

119 Marshfield Medical Center – Rice Lake
 1700 West Stout Street
 Rice Lake, WI 54868
 715-234-1515

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Barron
 Analysis Area: West Central (5A)
 Volume Group: 6

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 5A		Volume Group 6		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	45.3%	60.7%	0.75	51.4%	0.88	62.5%	0.72	43.6%	1.04
Obstetrics	22.7%	37.3%	0.61	29.2%	0.06	29.3%	0.77	23.4%	0.97
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	84.5%	N/A	0.0%	N/A
Total Hospital	41.0%	61.9%	0.66	51.8%	0.79	58.2%	0.70	42.8%	0.96
Average Census (Patients)									
Adult Medical-Surgical	12.2	27.3	0.45	12.6	0.97	36.5	0.34	11.8	1.04
Obstetrics	1.8	4.7	0.38	2.0	0.89	4.8	0.38	1.9	0.97
Pediatrics	0.0	1.7	N/A	0.0	N/A	4.5	N/A	0.0	N/A
Total Hospital	16.4	50.5	0.33	19.0	0.86	68.8	0.24	17.1	0.96
Average Length of Stay (Days)									
Adult Medical-Surgical	4.2	4.9	0.86	4.5	0.95	4.8	0.88	3.9	1.09
Obstetrics	2.0	2.4	0.84	2.1	0.95	2.4	0.84	1.9	1.04
Pediatrics	0.0	4.0	N/A	0.0	N/A	3.5	N/A	0.0	N/A
Total Hospital	3.9	5.3	0.73	4.6	0.84	5.0	0.77	3.7	1.04
Surgical Operations									
Inpatient	275	990	0.28	339	0.81	1,312	0.21	296	0.93
Outpatient	4,533	4,017	1.13	2,633	1.72	5,549	0.82	4,972	0.91
Inpatient as % of All Surgeries	5.7%	19.8%	0.29	11.4%	0.50	19.1%	0.30	5.6%	1.02
Outpatient Visits									
Non-Emergency Visits	84,533	141,022	0.60	82,166	1.03	238,140	0.35	161,820	0.52
Emergency Visits	14,714	17,305	0.85	8,774	1.68	27,894	0.53	13,207	1.11
Full-Time Equivalents (FTEs)									
Administrators	3.0	18.9	0.16	10.2	0.30	19.9	0.15	0.0	N/A
Nurses, Licensed	130.4	234.4	0.56	129.2	1.01	376.4	0.35	121.2	1.08
Ancillary Nursing Personnel	12.4	38.1	0.33	20.8	0.60	51.2	0.24	28.4	0.44
All Other Personnel	236.7	466.6	0.51	279.2	0.85	706.7	0.33	224.6	1.05
Total FTEs	382.4	758.0	0.50	439.4	0.87	1,154.3	0.33	374.1	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	2.0	12.6	0.16	12.5	0.16	9.1	0.22	0.0	N/A
Nurses, Licensed	85.7	156.2	0.55	158.9	0.54	172.3	0.50	66.2	1.30
Ancillary Nursing Personnel	8.2	25.4	0.32	25.5	0.32	23.4	0.35	15.5	0.53
All Other Personnel	155.7	310.9	0.50	343.4	0.45	323.5	0.48	122.7	1.27
Total FTEs	251.5	505.0	0.50	540.3	0.47	528.4	0.48	204.4	1.23

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	40	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	8
Discharges	1,550	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	311
Inpatient Days	5,989			Inpatient Days	0	Newborn Days	566

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	27	1,051	4,464	45.3%	12.2	4.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	8	327	662	22.7%	1.8	2.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	5	172	863	47.3%	2.4	5.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	6	5	6.7
Physicians & Dentists	19	7	19.5	Radiological Services Personnel	18	8	20.6
Medical & Dental Residents	0	0	0.0	Sonographers	2	8	6.5
Dental Hygienists	0	0	0.0	Respiratory Therapists	13	2	13.0
Registered Nurses	86	70	117.9	Occupational Therapists	4	1	4.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	5	3	7.4
Ancillary Nursing Personnel	8	20	12.4	Physical Therapy Assistants/Aides	0	0	0.0
Medical Assistants	12	3	14.2	Recreational Therapists	0	0	0.0
Physician Assistants	3	1	3.0	Dietitians & Nutritionists	2	2	2.8
Nurse Practitioners	5	1	5.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	4	4	5.8	Social Workers	0	3	1.9
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	51	37	69.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	28	10	31.9
Pharmacy Personnel	16	9	17.1				
Clinical Laboratory Personnel	15	4	17.8				
				Total	301	198	382.4

