

150 Aurora West Allis Medical Center
 8901 W Lincoln Avenue
 West Allis, WI 53227
 414-328-6000

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 7

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2B		Volume Group 7		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	57.2%	60.7%	0.94	71.4%	0.80	74.8%	0.76	53.3%	1.07
Obstetrics	51.2%	37.3%	1.37	47.6%	0.59	51.0%	1.00	46.4%	1.11
Pediatrics	0.0%	67.4%	N/A	86.4%	N/A	58.9%	N/A	0.0%	N/A
Total Hospital	57.4%	61.9%	0.93	72.8%	0.79	73.0%	0.79	53.2%	1.08
Average Census (Patients)									
Adult Medical-Surgical	52.0	27.3	1.91	107.8	0.48	108.7	0.48	48.5	1.07
Obstetrics	28.2	4.7	5.94	17.5	1.61	14.4	1.96	25.5	1.11
Pediatrics	0.0	1.7	N/A	9.0	N/A	5.5	N/A	0.0	N/A
Total Hospital	126.3	50.5	2.50	161.9	0.78	214.4	0.59	117.1	1.08
Average Length of Stay (Days)									
Adult Medical-Surgical	4.5	4.9	0.91	5.8	0.77	5.4	0.83	4.7	0.95
Obstetrics	2.8	2.4	1.15	2.6	1.04	2.5	1.09	2.6	1.07
Pediatrics	0.0	4.0	N/A	3.6	N/A	4.6	N/A	0.0	N/A
Total Hospital	5.3	5.3	0.99	6.4	0.82	5.8	0.90	4.1	1.27
Surgical Operations									
Inpatient	2,721	990	2.75	2,650	1.03	3,804	0.72	2,087	1.30
Outpatient	4,682	4,017	1.17	4,920	0.95	11,772	0.40	5,473	0.86
Inpatient as % of All Surgeries	36.8%	19.8%	1.86	35.0%	1.05	24.4%	1.51	27.6%	1.33
Outpatient Visits									
Non-Emergency Visits	111,833	141,022	0.79	243,526	0.46	460,116	0.24	169,420	0.66
Emergency Visits	38,720	17,305	2.24	38,698	1.00	43,288	0.89	36,703	1.05
Full-Time Equivalents (FTEs)									
Administrators	26.0	18.9	1.38	51.9	0.50	61.8	0.42	22.0	1.18
Nurses, Licensed	472.6	234.4	2.02	603.9	0.78	855.9	0.55	557.5	0.85
Ancillary Nursing Personnel	137.2	38.1	3.60	132.7	1.03	143.5	0.96	149.9	0.92
All Other Personnel	1,382.5	466.6	2.96	1,090.5	1.27	1,747.7	0.79	1,469.5	0.94
Total FTEs	2,018.3	758.0	2.66	1,879.0	1.07	2,808.9	0.72	2,198.9	0.92
FTEs per 100 Patient Census (Adjusted)									
Administrators	9.4	12.6	0.75	14.6	0.64	11.2	0.84	6.9	1.37
Nurses, Licensed	170.6	156.2	1.09	169.6	1.01	155.4	1.10	173.9	0.98
Ancillary Nursing Personnel	49.5	25.4	1.95	37.3	1.33	26.1	1.90	46.8	1.06
All Other Personnel	498.9	310.9	1.60	306.3	1.63	317.4	1.57	458.5	1.09
Total FTEs	728.4	505.0	1.44	527.8	1.38	510.1	1.43	686.0	1.06

Total Hospital:
 Beds Set Up & Staffed 220
 Discharges 8,780
 Inpatient Days 46,099

Contract with:
 Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:
 Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:
 Bassinets 37
 Total Births 3,484
 Newborn Days 6,641

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	91	4,255	18,983	57.2%	52.0	4.5
Orthopedic	1	35	1,558	6,336	49.6%	17.4	4.1
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	4	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	55	3,724	10,287	51.2%	28.2	2.8
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	1	16	365	4,075	69.8%	11.2	11.2
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	3	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	3	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	23	358	6,418	76.5%	17.6	17.9
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	4	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	26	0	26.0	Surgical Personnel	42	18	51.0
Physicians & Dentists	103	22	110.0	Radiological Services Personnel	58	32	75.7
Medical & Dental Residents	0	0	0.0	Sonographers	12	15	18.6
Dental Hygienists	0	0	0.0	Respiratory Therapists	13	4	14.1
Registered Nurses	342	183	418.8	Occupational Therapists	8	12	13.8
Certified Nurse Midwives	6	2	7.2	Occupational Therapy Assistants/Aides	1	1	1.0
Licensed Practical Nurses	8	4	10.1	Physical Therapists	17	12	21.9
Ancillary Nursing Personnel	85	140	137.2	Physical Therapy Assistants/Aides	7	13	9.5
Medical Assistants	47	8	50.9	Recreational Therapists	0	2	0.5
Physician Assistants	12	1	12.6	Dietitians & Nutritionists	4	3	5.6
Nurse Practitioners	23	6	26.7	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	5	0	5.0	Social Workers	6	9	10.5
Clinical Nurse Specialists	3	3	5.0	All Other Health Professionals	88	43	101.8
Health Info Mgmt-Administrators/Technicians	21	4	23.0	All Other Personnel	436	133	493.0
Pharmacy Personnel	36	17	42.2				
Clinical Laboratory Personnel	283	109	326.8				
				Total	1,692	796	2,018.3

