | 36.1% | 0.88 | 32.5% | 0.98 | 35.7% | 0.89 | 31.3% | 1.02 |
| Medical Assistance | \$27,204,507 | 12.5% | 11.3% | 1.11 | 9.6% | 1.30 | 10.9% | 1.15 | 13.1% | 0.95 |
| Commercial | \$30,853,632 | 14.2% | 14.8% | 0.96 | 18.5% | 0.77 | 12.5% | 1.13 | 14.0% | 1.01 |
| Charity Care | \$1,702,181 | 0.8% | 0.7% | 1.08 | 0.6% | 1.30 | 0.8% | 0.97 | 0.2% | 3.29 |
| Bad Debt | \$1,259,347 | 0.6% | 0.9% | 0.66 | 0.9% | 0.61 | 1.2% | 0.47 | 1.5% | 0.38 |
| All Other | \$6,475,659 | 3.0% | 3.0% | 0.98 | 4.8% | 0.62 | 2.4% | 1.23 | 3.2% | 0.93 |
| Total Deductions | \$136,586,303 | 62.8% | 66.8% | 0.94 | 67.0% | 0.94 | 63.6% | 0.99 | 63.4% | 0.99 |
| Other Revenue & Net Gains or Losses | | | | | | | | | | |
| Other Revenue as % of Total Revenue | 4.6% | 5.7% | 0.79 | 4.8% | 0.95 | 3.6% | 1.28 | 2.5% | 1.79 | |
| Net Gains/Losses as % of Net Income | 91.9% | N/A | N/A | 5,067.6% | 0.02 | N/A | N/A | 279.5% | 0.33 | |
| Expenses as % of Total Expenses | | | | | | | | | | |
| Salary/Fringe Benefits | \$41,786,771 | 49.0% | 41.8% | 1.17 | 43.9% | 1.12 | 45.9% | 1.07 | 59.2% | 0.83 |
| Supplies & Services | \$37,868,096 | 44.4% | 52.2% | 0.85 | 48.8% | 0.91 | 47.4% | 0.94 | 34.6% | 1.28 |
| Capital Component | \$5,639,824 | 6.6% | 6.0% | 1.10 | 7.3% | 0.91 | 6.6% | 1.00 | 6.2% | 1.07 |
| Fiscal Statistics | | | | | | | | | | |
| Operating Margin (%) | -0.5% | 5.7% | N/A | 4.7% | N/A | 9.4% | N/A | -4.3% | 0.12 | |
| Total Hospital Net Income (%) | -6.8% | 3.5% | N/A | -0.1% | 68.21 | 6.9% | N/A | 2.2% | N/A | |
| Return on Equity (%) | -3.9% | 1.4% | N/A | 0.0% | 92.80 | 3.4% | N/A | 1.3% | N/A | |
| Current Ratio | 1.8 | 3.9 | 0.45 | 3.2 | 0.54 | 12.0 | 0.15 | 1.5 | 1.17 | |
| Days in Net Patient Accounts Receivable | 61.3 | 91.7 | 0.67 | 71.6 | 0.86 | 51.1 | 1.20 | 55.9 | 1.10 | |
| Average Payment Period | 68.3 | 91.7 | 0.75 | 90.2 | 0.76 | 42.5 | 1.61 | 89.1 | 0.77 | |
| Equity Financing (%) | 65.2% | 59.1% | 1.10 | 50.6% | 1.29 | 70.3% | 0.93 | 58.8% | 1.11 | |
| Long-Term Debt to Equity Ratio | 0.4 | 0.4 | 0.86 | 0.5 | 0.78 | 0.1 | 3.65 | 0.4 | 0.89 | |
| Times Interest Earned | -9.3 | 5.7 | N/A | 0.9 | N/A | 10.4 | N/A | 4.5 | N/A | |
| Total Asset Turnover | 0.6 | 0.4 | 1.47 | 0.4 | 1.38 | 0.5 | 1.21 | 0.6 | 1.10 | |
| Average Age of Plant (Years) | 14.7 | 18.1 | 0.81 | 15.8 | 0.93 | 11.6 | 1.27 | 15.0 | 0.98 | |
| Increase (Decrease) Total Net Patient Revenue | 1.8% | 3.5% | 0.52 | 5.2% | 0.35 | 3.2% | 0.56 | 5.0% | 0.36 | |
| Outpatient Gross Revenue (% of Total GPR) | 83.2% | 66.2% | 1.26 | 63.7% | 1.31 | 79.4% | 1.05 | 83.9% | 0.99 | |
| Net Revenue Statistics | | | | | | | | | | |
| Inpatient Net Revenue per Discharge | \$8,728 | \$19,849 | 0.44 | \$21,625 | 0.40 | \$11,983 | 0.73 | \$10,150 | 0.86 | |
| Inpatient Net Revenue per Day | \$2,188 | \$3,697 | 0.59 | \$4,090 | 0.53 | \$2,623 | 0.83 | \$2,815 | 0.78 | |
| Outpatient Net Revenue per Visit | \$866 | \$819 | 1.06 | \$759 | 1.14 | \$907 | 0.96 | \$1,001 | 0.87 | |

| Income Statement | | Assets | | Liabilities & Fund Balances | |
|-----------------------------|---------------|-----------------------------------|---------------|----------------------------------|---------------|
| Gross Patient Revenue (GPR) | \$217,575,464 | Cash & Cash Equivalents | \$6,397,280 | Current Liabilities | \$15,028,334 |
| Less Deductions | \$136,586,303 | Net Patient Receivables | \$13,603,345 | Long-Term Debt | \$32,423,943 |
| Net Patient Revenue | \$80,989,161 | Other Receivables | \$4,491,953 | Other Liabilities | \$774,240 |
| Plus Other Revenue | \$3,868,140 | | | Subtotal | \$48,226,517 |
| Total Revenue | \$84,857,300 | Land, Buildings & Equipment (Net) | \$69,231,180 | Unrestricted Fund Balance | \$90,230,824 |
| Less Expenses | \$85,294,691 | Other Assets | \$44,733,583 | Restricted Fund Balance | \$30,240 |
| Non-Operating Gains/Losses | -\$4,964,005 | | | Total Liabilities & Fund Balance | \$138,457,341 |
| Net Income | -\$5,401,396 | Total Assets | \$138,457,341 | | |