

143 SSM Health Waupun Memorial Hospital
 620 W Brown Street
 Waupun, WI 53963
 920-324-5581

Fiscal Year: 01/01 to 12/31
 Type: GMS
 Critical Access Hospital
 Control: Religious Organization

County: Dodge
 Analysis Area: Southern (1)
 Volume Group: 3

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 1		Volume Group 3		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	32.3%	60.7%	0.53	61.3%	0.53	37.9%	0.85	29.7%	1.09
Obstetrics	20.4%	37.3%	0.55	37.3%	0.02	18.2%	1.12	35.1%	0.58
Pediatrics	0.0%	67.4%	N/A	60.8%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	24.6%	61.9%	0.40	62.3%	0.39	39.7%	0.62	28.5%	0.86
Average Census (Patients)									
Adult Medical-Surgical	4.5	27.3	0.17	26.4	0.17	6.8	0.67	5.3	0.85
Obstetrics	0.8	4.7	0.17	4.3	0.19	0.9	0.95	1.4	0.58
Pediatrics	0.0	1.7	N/A	2.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	5.4	50.5	0.11	54.9	0.10	9.8	0.55	7.1	0.76
Average Length of Stay (Days)									
Adult Medical-Surgical	2.2	4.9	0.44	4.9	0.44	3.7	0.58	3.9	0.56
Obstetrics	2.2	2.4	0.90	2.5	0.86	2.1	1.03	2.2	1.00
Pediatrics	0.0	4.0	N/A	4.4	N/A	0.0	N/A	0.0	N/A
Total Hospital	2.6	5.3	0.49	5.2	0.51	4.0	0.66	3.2	0.81
Surgical Operations									
Inpatient	146	990	0.15	894	0.16	203	0.72	175	0.83
Outpatient	1,226	4,017	0.31	4,062	0.30	1,593	0.77	2,128	0.58
Inpatient as % of All Surgeries	10.6%	19.8%	0.54	18.0%	0.59	11.3%	0.94	7.6%	1.40
Outpatient Visits									
Non-Emergency Visits	59,410	141,022	0.42	182,049	0.33	64,671	0.92	62,928	0.94
Emergency Visits	11,396	17,305	0.66	17,809	0.64	8,798	1.30	10,054	1.13
Full-Time Equivalents (FTEs)									
Administrators	0.8	18.8	0.04	18.6	0.04	11.5	0.07	1.0	0.81
Nurses, Licensed	96.4	234.4	0.41	274.7	0.35	81.9	1.18	85.4	1.13
Ancillary Nursing Personnel	0.0	38.1	N/A	35.1	N/A	11.6	N/A	0.0	N/A
All Other Personnel	122.2	466.7	0.26	644.0	0.19	181.7	0.67	114.2	1.07
Total FTEs	219.4	758.0	0.29	972.4	0.23	286.7	0.77	200.6	1.09
FTEs per 100 Patient Census (Adjusted)									
Administrators	1.6	12.5	0.13	12.1	0.13	21.8	0.07	3.1	0.51
Nurses, Licensed	188.5	156.2	1.21	178.7	1.06	155.9	1.21	263.6	0.72
Ancillary Nursing Personnel	0.0	25.4	N/A	22.9	N/A	22.0	N/A	0.0	N/A
All Other Personnel	239.0	311.0	0.77	418.9	0.57	345.9	0.69	352.4	0.68
Total FTEs	429.2	505.0	0.85	632.6	0.68	545.6	0.79	619.1	0.69

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	22	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	0
Discharges	755	Preferred Provider Organization (PPO)	Yes	Discharges	5	Total Births	149
Inpatient Days	1,974			Inpatient Days	49	Newborn Days	172

**Data updated 2/6/24. FY2022 Guide to Wisconsin Hospitals not updated due to change being immaterial.

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	14	760	1,652	32.3%	4.5	2.2
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	1	4	9	24	0.0%	0.1	2.7
Pediatric, acute	3	0	0	0	0.0%	0.0	0.0
Obstetrics	1	4	137	298	20.4%	0.8	2.2
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	3	0	0	0	0.0%	0.0	0.0
Burn Care	3	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	3	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	0	1	0.8	Surgical Personnel	1	4	4.0
Physicians & Dentists	3	6	6.1	Radiological Services Personnel	7	11	15.6
Medical & Dental Residents	0	0	0.0	Sonographers	0	4	3.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	1	2	3.0
Registered Nurses	29	74	90.6	Occupational Therapists	0	2	2.0
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	0	2	0.2	Physical Therapists	4	0	4.0
Ancillary Nursing Personnel	0	0	0.0	Physical Therapy Assistants/Aides	0	1	0.1
Medical Assistants	0	0	0.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	2.3
Nurse Practitioners	2	0	2.0	Psychologists	0	2	2.0
Certified Registered Nurse Anesthetists	3	1	3.6	Social Workers	0	2	2.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	8	39	36.6
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	20	31	39.1
Pharmacy Personnel	1	2	1.8				
Clinical Laboratory Personnel	0	0	0.0				
				Total	80	185	219.4