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	5A Value	Ratio	6 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$163,196,601	54.4%	47.3%	1.15	51.1%	1.06	43.9%	1.24	54.3%	1.00
Medical Assistance	\$35,723,950	11.9%	14.4%	0.83	12.0%	0.99	19.1%	0.62	13.2%	0.90
Commercial	\$71,700,709	23.9%	32.9%	0.73	32.3%	0.74	32.6%	0.73	24.8%	0.96
All Other	\$29,613,800	9.9%	5.4%	1.82	4.6%	2.14	4.4%	2.25	7.7%	1.27
Deductions as % of Total Gross Patient Revenue										
Medicare	\$115,064,898	38.3%	36.1%	1.06	34.5%	1.11	34.9%	1.10	36.4%	1.05
Medical Assistance	\$30,293,160	10.1%	11.3%	0.89	8.8%	1.15	14.9%	0.68	9.5%	1.06
Commercial	\$20,917,207	7.0%	14.8%	0.47	10.3%	0.67	13.7%	0.51	5.7%	1.23
Charity Care	\$961,418	0.3%	0.7%	0.44	0.5%	0.66	0.6%	0.55	0.5%	0.68
Bad Debt	\$2,381,268	0.8%	0.9%	0.91	0.9%	0.90	0.9%	0.86	1.0%	0.83
All Other	\$18,920,711	6.3%	3.0%	2.07	3.0%	2.10	2.7%	2.30	4.7%	1.35
Total Deductions	\$188,538,662	62.8%	66.8%	0.94	58.0%	1.08	67.7%	0.93	57.7%	1.09
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.6%	5.7%	0.10		3.6%	0.17	6.5%	0.09	0.5%	1.25
Net Gains/Losses as % of Net Income	N/A	N/A	N/A		136.6%	N/A	N/A	N/A	32.3%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$49,835,217	38.3%	41.8%	0.92	49.3%	0.78	42.9%	0.89	45.2%	0.85
Supplies & Services	\$74,841,807	57.5%	52.2%	1.10	45.8%	1.25	50.0%	1.15	50.7%	1.13
Capital Component	\$5,488,149	4.2%	6.0%	0.70	4.9%	0.87	7.1%	0.59	4.1%	1.03
Fiscal Statistics										
Operating Margin (%)	-15.8%	5.7%	N/A		0.5%	N/A	8.3%	N/A	12.3%	N/A
Total Hospital Net Income (%)	-12.6%	3.5%	N/A		-1.3%	9.36	6.4%	N/A	17.2%	N/A
Return on Equity (%)	-0.5%	1.4%	N/A		-0.2%	2.28	1.6%	N/A	0.9%	N/A
Current Ratio	1.5	3.9	0.39		1.7	0.90	4.0	0.38	2.8	0.54
Days in Net Patient Accounts Receivable	1,080.9	91.7	11.79		260.0	4.16	126.5	8.54	718.4	1.50
Average Payment Period	1,170.6	91.7	12.77		309.6	3.78	146.1	8.01	729.6	1.60
Equity Financing (%)	37.8%	59.1%	0.64		43.6%	0.87	57.6%	0.66	47.4%	0.80
Long-Term Debt to Equity Ratio	1.2	0.4	2.86		0.9	1.31	0.5	2.61	0.8	1.43
Times Interest Earned	-17.4	5.7	N/A		-2.9	6.04	6.7	N/A	24.2	N/A
Total Asset Turnover	0.0	0.4	0.09		0.2	0.23	0.3	0.14	0.1	0.72
Average Age of Plant (Years)	208.7	18.1	11.50		52.7	3.96	22.6	9.22	209.4	1.00
Increase (Decrease) Total Net Patient Revenue	-31.9%	3.5%	N/A		-1.2%	25.55	-0.3%	106.13	12.3%	N/A
Outpatient Gross Revenue (% of Total GPR)	89.3%	66.2%	1.35		76.7%	1.16	68.3%	1.31	90.7%	0.98
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,368	\$19,849	0.57		\$16,058	0.71	\$18,944	0.60	\$9,679	1.17
Inpatient Net Revenue per Day	\$2,957	\$3,697	0.80		\$3,281	0.90	\$3,762	0.79	\$2,619	1.13
Outpatient Net Revenue per Visit	\$972	\$819	1.19		\$891	1.09	\$679	1.43	\$866	1.12

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$300,235,060	Cash & Cash Equivalents	\$25,498,240	Current Liabilities	\$403,436,555
Less Deductions	\$188,538,662	Net Patient Receivables	\$330,761,573	Long-Term Debt	\$1,376,262,435
Net Patient Revenue	\$111,696,398	Other Receivables	\$133,522,567	Other Liabilities	\$116,079,447
Plus Other Revenue	\$671,421			Subtotal	\$1,895,778,437
Total Revenue	\$112,367,820	Land, Buildings & Equipment (Net)	\$1,150,751,072	Unrestricted Fund Balance	\$1,152,913,143
Less Expenses	\$130,165,173	Other Assets	\$1,408,158,130	Restricted Fund Balance	\$113,689,294
Non-Operating Gains/Losses	\$3,248,157			Total Liabilities & Fund Balance	\$3,048,691,580
Net Income	-\$14,549,196	Total Assets	\$3,048,691,582		