121 SSM Health Ripon Communi 845 Parkside Street Ripon, WI 54971 920-748-3101	ty Hospital		Fiscal Type: Contro	GN Cr	/01 to 12/31 MS itical Access Ho eligious Organiz	•	County: Analysis A Volume G	rea: Lak	d du Lac e Winnebago (3	3)
			All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2022 vs. 2021	
Selected Utilization Statistics		FY 2022	Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)										
Adult Medical-Surgical		31.2%	60.7%	0.51	54.5%	0.57	15.0%	2.08	35.8%	0.87
Obstetrics		0.0%	37.3%	N/A	24.1%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics		0.0%	67.4%	N/A	27.0%	N/A	59.0%	N/A	0.0%	N/A
Total Hospital		31.2%	61.9%	0.50	49.9%	0.62	19.9%	1.57	29.3%	1.07
Average Census (Patients)										
Adult Medical-Surgical		4.1	27.3	0.15	24.1	0.17	2.6	1.59	4.6	0.87
Obstetrics		0.0	4.7	N/A	3.8	N/A	0.0	N/A	0.0	N/A
Pediatrics		0.0	1.7	N/A	0.4	N/A	0.2	N/A	0.0	N/A
Total Hospital		4.1	50.5	0.08	36.8	0.11	3.5	1.15	4.7	0.87
Average Length of Stay (Days)										
Adult Medical-Surgical		4.3	4.9	0.87	4.4	0.98	3.9	1.09	4.3	0.99
Obstetrics		0.0	2.4	N/A	2.2	N/A	0.0	N/A	0.0	N/A
Pediatrics		0.0	4.0	N/A	2.5	N/A	2.5	N/A	0.0	N/A
Total Hospital		4.4	5.3	0.84	4.5	0.99	4.8	0.92	4.3	1.02
Surgical Operations										
Inpatient		80	990	0.08	983	0.08	64	1.25	97	0.82
Outpatient		571	4,017	0.14	5,820	0.10	1,572	0.36	805	0.71
Inpatient as % of All Surgeries	S	12.3%	19.8%	0.62	14.4%	0.85	3.9%	3.14	10.8%	1.14
Outpatient Visits							~~ ~~~			
Non-Emergency Visits		22,455	141,022	0.16	100,022	0.22	20,590	1.09	20,163	1.11
Emergency Visits		9,520	17,305	0.55	15,835	0.60	4,256	2.24	9,039	1.05
Full-Time Equivalents (FTEs)										
Administrators		1.0	18.9	0.05	12.5	0.08	3.1	0.32	1.0	1.00
Nurses, Licensed		33.3	234.4	0.14	175.4	0.19	36.9	0.90	30.7	1.08
Ancillary Nursing Personnel		0.0	38.1	N/A	8.4	N/A	6.4	N/A	0.0	N/A
All Other Personnel		74.2	466.6	0.16	288.1	0.26	63.8	1.16	62.2	1.19
Total FTEs		108.4	758.0	0.14	484.4	0.22	110.2	0.98	93.9	1.16
FTEs per 100 Patient Census (Adjusted)		40.0	0.07			40 F	0.40	~ ~	o 10
Administrators		3.1	12.6	0.25	9.6	0.32	16.5	0.19	6.3	0.49
Nurses, Licensed		103.4	156.2	0.66	135.1	0.77	195.6	0.53	192.8	0.54
Ancillary Nursing Personnel		0.0	25.4	N/A	6.4	N/A	33.9	N/A	0.0	N/A
All Other Personnel		230.6	310.9	0.74	221.8	1.04	338.7	0.68	391.3	0.59
Total FTEs		337.1	505.0	0.67	372.9	0.90	584.8	0.58	590.3	0.57
Total Hospital:	10	Contract with:			care-certified Swing Beds:				Nursery:	
Beds Set Up & Staffed	13	Health Maintenance	Yes		verage Beds Used ischarges		0	Bassin		0
Discharges	334	Organization (HMO)	103				4 387	Total Births		0
Inpatient Days	1,480	Preferred Provider		Inp	Inpatient Days			Newborn Days		0
		Organization (PPO)	Yes							

