

128 Spooner Health
 1280 Chandler Drive
 Spooner, WI 54801
 715-635-2111

Fiscal Year: 04/01 to 03/31
 Type: GMS
 Critical Access Hospital
 Control: Other Not-For-Profit

County: Washburn
 Analysis Area: Western Lake Superior (7)
 Volume Group: 2

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 7		Volume Group 2		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	16.7%	60.7%	0.28	29.8%	0.56	20.4%	0.82	11.1%	1.51
Obstetrics	0.0%	37.3%	N/A	23.9%	N/A	19.3%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	18.5%	61.9%	0.30	32.0%	0.58	21.1%	0.87	14.1%	1.31
Average Census (Patients)									
Adult Medical-Surgical	3.3	27.3	0.12	5.9	0.57	3.3	1.03	2.2	1.51
Obstetrics	0.0	4.7	N/A	1.1	N/A	0.8	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	3.7	50.5	0.07	7.4	0.50	3.9	0.96	2.8	1.31
Average Length of Stay (Days)									
Adult Medical-Surgical	4.6	4.9	0.93	4.2	1.10	4.1	1.12	3.6	1.27
Obstetrics	0.0	2.4	N/A	2.2	N/A	1.9	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.5	5.3	0.85	4.4	1.02	3.5	1.27	3.6	1.23
Surgical Operations									
Inpatient	3	990	0.00	57	0.05	181	0.02	0	N/A
Outpatient	380	4,017	0.09	1,029	0.37	1,361	0.28	296	1.28
Inpatient as % of All Surgeries	0.8%	19.8%	0.04	5.2%	0.15	11.7%	0.07	0.0%	N/A
Outpatient Visits									
Non-Emergency Visits	24,271	141,022	0.17	36,461	0.67	43,437	0.56	20,195	1.20
Emergency Visits	6,873	17,305	0.40	7,164	0.96	4,927	1.39	5,930	1.16
Full-Time Equivalents (FTEs)									
Administrators	3.0	18.9	0.16	1.9	1.56	7.3	0.41	3.0	1.00
Nurses, Licensed	32.1	234.4	0.14	66.2	0.48	46.6	0.69	31.3	1.02
Ancillary Nursing Personnel	3.0	38.1	0.08	8.0	0.38	9.1	0.33	2.8	1.07
All Other Personnel	82.5	466.6	0.18	159.0	0.52	110.7	0.75	80.1	1.03
Total FTEs	120.6	758.0	0.16	235.1	0.51	173.6	0.69	117.2	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	10.7	12.6	0.85	3.4	3.15	33.5	0.32	13.9	0.77
Nurses, Licensed	114.2	156.2	0.73	117.1	0.98	213.4	0.54	144.6	0.79
Ancillary Nursing Personnel	10.8	25.4	0.42	14.2	0.76	41.6	0.26	13.1	0.83
All Other Personnel	294.1	310.9	0.95	281.4	1.05	507.2	0.58	370.4	0.79
Total FTEs	429.8	505.0	0.85	416.0	1.03	795.7	0.54	542.0	0.79

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	20	Health Maintenance Organization (HMO)	Yes	Average Beds Used	3	Bassinets	0
Discharges	301	Preferred Provider Organization (PPO)	Yes	Discharges	21	Total Births	0
Inpatient Days	1,347			Inpatient Days	255	Newborn Days	0

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 03/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	20	265	1,220	16.7%	3.3	4.6
Orthopedic	5	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	4	0	0	0	0.0%	0.0	0.0
Hospice	4	0	2	3	0.0%	0.0	1.5
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	30	105	0.0%	0.3	3.5
Cardiac Intensive Unit	5	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	5	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	5	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	2	0	4	19	0.0%	0.1	4.8

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	3	0	3.0	Surgical Personnel	1	0	1.0
Physicians & Dentists	3	2	3.6	Radiological Services Personnel	8	2	8.7
Medical & Dental Residents	0	0	0.0	Sonographers	0	0	0.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	0	1	0.8
Registered Nurses	23	8	28.3	Occupational Therapists	2	0	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	1	0	1.0
Licensed Practical Nurses	0	0	0.0	Physical Therapists	3	2	4.3
Ancillary Nursing Personnel	0	5	3.0	Physical Therapy Assistants/Aides	2	3	3.3
Medical Assistants	1	0	1.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	0	0	0.0
Nurse Practitioners	0	1	0.8	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	3	0	3.0	Social Workers	1	0	1.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	4	5	7.1
Health Info Mgmt-Administrators/Technicians	1	1	1.9	All Other Personnel	30	7	33.0
Pharmacy Personnel	5	1	5.0				
Clinical Laboratory Personnel	8	1	9.0				
				Total	99	39	120.6

