

133 Door County Medical Center
 323 South 18th Avenue
 Sturgeon Bay, WI 54235
 920-743-5566

Fiscal Year: 07/01 to 06/30
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Door
 Analysis Area: Northeastern (4)
 Volume Group: 5

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 4		Volume Group 5		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	61.8%	60.7%	1.02	62.0%	1.00	58.7%	1.05	42.0%	1.47
Obstetrics	22.4%	37.3%	0.60	34.4%	0.03	29.8%	0.75	15.3%	1.46
Pediatrics	0.0%	67.4%	N/A	14.3%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	52.6%	61.9%	0.85	56.6%	0.93	59.2%	0.89	42.5%	1.24
Average Census (Patients)									
Adult Medical-Surgical	9.9	27.3	0.36	27.3	0.36	18.7	0.53	6.7	1.47
Obstetrics	1.1	4.7	0.24	3.8	0.29	2.5	0.44	0.8	1.46
Pediatrics	0.0	1.7	N/A	0.3	N/A	0.0	N/A	0.0	N/A
Total Hospital	13.1	50.5	0.26	46.9	0.28	35.1	0.37	10.6	1.24
Average Length of Stay (Days)									
Adult Medical-Surgical	4.8	4.9	0.97	4.6	1.04	4.5	1.06	3.3	1.43
Obstetrics	2.3	2.4	0.97	2.3	1.02	2.2	1.06	2.0	1.19
Pediatrics	0.0	4.0	N/A	2.6	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.8	5.3	0.54	4.8	0.60	4.6	0.61	2.1	1.36
Surgical Operations									
Inpatient	232	990	0.23	796	0.29	526	0.44	277	0.84
Outpatient	3,248	4,017	0.81	5,614	0.58	3,165	1.03	3,180	1.02
Inpatient as % of All Surgeries	6.7%	19.8%	0.34	12.4%	0.54	14.3%	0.47	8.0%	0.83
Outpatient Visits									
Non-Emergency Visits	200,576	141,022	1.42	209,631	0.96	102,926	1.95	167,489	1.20
Emergency Visits	15,892	17,305	0.92	18,500	0.86	18,037	0.88	10,087	1.58
Full-Time Equivalents (FTEs)									
Administrators	55.6	18.9	2.94	21.3	2.61	17.9	3.11	33.2	1.67
Nurses, Licensed	119.4	234.4	0.51	265.2	0.45	148.0	0.81	120.8	0.99
Ancillary Nursing Personnel	5.4	38.1	0.14	40.3	0.13	25.5	0.21	8.3	0.65
All Other Personnel	355.4	466.6	0.76	448.1	0.79	271.6	1.31	357.8	0.99
Total FTEs	535.7	758.0	0.71	775.0	0.69	463.0	1.16	520.1	1.03
FTEs per 100 Patient Census (Adjusted)									
Administrators	49.5	12.6	3.93	11.2	4.42	13.6	3.63	36.5	1.36
Nurses, Licensed	106.4	156.2	0.68	139.6	0.76	112.9	0.94	132.8	0.80
Ancillary Nursing Personnel	4.8	25.4	0.19	21.2	0.23	19.5	0.25	9.1	0.53
All Other Personnel	316.7	310.9	1.02	235.8	1.34	207.1	1.53	393.3	0.81
Total FTEs	477.4	505.0	0.95	407.8	1.17	353.1	1.35	571.7	0.84

Total Hospital:
 Beds Set Up & Staffed 25
 Discharges 1,686
 Inpatient Days 4,798

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 5
 Discharges 41
 Inpatient Days 480

Newborn Nursery:
 Bassinets 6
 Total Births 135
 Newborn Days 274

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	16	758	3,611	61.8%	9.9	4.8
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	5	175	409	22.4%	1.1	2.3
Psychiatric	4	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	4	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	4	311	778	53.3%	2.1	2.5
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	5	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	55	4	55.6	Surgical Personnel	3	5	7.1
Physicians & Dentists	25	6	29.7	Radiological Services Personnel	13	12	20.5
Medical & Dental Residents	0	0	0.0	Sonographers	3	2	3.9
Dental Hygienists	0	3	3.1	Respiratory Therapists	1	8	6.0
Registered Nurses	41	81	89.9	Occupational Therapists	3	5	6.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	2	6	8.7
Licensed Practical Nurses	14	13	21.1	Physical Therapists	11	11	19.0
Ancillary Nursing Personnel	3	33	5.4	Physical Therapy Assistants/Aides	2	5	5.2
Medical Assistants	8	8	14.6	Recreational Therapists	0	0	0.0
Physician Assistants	3	4	4.4	Dietitians & Nutritionists	0	3	2.1
Nurse Practitioners	7	2	8.4	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	5	1	5.6
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	21	32	42.1
Health Info Mgmt-Administrators/Technicians	20	5	23.6	All Other Personnel	93	86	121.0
Pharmacy Personnel	7	3	7.9				
Clinical Laboratory Personnel	20	11	25.1				
				Total	360	349	535.7