121 SSM Health Ripon Community Hospital

Ripon, WI 54971

	Level of	Beds Set Up & Staffed	Discharges &	Patient Days	Occupancy	Average Census	Average Length of Stay	
Inpatient Service Area	Service*	12/31/2022	Transfers**	of Care	Rate (%)	(Patients)	(Days)	
General Medical-Surgical								
Adult Medical-Surgical, Acute	1	13	344	1,480	31.2%	4.1	4.3	
Orthopedic	2	0	0	0	0.0%	0.0	0.0	
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0	
Hospice	2	0	0	0	0.0%	0.0	0.0	
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0	
Other Acute	3	0	0	0	0.0%	0.0	0.0	
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0	
Obstetrics	3	0	0	0	0.0%	0.0	0.0	
Psychiatric	3	0	0	0	0.0%	0.0	0.0	
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0	
ICU/CCU								
Medical-Surgical Intensive Care	1	0	0	0	0.0%	0.0	0.0	
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0	
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Burn Care	3	0	0	0	0.0%	0.0	0.0	
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0	
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0	
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0	
Subacute care	3	0	0	0	0.0%	0.0	0.0	
Other inpatient	3	0	0	0	0.0%	0.0	0.0	

Note: data should be used only in rows; do not summarize columns. ** Transfers, which may be estimated, refer only to those between units. * 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

	Number	Number	Number			Number	Number	Numbe
Occupation	Full-Time	Part-Time	FTE	Occupation		Full-Time	Part-Time	FTE
Administrators/Assistant Administrators	1	0	1.0	Surgical Personnel		0	1	0.8
Physicians & Dentists	4	4	6.7	Radiological Services Personnel		4	8	10.9
Medical & Dental Residents	0	0	0.0	Sonographers		0	2	1.4
Dental Hygienists	0	0	0.0	Respiratory Therapists		1	2	2.4
Registered Nurses	15	23	29.8	Occupational Therapists		0	1	0.7
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides		0	0	0.0
Licensed Practical Nurses	0	2	1.4	Physical Therapists		3	2	4.4
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides		0	0	0.0
Medical Assistants	0	0	0.0	Recreational Therapists		0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists		0	0	0.0
Nurse Practitioners	0	0	0.0	Psychologists		0	0	0.0
Certified Registered Nurse Anesthetists	2	0	2.0	Social Workers		0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals		9	15	16.9
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel		14	19	26.9
Pharmacy Personnel	0	4	3.1		Total	53	83	108.4
Clinical Laboratory Personnel	0	0	0.0					