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			All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
Selected Financial Statistics			FY 2022	Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Gross Revenue as % of Total Gross Patient Revenue											
Medicare	\$34,164,386	56.1%	47.3%	1.19	50.8%	1.10	47.2%	1.19	57.6%	0.97	
Medical Assistance	\$9,830,791	16.1%	14.4%	1.12	17.0%	0.95	12.9%	1.26	15.4%	1.05	
Commercial	\$12,265,886	20.1%	32.9%	0.61	26.8%	0.75	35.1%	0.57	20.0%	1.01	
All Other	\$4,655,842	7.6%	5.4%	1.41	5.4%	1.42	4.8%	1.58	7.1%	1.08	
Deductions as % of Total Gross Patient Revenue											
Medicare	\$16,655,154	27.3%	36.1%	0.76	27.6%	0.99	29.4%	0.93	27.6%	0.99	
Medical Assistance	\$8,215,027	13.5%	11.3%	1.20	11.5%	1.17	9.6%	1.41	10.8%	1.24	
Commercial	\$2,139,168	3.5%	14.8%	0.24	5.6%	0.63	13.1%	0.27	4.5%	0.78	
Charity Care	\$269,113	0.4%	0.7%	0.61	0.5%	0.84	0.6%	0.74	0.7%	0.61	
Bad Debt	\$464,464	0.8%	0.9%	0.87	1.7%	0.46	1.1%	0.66	1.3%	0.60	
All Other	\$3,179,228	5.2%	3.0%	1.72	2.7%	1.90	3.3%	1.59	3.9%	1.33	
Total Deductions	\$30,922,154	50.8%	66.8%	0.76	49.6%	1.02	57.1%	0.89	48.8%	1.04	
Other Revenue & Net Gains or Losses											
Other Revenue as % of Total Revenue		3.1%	5.7%	0.55	2.1%	1.53	4.1%	0.76	18.5%	0.17	
Net Gains/Losses as % of Net Income		66.2%	N/A	N/A	N/A	N/A	N/A	N/A	16.6%	3.99	
Expenses as % of Total Expenses											
Salary/Fringe Benefits	\$11,418,181	37.5%	41.8%	0.90	51.1%	0.73	46.6%	0.80	40.5%	0.93	
Supplies & Services	\$15,856,766	52.1%	52.2%	1.00	41.8%	1.24	47.2%	1.10	46.4%	1.12	
Capital Component	\$3,176,834	10.4%	6.0%	1.74	7.1%	1.47	6.2%	1.68	13.1%	0.80	
Fiscal Statistics											
Operating Margin (%)		1.7%	5.7%	0.29	9.7%	0.17	11.8%	0.14	16.7%	0.10	
Total Hospital Net Income (%)		4.8%	3.5%	1.37	7.8%	0.61	11.1%	0.43	19.4%	0.25	
Return on Equity (%)		2.3%	1.4%	1.63	0.8%	2.79	0.8%	2.85	9.4%	0.25	
Current Ratio		1.2	3.9	0.32	2.0	0.61	1.6	0.76	2.2	0.56	
Days in Net Patient Accounts Receivable		33.6	91.7	0.37	350.9	0.10	569.1	0.06	39.2	0.86	
Average Payment Period		90.8	91.7	0.99	484.3	0.19	772.8	0.12	143.7	0.63	
Equity Financing (%)		63.9%	59.1%	1.08	44.7%	1.43	39.2%	1.63	60.4%	1.06	
Long-Term Debt to Equity Ratio		0.4	0.4	0.93	0.9	0.44	1.1	0.35	0.4	0.95	
Times Interest Earned		3.4	5.7	0.59	15.8	0.21	17.1	0.20	10.3	0.33	
Total Asset Turnover		0.5	0.4	1.12	0.1	4.31	0.1	6.34	0.5	1.00	
Average Age of Plant (Years)		6.9	18.1	0.38	53.6	0.13	99.6	0.07	5.1	1.34	
Increase (Decrease) Total Net Patient Revenue		15.5%	3.5%	4.39	7.6%	2.05	2.2%	7.06	-4.1%	N/A	
Outpatient Gross Revenue (% of Total GPR)		87.3%	66.2%	1.32	87.2%	1.00	81.7%	1.07	87.9%	0.99	
Net Revenue Statistics											
Inpatient Net Revenue per Discharge		\$14,731	\$19,849	0.74	\$16,587	0.89	\$21,242	0.69	\$12,300	1.20	
Inpatient Net Revenue per Day		\$3,041	\$3,697	0.82	\$3,340	0.91	\$4,286	0.71	\$2,784	1.09	
Outpatient Net Revenue per Visit		\$826	\$819	1.01	\$1,067	0.77	\$728	1.13	\$863	0.96	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$60,916,902	Cash & Cash Equivalents	\$4,790,714	Current Liabilities	\$7,055,139
Less Deductions	\$30,922,154	Net Patient Receivables	\$2,764,159	Long-Term Debt	\$16,421,498
Net Patient Revenue	\$29,994,748	Other Receivables	\$268,275	Other Liabilities	\$379,115
Plus Other Revenue	\$974,601			Subtotal	\$23,855,752
Total Revenue	\$30,969,349	Land, Buildings & Equipment (Net)	\$21,466,259	Unrestricted Fund Balance	\$42,164,866
Less Expenses	\$30,451,781	Other Assets	\$36,731,210	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$1,013,630			Total Liabilities & Fund Balance	\$66,020,618
Net Income	\$1,531,198	Total Assets	\$66,020,617		