

112 Crossing Rivers Health
 37868 US Highway 18
 Prairie du Chien, WI 53821
 608-357-2000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Crawford
 Analysis Area: Southwestern (5B)
 Volume Group: 3

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 5B		Volume Group 3		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	17.4%	60.7%	0.29	48.3%	0.36	37.9%	0.46	22.4%	0.78
Obstetrics	23.3%	37.3%	0.62	52.2%	0.02	18.2%	1.28	24.0%	0.97
Pediatrics	0.0%	67.4%	N/A	27.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	18.6%	61.9%	0.30	52.3%	0.36	39.7%	0.47	23.2%	0.80
Average Census (Patients)									
Adult Medical-Surgical	3.6	27.3	0.13	17.3	0.21	6.8	0.54	4.7	0.78
Obstetrics	0.9	4.7	0.20	4.4	0.21	0.9	1.09	1.0	0.97
Pediatrics	0.0	1.7	N/A	0.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.6	50.5	0.09	28.6	0.16	9.8	0.47	5.8	0.80
Average Length of Stay (Days)									
Adult Medical-Surgical	2.8	4.9	0.58	3.9	0.72	3.7	0.76	3.4	0.84
Obstetrics	2.4	2.4	0.99	3.2	0.73	2.1	1.12	2.4	0.99
Pediatrics	0.0	4.0	N/A	2.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.2	5.3	0.42	5.3	0.42	4.0	0.57	3.2	0.69
Surgical Operations									
Inpatient	93	990	0.09	777	0.12	203	0.46	84	1.11
Outpatient	746	4,017	0.19	2,953	0.25	1,593	0.47	859	0.87
Inpatient as % of All Surgeries	11.1%	19.8%	0.56	20.8%	0.53	11.3%	0.98	8.9%	1.24
Outpatient Visits									
Non-Emergency Visits	5,859	141,022	0.04	139,670	0.04	64,671	0.09	5,135	1.14
Emergency Visits	4,906	17,305	0.28	15,081	0.33	8,798	0.56	4,944	0.99
Full-Time Equivalents (FTEs)									
Administrators	23.0	18.9	1.22	12.1	1.90	12.5	1.85	16.0	1.44
Nurses, Licensed	79.8	234.4	0.34	149.1	0.53	81.9	0.97	89.5	0.89
Ancillary Nursing Personnel	7.7	38.1	0.20	20.6	0.37	11.6	0.67	9.0	0.86
All Other Personnel	174.1	466.6	0.37	402.4	0.43	180.7	0.96	182.6	0.95
Total FTEs	284.5	758.0	0.38	584.2	0.49	286.7	0.99	297.2	0.96
FTEs per 100 Patient Census (Adjusted)									
Administrators	61.1	12.6	4.85	8.3	7.32	23.7	2.57	59.9	1.02
Nurses, Licensed	211.8	156.2	1.36	102.9	2.06	155.9	1.36	335.3	0.63
Ancillary Nursing Personnel	20.5	25.4	0.81	14.2	1.44	22.0	0.93	33.8	0.61
All Other Personnel	462.1	310.9	1.49	277.6	1.66	344.0	1.34	683.9	0.68
Total FTEs	755.4	505.0	1.50	403.1	1.87	545.6	1.38	1,112.9	0.68

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	25	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	4
Discharges	756	Preferred Provider Organization (PPO)	Yes	Discharges	82	Total Births	145
Inpatient Days	1,694			Inpatient Days	762	Newborn Days	317

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Prairie du Chien, WI 53821

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	2	21	469	1,332	17.4%	3.6	2.8
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	12	22	0.0%	0.1	1.8
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	143	340	23.3%	0.9	2.4
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	5	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	23	0	23.0	Surgical Personnel	4	0	4.0
Physicians & Dentists	5	2	6.4	Radiological Services Personnel	8	3	10.6
Medical & Dental Residents	0	0	0.0	Sonographers	2	1	2.7
Dental Hygienists	0	0	0.0	Respiratory Therapists	6	2	6.3
Registered Nurses	55	17	63.8	Occupational Therapists	2	1	2.8
Certified Nurse Midwives	2	0	2.0	Occupational Therapy Assistants/Aides	2	0	2.0
Licensed Practical Nurses	5	1	5.7	Physical Therapists	3	2	4.6
Ancillary Nursing Personnel	7	4	7.7	Physical Therapy Assistants/Aides	5	0	5.0
Medical Assistants	6	1	6.8	Recreational Therapists	0	0	0.0
Physician Assistants	1	2	2.1	Dietitians & Nutritionists	1	0	1.0
Nurse Practitioners	6	3	6.3	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers	1	3	2.1
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	22	2	23.1
Health Info Mgmt-Administrators/Technicians	2	0	2.0	All Other Personnel	72	12	78.6
Pharmacy Personnel	4	2	5.3				
Clinical Laboratory Personnel	8	2	8.7				
				Total	254	60	284.5