121 SSM Health Ripon Community Hospital

121 SSM Health Ripon Commu	nity Hospital									
Ripon, WI 54971			All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021	
Selected Financial Statistics		FY 2022	Value	Ratio	3 Value	Ratio	1 Value	Ratio	FY 2021	Ratio
Gross Revenue as % of Total	Gross Patient Revenue									
Medicare	\$41,832,483	53.2%	47.3%	1.12	49.2%	1.08	47.0%	1.13	51.6%	1.03
Medical Assistance	\$7,470,035	9.5%	14.4%	0.66	11.5%	0.83	13.0%	0.73	8.8%	1.07
Commercial	\$27,138,264	34.5%	32.9%	1.05	35.7%	0.97	36.0%	0.96	36.1%	0.96
All Other	\$2,243,967	2.9%	5.4%	0.53	3.6%	0.79	4.0%	0.71	3.5%	0.80
Deductions as % of Total Gro	ss Patient Revenue									
Medicare	\$25,137,955	31.9%	36.1%	0.88	35.4%	0.90	26.2%	1.22	30.1%	1.06
Medical Assistance	\$6,658,199	8.5%	11.3%	0.75	9.0%	0.94	9.3%	0.91	6.9%	1.23
Commercial	\$9,916,044	12.6%	14.8%	0.85	14.6%	0.86	11.3%	1.12	13.2%	0.96
Charity Care	\$332,295	0.4%	0.7%	0.58	0.6%	0.66	0.7%	0.61	0.5%	0.80
Bad Debt	\$2,283,579	2.9%	0.9%	3.31	1.3%	2.25	1.5%	1.87	3.0%	0.98
All Other	\$1,345,216	1.7%	3.0%	0.56	2.4%	0.72	2.2%	0.76	1.6%	1.06
Total Deductions	\$45,673,288	58.0%	66.8%	0.87	63.4%	0.92	51.3%	1.13	55.2%	1.05
Other Revenue & Net Gains or Losses										
Other Revenue as % of Tota	l Revenue	0.7%	5.7%	0.12	2.8%	0.25	4.8%	0.15	3.0%	0.24
Net Gains/Losses as % of N	et Income	N/A	N/A	N/A	12.3%	N/A	11.4%	N/A	N/A	N/A
Expenses as % of Total Expen										
Salary/Fringe Benefits	\$13,619,564	41.1%	41.8%	0.98	36.0%	1.14	49.1%	0.84	46.5%	0.88
Supplies & Services	\$15,452,644	46.6%	52.2%	0.89	57.6%	0.81	43.7%	1.07	39.6%	1.18
Capital Component	\$4,067,883	12.3%	6.0%	2.05	6.4%	1.92	7.2%	1.71	14.0%	0.88
Fiscal Statistics										
Operating Margin (%)		0.3%	5.7%	0.06	13.7%	0.02	6.2%	0.05	12.4%	0.03
Total Hospital Net Income (%)		0.3%	3.5%	0.08	15.3%	0.02	6.9%	0.04	12.4%	0.02
Return on Equity (%)		0.2%	1.4%	0.11	10.4%	0.02	7.1%	0.02	12.3%	0.01
Current Ratio		31.2	3.9	8.03	21.6	1.44	3.3	9.54	1.7	18.17
Days in Net Patient Accounts Receivable		52.8	91.7	0.58	51.2	1.03	58.5	0.90	76.1	0.69
Average Payment Period		12.7	91.7	0.14	20.4	0.62	38.2	0.33	57.2	0.22
Equity Financing (%)		37.3%	59.1%	0.63	86.3%	0.43	49.5%	0.75	64.8%	0.58
Long-Term Debt to Equity R	atio	1.6	0.4	3.76	0.1	23.99	0.8	2.07	1.5	1.02
Times Interest Earned		1.1	5.7	0.19	38.3	0.03	6.4	0.17	4.4	0.25
Total Asset Turnover		0.6	0.4	1.40	0.7	0.88	1.0	0.57	1.0	0.59
Average Age of Plant (Years	-)	5.2	18.1	0.28	8.4	0.61	7.1	0.72	4.3	1.20
Increase (Decrease) Total N	et Patient Revenue	2.7%	3.5%	0.77	0.5%	5.57	8.5%	0.32	25.4%	0.11
Outpatient Gross Revenue (% of Total GPR)	86.5%	66.2%	1.31	71.7%	1.21	81.4%	1.06	70.6%	1.23
Net Revenue Statistics										
Inpatient Net Revenue per D)ischarge	\$17,448	\$19,849	0.88	\$13,523	1.29	\$19,261	0.91	\$31,490	0.55
Inpatient Net Revenue per D	Day	\$3,087	\$3,697	0.83	\$2,966	1.04	\$2,916	1.06	\$6,708	0.46
Outpatient Net Revenue per	Visit	\$920	\$819	1.12	\$832	1.11	\$812	1.13	\$735	1.25
Income State	Assets				Liabili	d Balances				
Gross Patient Revenue (GPR)	\$78,684,749	Cash & Cash Equivalents			\$0	Curre	nt Liabilities		\$1	,057,822
Less Deductions	\$45,673,288	Net Patient	Receivables		\$4,774,750	Long-	Term Debt	\$33,283,057		
Net Patient Revenue	\$33,011,461	Other Rece	eivables		\$534,195 Othe		Other Liabilities		\$1,214,832	
Plus Other Revenue	\$233,260						Subtotal		\$35,555,711	
Total Revenue	\$33,244,721	Land, Build	lings & Equipmen	\$22,347,772						
Less Expenses	\$33,140,091		Other Assets				stricted Fund Ba	lance	\$21	,175,343
Non-Operating Gains/Losses	-\$13,090			\$29,074,336		icted Fund Bala		\$0		
Net Income	\$91,540	Total Asset	S		\$56,731,053	Total	Liabilities & Fun	d Balance	\$56	6,731,054