

117 Reedsburg Area Medical Center
 2000 North Dewey Street
 Reedsburg, WI 53959
 608-524-6487

Fiscal Year: 10/01 to 09/30
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Sauk
 Analysis Area: Southern (1)
 Volume Group: 4

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 1		Volume Group 4		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	51.0%	60.7%	0.84	61.3%	0.83	42.3%	1.20	33.1%	1.54
Obstetrics	56.6%	37.3%	1.52	37.3%	0.03	19.5%	2.91	55.9%	1.01
Pediatrics	0.0%	67.4%	N/A	60.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	50.2%	61.9%	0.81	62.3%	0.81	42.5%	1.18	37.0%	1.36
Average Census (Patients)									
Adult Medical-Surgical	7.6	27.3	0.28	26.4	0.29	10.3	0.74	5.0	1.54
Obstetrics	1.1	4.7	0.24	4.3	0.26	1.2	0.92	1.1	1.01
Pediatrics	0.0	1.7	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	9.5	50.5	0.19	54.9	0.17	16.0	0.60	7.0	1.36
Average Length of Stay (Days)									
Adult Medical-Surgical	4.1	4.9	0.82	4.9	0.82	4.0	1.01	3.1	1.29
Obstetrics	1.9	2.4	0.80	2.5	0.77	2.0	0.96	2.0	0.96
Pediatrics	0.0	4.0	N/A	4.4	N/A	1.9	N/A	0.0	N/A
Total Hospital	3.7	5.3	0.69	5.2	0.71	4.2	0.88	3.1	1.19
Surgical Operations									
Inpatient	139	990	0.14	894	0.16	203	0.69	93	1.49
Outpatient	2,306	4,017	0.57	4,062	0.57	2,140	1.08	2,168	1.06
Inpatient as % of All Surgeries	5.7%	19.8%	0.29	18.0%	0.32	8.7%	0.66	4.1%	1.38
Outpatient Visits									
Non-Emergency Visits	106,360	141,022	0.75	182,049	0.58	62,243	1.71	105,104	1.01
Emergency Visits	10,049	17,305	0.58	17,809	0.56	12,695	0.79	8,596	1.17
Full-Time Equivalents (FTEs)									
Administrators	5.6	18.9	0.30	19.3	0.29	8.5	0.66	5.6	1.00
Nurses, Licensed	148.3	234.4	0.63	274.7	0.54	102.2	1.45	124.4	1.19
Ancillary Nursing Personnel	33.1	38.1	0.87	35.1	0.94	19.1	1.73	9.5	3.49
All Other Personnel	326.8	466.6	0.70	643.2	0.51	204.1	1.60	318.0	1.03
Total FTEs	513.9	758.0	0.68	972.4	0.53	333.9	1.54	457.6	1.12
FTEs per 100 Patient Census (Adjusted)									
Administrators	8.6	12.6	0.69	12.6	0.69	10.5	0.82	9.7	0.89
Nurses, Licensed	227.9	156.2	1.46	178.7	1.28	126.3	1.80	214.6	1.06
Ancillary Nursing Personnel	50.9	25.4	2.01	22.9	2.23	23.6	2.16	16.4	3.11
All Other Personnel	502.1	310.9	1.62	418.4	1.20	252.2	1.99	548.4	0.92
Total FTEs	789.5	505.0	1.56	632.6	1.25	412.6	1.91	789.1	1.00

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	19	Health Maintenance Organization (HMO)	Yes	Average Beds Used	1	Bassinets	2
Discharges	951	Preferred Provider Organization (PPO)	Yes	Discharges	11	Total Births	215
Inpatient Days	3,482			Inpatient Days	115	Newborn Days	343

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 09/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	15	688	2,790	51.0%	7.6	4.1
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	5	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	2	214	413	56.6%	1.1	1.9
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	2	49	279	38.2%	0.8	5.7
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	5	1	5.6	Surgical Personnel	4	2	5.1
Physicians & Dentists	11	5	13.9	Radiological Services Personnel	11	7	13.8
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	2	2	2.5
Registered Nurses	70	65	114.3	Occupational Therapists	4	1	4.3
Certified Nurse Midwives	1	0	1.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	10	9	17.8	Physical Therapists	6	0	6.0
Ancillary Nursing Personnel	14	31	33.1	Physical Therapy Assistants/Aides	2	0	2.0
Medical Assistants	4	7	10.4	Recreational Therapists	0	0	0.0
Physician Assistants	6	5	8.2	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	8	4	10.2	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	0	5.0	Social Workers	2	1	2.7
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	20	25	37.9
Health Info Mgmt-Administrators/Technicians	13	0	13.0	All Other Personnel	142	39	168.9
Pharmacy Personnel	19	12	25.6				
Clinical Laboratory Personnel	8	5	10.6				
				Total	369	221	513.9