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area ⁴		Volume Group ⁵		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$131,967,316	57.7%	47.3%	1.22	47.8%	1.21	50.2%	1.15	56.2%	1.03
Medical Assistance	\$21,181,309	9.3%	14.4%	0.64	12.4%	0.75	14.7%	0.63	9.6%	0.96
Commercial	\$65,854,601	28.8%	32.9%	0.87	34.5%	0.84	30.7%	0.94	29.7%	0.97
All Other	\$9,700,391	4.2%	5.4%	0.78	5.3%	0.80	4.4%	0.96	4.5%	0.95
Deductions as % of Total Gross Patient Revenue										
Medicare	\$77,702,078	34.0%	36.1%	0.94	36.7%	0.93	37.5%	0.91	34.6%	0.98
Medical Assistance	\$12,159,249	5.3%	11.3%	0.47	9.9%	0.54	11.2%	0.48	7.3%	0.73
Commercial	\$19,881,336	8.7%	14.8%	0.59	15.4%	0.57	12.7%	0.69	8.3%	1.04
Charity Care	\$2,378,001	1.0%	0.7%	1.43	0.8%	1.38	0.8%	1.25	1.3%	0.83
Bad Debt	\$1,613,680	0.7%	0.9%	0.81	0.9%	0.80	1.0%	0.71	0.8%	0.87
All Other	\$5,538,755	2.4%	3.0%	0.80	3.5%	0.70	2.8%	0.86	2.2%	1.10
Total Deductions	\$119,273,099	52.2%	66.8%	0.78	67.1%	0.78	66.0%	0.79	54.5%	0.96
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	4.9%	5.7%	0.85	3.6%	1.38	3.3%	1.48	3.9%	1.26	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	N/A	N/A	14,078.6%	N/A	66.1%	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$61,249,332	61.2%	41.8%	1.46	43.8%	1.40	41.0%	1.49	64.4%	0.95
Supplies & Services	\$33,812,149	33.8%	52.2%	0.65	50.3%	0.67	52.7%	0.64	29.8%	1.14
Capital Component	\$4,968,782	5.0%	6.0%	0.83	5.9%	0.84	6.3%	0.79	5.8%	0.85
Fiscal Statistics										
Operating Margin (%)	13.1%	5.7%	2.29	6.7%	1.94	2.9%	4.53	5.8%	2.27	
Total Hospital Net Income (%)	6.9%	3.5%	1.98	4.5%	1.55	0.0%	N/A	15.3%	0.45	
Return on Equity (%)	5.5%	1.4%	3.85	2.9%	1.86	0.0%	N/A	11.5%	0.47	
Current Ratio	3.7	3.9	0.96	5.4	0.69	3.2	1.17	1.8	2.04	
Days in Net Patient Accounts Receivable	45.7	91.7	0.50	52.8	0.87	88.3	0.52	51.3	0.89	
Average Payment Period	43.8	91.7	0.48	47.9	0.92	85.8	0.51	101.6	0.43	
Equity Financing (%)	85.4%	59.1%	1.44	77.7%	1.10	60.3%	1.42	76.2%	1.12	
Long-Term Debt to Equity Ratio	0.1	0.4	0.13	0.1	0.41	0.4	0.13	0.1	0.73	
Times Interest Earned	25.7	5.7	4.50	6.8	3.76	1.0	26.41	46.5	0.55	
Total Asset Turnover	0.8	0.4	2.03	0.7	1.25	0.4	1.93	0.7	1.25	
Average Age of Plant (Years)	16.7	18.1	0.92	10.8	1.54	16.0	1.05	15.9	1.05	
Increase (Decrease) Total Net Patient Revenue	18.6%	3.5%	5.24	3.1%	6.01	3.7%	4.97	17.2%	1.08	
Outpatient Gross Revenue (% of Total GPR)	85.5%	66.2%	1.29	74.8%	1.14	73.1%	1.17	85.6%	1.00	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$9,604	\$19,849	0.48	\$15,277	0.63	\$13,245	0.73	\$6,933	1.39	
Inpatient Net Revenue per Day	\$2,575	\$3,697	0.70	\$3,088	0.83	\$2,825	0.91	\$2,496	1.03	
Outpatient Net Revenue per Visit	\$436	\$819	0.53	\$666	0.65	\$766	0.57	\$455	0.96	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$228,703,617	Cash & Cash Equivalents	\$22,480,278	Current Liabilities	\$11,573,307
Less Deductions	\$119,273,099	Net Patient Receivables	\$13,710,162	Long-Term Debt	\$6,280,836
Net Patient Revenue	\$109,430,518	Other Receivables	\$485,950	Other Liabilities	\$1,875,395
Plus Other Revenue	\$5,630,726			Subtotal	\$19,729,538
Total Revenue	\$115,061,244	Land, Buildings & Equipment (Net)	\$32,715,351	Unrestricted Fund Balance	\$115,866,972
Less Expenses	\$100,030,263	Other Assets	\$66,204,769	Restricted Fund Balance	\$924,286
Non-Operating Gains/Losses	-\$7,605,283			Total Liabilities & Fund Balance	\$135,596,510
Net Income	\$7,425,698	Total Assets	\$135,596,510		