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	5B Value	Ratio	3 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$50,693,772	48.0%	47.3%	1.02	46.5%	1.03	48.7%	0.99	43.7%	1.10
Medical Assistance	\$15,683,179	14.9%	14.4%	1.03	10.5%	1.41	12.5%	1.19	10.4%	1.43
Commercial	\$37,217,929	35.3%	32.9%	1.07	34.6%	1.02	35.0%	1.01	39.8%	0.89
All Other	\$1,949,347	1.8%	5.4%	0.34	8.4%	0.22	3.9%	0.47	6.1%	0.30
Deductions as % of Total Gross Patient Revenue										
Medicare	\$14,935,788	14.2%	36.1%	0.39	33.5%	0.42	31.8%	0.45	21.3%	0.67
Medical Assistance	\$7,388,331	7.0%	11.3%	0.62	8.4%	0.83	9.0%	0.78	6.8%	1.03
Commercial	\$5,108,044	4.8%	14.8%	0.33	16.0%	0.30	14.1%	0.34	7.8%	0.62
Charity Care	\$947,427	0.9%	0.7%	1.24	0.5%	1.73	0.7%	1.32	1.2%	0.72
Bad Debt	\$635,645	0.6%	0.9%	0.69	0.8%	0.72	1.2%	0.50	0.5%	1.21
All Other	\$15,115,979	14.3%	3.0%	4.71	6.3%	2.26	2.5%	5.74	3.2%	4.53
Total Deductions	\$44,131,214	41.8%	66.8%	0.63	65.6%	0.64	59.2%	0.71	40.8%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	1.0%		5.7%	0.17	23.7%	0.04	6.5%	0.15	12.9%	0.08
Net Gains/Losses as % of Net Income	N/A		N/A	N/A	125.8%	N/A	N/A	N/A	12.6%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$35,740,256	62.0%	41.8%	1.48	53.3%	1.16	49.3%	1.26	60.1%	1.03
Supplies & Services	\$17,159,774	29.8%	52.2%	0.57	42.3%	0.70	43.7%	0.68	31.6%	0.94
Capital Component	\$4,779,366	8.3%	6.0%	1.38	4.4%	1.90	7.0%	1.19	8.3%	0.99
Fiscal Statistics										
Operating Margin (%)		7.0%	5.7%	1.23	0.8%	9.20	5.9%	1.20	16.4%	0.43
Total Hospital Net Income (%)		1.9%	3.5%	0.54	-3.1%	N/A	2.8%	0.69	18.3%	0.10
Return on Equity (%)		1.0%	1.4%	0.73	-2.3%	N/A	0.7%	1.45	11.6%	0.09
Current Ratio		4.3	3.9	1.12	29.1	0.15	2.6	1.68	5.4	0.80
Days in Net Patient Accounts Receivable		77.6	91.7	0.85	57.9	1.34	148.9	0.52	60.3	1.29
Average Payment Period		47.7	91.7	0.52	11.8	4.06	167.7	0.28	57.3	0.83
Equity Financing (%)		68.3%	59.1%	1.15	87.6%	0.78	55.3%	1.23	67.5%	1.01
Long-Term Debt to Equity Ratio		0.4	0.4	0.88	0.1	5.52	0.6	0.62	0.4	1.00
Times Interest Earned		2.2	5.7	0.39	-6.2	N/A	5.2	0.43	14.9	0.15
Total Asset Turnover		0.6	0.4	1.39	0.8	0.75	0.3	2.15	0.6	0.93
Average Age of Plant (Years)		9.4	18.1	0.52	9.7	0.97	22.7	0.41	9.1	1.03
Increase (Decrease) Total Net Patient Revenue		6.9%	3.5%	1.95	3.0%	2.27	5.0%	1.37	17.5%	0.39
Outpatient Gross Revenue (% of Total GPR)		82.5%	66.2%	1.25	82.1%	1.01	81.3%	1.01	79.1%	1.04
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$17,102		\$19,849	0.86	\$19,610	0.87	\$15,118	1.13	\$20,422	0.84
Inpatient Net Revenue per Day	\$4,460		\$3,697	1.21	\$3,774	1.18	\$3,557	1.25	\$5,586	0.80
Outpatient Net Revenue per Visit	\$4,442		\$819	5.42	\$837	5.31	\$717	6.20	\$4,269	1.04

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$105,544,227	Cash & Cash Equivalents	\$15,231,356	Current Liabilities	\$7,042,354
Less Deductions	\$44,131,214	Net Patient Receivables	\$13,049,702	Long-Term Debt	\$26,837,827
Net Patient Revenue	\$61,413,013	Other Receivables	\$586,313	Other Liabilities	\$0
Plus Other Revenue	\$621,610			Subtotal	\$33,880,181
Total Revenue	\$62,034,624	Land, Buildings & Equipment (Net)	\$39,917,525	Unrestricted Fund Balance	\$72,901,973
Less Expenses	\$57,679,396	Other Assets	\$37,997,258	Restricted Fund Balance	\$465,296
Non-Operating Gains/Losses	-\$3,243,335			Total Liabilities & Fund Balance	\$106,782,154
Net Income	\$1,111,893	Total Assets	\$106,782,154		