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	2B Value	Ratio	7 Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$476,110,650	43.2%	47.3%	0.91	45.8%	0.94	47.4%	0.91	41.2%	1.05
Medical Assistance	\$209,331,153	19.0%	14.4%	1.32	21.1%	0.90	13.1%	1.45	18.2%	1.04
Commercial	\$383,456,985	34.8%	32.9%	1.06	29.3%	1.18	33.3%	1.04	37.3%	0.93
All Other	\$34,333,735	3.1%	5.4%	0.57	3.8%	0.82	6.2%	0.50	3.4%	0.92
Deductions as % of Total Gross Patient Revenue										
Medicare	\$404,725,715	36.7%	36.1%	1.02	36.9%	0.99	37.0%	0.99	34.5%	1.06
Medical Assistance	\$168,365,452	15.3%	11.3%	1.35	16.3%	0.94	10.4%	1.46	14.5%	1.05
Commercial	\$197,830,629	17.9%	14.8%	1.21	14.0%	1.28	15.9%	1.12	19.0%	0.94
Charity Care	\$10,984,260	1.0%	0.7%	1.37	0.9%	1.10	0.7%	1.33	1.0%	1.03
Bad Debt	\$9,100,586	0.8%	0.9%	0.94	0.8%	1.05	0.8%	1.09	1.4%	0.60
All Other	\$17,197,482	1.6%	3.0%	0.51	1.4%	1.14	3.3%	0.47	1.4%	1.10
Total Deductions	\$808,204,124	73.3%	66.8%	1.10	70.2%	1.04	68.2%	1.07	71.8%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	2.4%	5.7%	0.42	4.9%	0.50	6.3%	0.39	1.9%	1.30	
Net Gains/Losses as % of Net Income	0.1%	N/A	N/A	N/A	N/A	N/A	N/A	0.1%	0.45	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$109,241,332	42.1%	41.8%	1.01	35.0%	1.21	40.1%	1.05	41.8%	1.01
Supplies & Services	\$136,802,065	52.8%	52.2%	1.01	59.6%	0.89	54.5%	0.97	52.4%	1.01
Capital Component	\$13,174,894	5.1%	6.0%	0.85	5.5%	0.93	5.4%	0.94	5.8%	0.88
Fiscal Statistics										
Operating Margin (%)	14.3%	5.7%	2.50	7.7%	1.85	4.7%	3.04	22.6%	0.63	
Total Hospital Net Income (%)	14.3%	3.5%	4.09	6.7%	2.12	2.5%	5.78	22.7%	0.63	
Return on Equity (%)	3.8%	1.4%	2.65	4.5%	0.84	1.7%	2.21	6.4%	0.59	
Current Ratio	53.7	3.9	13.82	9.7	5.51	5.3	10.17	38.3	1.40	
Days in Net Patient Accounts Receivable	54.5	91.7	0.59	56.6	0.96	59.1	0.92	59.3	0.92	
Average Payment Period	28.9	91.7	0.31	36.1	0.80	47.4	0.61	41.8	0.69	
Equity Financing (%)	95.6%	59.1%	1.62	84.2%	1.14	68.4%	1.40	97.5%	0.98	
Long-Term Debt to Equity Ratio	0.0	0.4	N/A	0.1	N/A	0.2	N/A	0.0	N/A	
Times Interest Earned	22.9	5.7	4.00	10.0	2.28	5.2	4.43	30.1	0.76	
Total Asset Turnover	0.3	0.4	0.63	0.7	0.39	0.7	0.37	0.3	0.93	
Average Age of Plant (Years)	16.9	18.1	0.93	12.6	1.34	13.2	1.28	15.9	1.06	
Increase (Decrease) Total Net Patient Revenue	-1.4%	3.5%	N/A	4.5%	N/A	4.6%	N/A	12.7%	N/A	
Outpatient Gross Revenue (% of Total GPR)	60.4%	66.2%	0.91	54.4%	1.11	61.1%	0.99	58.8%	1.03	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$15,644	\$19,849	0.79	\$27,619	0.57	\$23,038	0.68	\$13,817	1.13	
Inpatient Net Revenue per Day	\$3,428	\$3,697	0.93	\$4,320	0.79	\$3,969	0.86	\$2,962	1.16	
Outpatient Net Revenue per Visit	\$1,108	\$819	1.35	\$896	1.24	\$910	1.22	\$831	1.33	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$1,103,232,523	Cash & Cash Equivalents	\$974,783,493	Current Liabilities	\$19,682,821
Less Deductions	\$808,204,124	Net Patient Receivables	\$44,013,798	Long-Term Debt	\$0
Net Patient Revenue	\$295,028,399	Other Receivables	\$429,881	Other Liabilities	\$31,245,094
Plus Other Revenue	\$7,367,691			Subtotal	\$50,927,915
Total Revenue	\$302,396,091	Land, Buildings & Equipment (Net)	\$88,361,644	Unrestricted Fund Balance	\$1,096,799,452
Less Expenses	\$259,218,291	Other Assets	\$40,138,552	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	\$27,070			Total Liabilities & Fund Balance	\$1,147,727,367
Net Income	\$43,204,870	Total Assets	\$1,147,727,368		