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$88,948,610	52.3%	47.3%	1.11	42.3%	1.24	49.6%	1.06	50.5%	1.04
Medical Assistance	\$24,088,156	14.2%	14.4%	0.98	12.2%	1.16	14.0%	1.01	14.1%	1.01
Commercial	\$52,664,090	31.0%	32.9%	0.94	36.7%	0.84	32.3%	0.96	33.1%	0.94
All Other	\$4,288,970	2.5%	5.4%	0.47	8.8%	0.29	4.2%	0.61	2.3%	1.09
Deductions as % of Total Gross Patient Revenue										
Medicare	\$39,237,898	23.1%	36.1%	0.64	32.5%	0.71	35.7%	0.65	19.8%	1.17
Medical Assistance	\$15,173,490	8.9%	11.3%	0.79	9.6%	0.93	10.9%	0.82	9.9%	0.90
Commercial	\$25,018,867	14.7%	14.8%	1.00	18.5%	0.80	12.5%	1.17	16.6%	0.89
Charity Care	\$1,935,507	1.1%	0.7%	1.57	0.6%	1.89	0.8%	1.42	1.1%	1.07
Bad Debt	\$825,774	0.5%	0.9%	0.55	0.9%	0.52	1.2%	0.40	0.3%	1.40
All Other	\$903,636	0.5%	3.0%	0.17	4.8%	0.11	2.4%	0.22	1.0%	0.56
Total Deductions	\$83,095,172	48.9%	66.8%	0.73	67.0%	0.73	63.6%	0.77	48.7%	1.00
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	13.3%	5.7%	2.31	4.8%	2.78	3.6%	3.73	19.1%	0.70	
Net Gains/Losses as % of Net Income	390.1%	N/A	N/A	5,067.6%	0.08	N/A	N/A	16.1%	24.25	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$50,038,033	53.3%	41.8%	1.28	43.9%	1.21	45.9%	1.16	55.4%	0.96
Supplies & Services	\$37,445,923	39.9%	52.2%	0.76	48.8%	0.82	47.4%	0.84	37.5%	1.06
Capital Component	\$6,324,034	6.7%	6.0%	1.12	7.3%	0.93	6.6%	1.02	7.2%	0.94
Fiscal Statistics										
Operating Margin (%)	6.4%	5.7%	1.12	4.7%	1.36	9.4%	0.68	8.4%	0.76	
Total Hospital Net Income (%)	-2.4%	3.5%	N/A	-0.1%	24.34	6.9%	N/A	9.9%	N/A	
Return on Equity (%)	-2.0%	1.4%	N/A	0.0%	48.17	3.4%	N/A	8.3%	N/A	
Current Ratio	3.1	3.9	0.81	3.2	0.97	12.0	0.26	2.6	1.19	
Days in Net Patient Accounts Receivable	46.2	91.7	0.50	71.6	0.65	51.1	0.90	43.4	1.06	
Average Payment Period	67.1	91.7	0.73	90.2	0.74	42.5	1.58	97.0	0.69	
Equity Financing (%)	54.0%	59.1%	0.91	50.6%	1.07	70.3%	0.77	51.4%	1.05	
Long-Term Debt to Equity Ratio	0.6	0.4	1.33	0.5	1.20	0.1	5.64	0.6	1.01	
Times Interest Earned	-0.6	5.7	N/A	0.9	N/A	10.4	N/A	7.7	N/A	
Total Asset Turnover	0.9	0.4	2.20	0.4	2.06	0.5	1.81	0.8	1.11	
Average Age of Plant (Years)	9.0	18.1	0.50	15.8	0.57	11.6	0.78	8.3	1.09	
Increase (Decrease) Total Net Patient Revenue	8.7%	3.5%	2.47	5.2%	1.68	3.2%	2.69	16.8%	0.52	
Outpatient Gross Revenue (% of Total GPR)	85.3%	66.2%	1.29	63.7%	1.34	79.4%	1.08	87.7%	0.97	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,047	\$19,849	0.81	\$21,625	0.74	\$11,983	1.34	\$15,943	1.01	
Inpatient Net Revenue per Day	\$4,292	\$3,697	1.16	\$4,090	1.05	\$2,623	1.64	\$4,697	0.91	
Outpatient Net Revenue per Visit	\$621	\$819	0.76	\$759	0.82	\$907	0.68	\$586	1.06	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$169,989,826	Cash & Cash Equivalents	\$3,091,433	Current Liabilities	\$16,444,652
Less Deductions	\$83,095,172	Net Patient Receivables	\$10,997,694	Long-Term Debt	\$32,717,164
Net Patient Revenue	\$86,894,654	Other Receivables	\$3,219,610	Other Liabilities	\$1,043,316
Plus Other Revenue	\$13,324,981			Subtotal	\$50,205,132
Total Revenue	\$100,219,635	Land, Buildings & Equipment (Net)	\$47,959,433		
Less Expenses	\$93,807,990	Other Assets	\$43,865,393	Unrestricted Fund Balance	\$58,928,431
Non-Operating Gains/Losses	-\$8,621,689			Restricted Fund Balance	\$680,528
Net Income	-\$2,210,044	Total Assets	\$109,133,563	Total Liabilities & Fund Balance	\$109,133,563