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value ¹	Ratio	Value ³	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$69,937,935	48.5%	47.3%	1.03	42.3%	1.15	48.7%	1.00	45.6%	1.06
Medical Assistance	\$14,841,094	10.3%	14.4%	0.72	12.2%	0.84	12.5%	0.83	10.6%	0.97
Commercial	\$56,225,019	39.0%	32.9%	1.18	36.7%	1.06	35.0%	1.11	41.9%	0.93
All Other	\$3,196,195	2.2%	5.4%	0.41	8.8%	0.25	3.9%	0.57	1.9%	1.15
Deductions as % of Total Gross Patient Revenue										
Medicare	\$48,204,217	33.4%	36.1%	0.93	32.5%	1.03	31.8%	1.05	33.1%	1.01
Medical Assistance	\$10,310,378	7.2%	11.3%	0.63	9.6%	0.74	9.0%	0.80	7.8%	0.91
Commercial	\$25,087,261	17.4%	14.8%	1.18	18.5%	0.94	14.1%	1.23	17.0%	1.02
Charity Care	\$536,770	0.4%	0.7%	0.51	0.6%	0.62	0.7%	0.55	0.2%	1.69
Bad Debt	\$2,684,438	1.9%	0.9%	2.13	0.9%	1.98	1.2%	1.53	1.7%	1.09
All Other	\$1,114,307	0.8%	3.0%	0.25	4.8%	0.16	2.5%	0.31	0.7%	1.04
Total Deductions	\$87,937,371	61.0%	66.8%	0.91	67.0%	0.91	59.2%	1.03	60.6%	1.01
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.9%	5.7%	0.16	4.8%	0.19	6.5%	0.14	2.9%	0.30	
Net Gains/Losses as % of Net Income	0.0%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$22,791,450	47.3%	41.8%	1.13	43.8%	1.08	48.8%	0.97	47.3%	1.00
Supplies & Services	\$21,770,310	45.2%	52.2%	0.87	48.9%	0.92	44.2%	1.02	44.8%	1.01
Capital Component	\$3,598,844	7.5%	6.0%	1.24	7.3%	1.03	7.1%	1.06	7.9%	0.95
Fiscal Statistics										
Operating Margin (%)	15.2%	5.8%	2.64	4.9%	3.08	7.0%	2.18	22.7%	0.67	
Total Hospital Net Income (%)	15.2%	3.5%	4.28	0.1%	101.51	3.9%	3.91	22.7%	0.67	
Return on Equity (%)	10.2%	1.4%	7.06	0.1%	160.80	1.0%	10.04	30.4%	0.33	
Current Ratio	20.3	3.9	5.22	3.2	6.26	2.6	7.84	1.1	18.28	
Days in Net Patient Accounts Receivable	32.0	91.7	0.35	71.6	0.45	148.9	0.21	19.6	1.63	
Average Payment Period	20.6	91.7	0.23	90.5	0.23	169.8	0.12	65.0	0.32	
Equity Financing (%)	97.0%	59.1%	1.64	50.6%	1.92	55.3%	1.75	172.1%	0.56	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.5	N/A	0.6	N/A	0.0	N/A	
Times Interest Earned	0.0	5.8	N/A	1.1	N/A	6.9	N/A	0.0	N/A	
Total Asset Turnover	0.7	0.4	1.61	0.4	1.51	0.3	2.49	1.3	0.50	
Average Age of Plant (Years)	4.8	18.1	0.27	15.8	0.31	22.7	0.21	4.0	1.21	
Increase (Decrease) Total Net Patient Revenue	1.4%	3.5%	0.39	5.2%	0.26	5.0%	0.27	34.9%	0.04	
Outpatient Gross Revenue (% of Total GPR)	86.3%	66.2%	1.30	63.7%	1.35	81.3%	1.06	76.4%	1.13	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$12,172	\$19,849	0.61	\$21,625	0.56	\$15,118	0.81	\$20,672	0.59	
Inpatient Net Revenue per Day	\$3,557	\$3,697	0.96	\$4,090	0.87	\$3,557	1.00	\$5,918	0.60	
Outpatient Net Revenue per Visit	\$702	\$819	0.86	\$759	0.92	\$717	0.98	\$564	1.24	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$144,200,241	Cash & Cash Equivalents	\$0	Current Liabilities	\$2,541,416
Less Deductions	\$87,937,371	Net Patient Receivables	\$4,932,135	Long-Term Debt	\$0
Net Patient Revenue	\$56,262,870	Other Receivables	\$292,465	Other Liabilities	-\$16,170
Plus Other Revenue	\$507,064			Subtotal	\$2,525,246
Total Revenue	\$56,769,933	Land, Buildings & Equipment (Net)	\$32,643,373	Unrestricted Fund Balance	\$81,971,042
Less Expenses	\$48,160,604	Other Assets	\$46,628,315	Restricted Fund Balance	\$305,454
Non-Operating Gains/Losses	\$0	Total Assets	\$84,496,288	Total Liabilities & Fund Balance	\$84,496,288
Net Income	\$8,609,330				