

156 Howard Young Medical Center
 240 Maple Street, PO Box 470
 Woodruff, WI 54568
 715-356-8000

Fiscal Year: 07/01 to 06/30
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Oneida
 Analysis Area: North Central (6)
 Volume Group: 1

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 6		Volume Group 1		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	28.6%	60.7%	0.47	55.2%	0.52	15.0%	1.91	24.5%	1.17
Obstetrics	0.0%	37.3%	N/A	32.6%	N/A	0.0%	N/A	0.0%	N/A
Pediatrics	0.0%	67.4%	N/A	86.7%	N/A	59.0%	N/A	0.0%	N/A
Total Hospital	33.8%	61.9%	0.55	62.1%	0.54	19.9%	1.70	30.6%	1.10
Average Census (Patients)									
Adult Medical-Surgical	9.2	27.3	0.34	17.1	0.53	2.6	3.58	6.9	1.33
Obstetrics	0.0	4.7	N/A	3.0	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	1.7	N/A	3.2	N/A	0.2	N/A	0.0	N/A
Total Hospital	14.2	50.5	0.28	38.1	0.37	3.5	4.01	11.6	1.22
Average Length of Stay (Days)									
Adult Medical-Surgical	4.5	4.9	0.92	5.2	0.87	3.9	1.15	3.7	1.22
Obstetrics	0.0	2.4	N/A	1.8	N/A	0.0	N/A	0.0	N/A
Pediatrics	0.0	4.0	N/A	5.4	N/A	2.5	N/A	0.0	N/A
Total Hospital	5.3	5.3	1.01	5.3	1.01	4.8	1.10	4.2	1.27
Surgical Operations									
Inpatient	72	990	0.07	1,159	0.06	64	1.13	129	0.56
Outpatient	660	4,017	0.16	4,194	0.16	1,572	0.42	404	1.63
Inpatient as % of All Surgeries	9.8%	19.8%	0.50	21.6%	0.45	3.9%	2.51	24.2%	0.41
Outpatient Visits									
Non-Emergency Visits	23,305	141,022	0.17	96,566	0.24	20,590	1.13	25,436	0.92
Emergency Visits	5,997	17,305	0.35	13,569	0.44	4,256	1.41	6,431	0.93
Full-Time Equivalents (FTEs)									
Administrators	6.0	18.9	0.32	19.9	0.30	3.1	1.93	4.8	1.25
Nurses, Licensed	60.6	234.4	0.26	195.2	0.31	36.9	1.64	73.8	0.82
Ancillary Nursing Personnel	7.7	38.1	0.20	37.3	0.21	6.4	1.20	0.0	N/A
All Other Personnel	88.1	466.6	0.19	374.4	0.24	63.8	1.38	83.6	1.05
Total FTEs	162.3	758.0	0.21	626.9	0.26	110.2	1.47	162.2	1.00
FTEs per 100 Patient Census (Adjusted)									
Administrators	17.6	12.6	1.39	14.6	1.20	16.5	1.06	14.5	1.21
Nurses, Licensed	177.3	156.2	1.13	143.7	1.23	195.6	0.91	223.3	0.79
Ancillary Nursing Personnel	22.5	25.4	0.89	27.5	0.82	33.9	0.66	0.0	N/A
All Other Personnel	257.6	310.9	0.83	275.6	0.93	338.7	0.76	253.0	1.02
Total FTEs	474.9	505.0	0.94	461.4	1.03	584.8	0.81	490.8	0.97

Total Hospital:

Beds Set Up & Staffed 42
 Discharges 973
 Inpatient Days 5,175

Contract with:

Health Maintenance Organization (HMO) Yes
 Preferred Provider Organization (PPO) Yes

Medicare-certified Swing Beds:

Average Beds Used 0
 Discharges 0
 Inpatient Days 0

Newborn Nursery:

Bassinets 0
 Total Births 0
 Newborn Days 0

156 Howard Young Medical Center
Woodruff, WI 54568

Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 06/30/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	32	738	3,344	28.6%	9.2	4.5
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	3	0	0	0	0.0%	0.0	0.0
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	5	0	0	0	0.0%	0.0	0.0
Other Acute	3	0	0	0	0.0%	0.0	0.0
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	3	0	0	0	0.0%	0.0	0.0
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	10	235	1,831	50.2%	5.0	7.8
Cardiac Intensive Unit	3	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	2	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	0	0	0	0.0%	0.0	0.0
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	3	0	0	0	0.0%	0.0	0.0
Other Intensive Care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	6	0	6.0	Surgical Personnel	2	1	2.0
Physicians & Dentists	0	0	0.0	Radiological Services Personnel	4	4	7.0
Medical & Dental Residents	0	0	0.0	Sonographers	1	0	1.0
Dental Hygienists	0	0	0.0	Respiratory Therapists	4	2	5.4
Registered Nurses	34	34	59.6	Occupational Therapists	3	6	6.3
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	1	0	1.0	Physical Therapists	5	2	6.0
Ancillary Nursing Personnel	6	6	7.7	Physical Therapy Assistants/Aides	1	1	1.0
Medical Assistants	1	0	1.0	Recreational Therapists	0	0	0.0
Physician Assistants	0	0	0.0	Dietitians & Nutritionists	1	1	2.0
Nurse Practitioners	0	0	0.0	Psychologists	0	0	0.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	0	0	0.0
Clinical Nurse Specialists	0	0	0.0	All Other Health Professionals	8	3	10.5
Health Info Mgmt-Administrators/Technicians	0	0	0.0	All Other Personnel	26	6	31.8
Pharmacy Personnel	8	3	8.0				
Clinical Laboratory Personnel	5	4	6.1				
				Total	116	73	162.3

156 Howard Young Medical Center
Woodruff, WI 54568

Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$44,479,937	56.9%	47.3%	1.20	50.9%	1.12	47.0%	1.21	52.7%	1.08
Medical Assistance	\$12,447,897	15.9%	14.4%	1.11	13.5%	1.18	13.0%	1.22	17.8%	0.90
Commercial	\$16,893,367	21.6%	32.9%	0.66	29.7%	0.73	36.0%	0.60	22.4%	0.96
All Other	\$4,379,229	5.6%	5.4%	1.03	5.9%	0.94	4.0%	1.39	7.1%	0.79
Deductions as % of Total Gross Patient Revenue										
Medicare	\$30,886,225	39.5%	36.1%	1.09	36.5%	1.08	26.2%	1.51	35.6%	1.11
Medical Assistance	\$9,624,445	12.3%	11.3%	1.09	10.6%	1.16	9.3%	1.33	14.4%	0.85
Commercial	\$5,378,566	6.9%	14.8%	0.47	9.7%	0.71	11.3%	0.61	5.8%	1.19
Charity Care	\$799,351	1.0%	0.7%	1.41	0.6%	1.64	0.7%	1.47	1.4%	0.73
Bad Debt	\$835,464	1.1%	0.9%	1.22	0.6%	1.79	1.5%	0.69	1.1%	0.96
All Other	\$2,989,714	3.8%	3.0%	1.26	3.8%	0.99	2.2%	1.70	5.2%	0.74
Total Deductions	\$50,513,763	64.6%	66.8%	0.97	62.0%	1.04	51.3%	1.26	63.5%	1.02
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	19.6%	5.7%	3.41	3.6%	5.39	4.8%	4.11	5.2%	3.77	
Net Gains/Losses as % of Net Income	N/A	N/A	N/A	210.1%	N/A	11.4%	N/A	N/A	N/A	
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$19,281,677	46.5%	41.8%	1.11	40.5%	1.15	49.1%	0.95	36.1%	1.29
Supplies & Services	\$18,822,130	45.4%	52.2%	0.87	55.0%	0.83	43.7%	1.04	57.0%	0.80
Capital Component	\$3,343,744	8.1%	6.0%	1.34	4.5%	1.77	7.2%	1.12	6.8%	1.18
Fiscal Statistics										
Operating Margin (%)	-20.4%	5.7%	N/A	1.2%	N/A	6.2%	N/A	-47.5%	0.43	
Total Hospital Net Income (%)	-11.3%	3.5%	N/A	-1.1%	10.10	6.9%	N/A	-0.8%	13.68	
Return on Equity (%)	-5.1%	1.4%	N/A	-0.3%	18.07	7.1%	N/A	-0.3%	14.66	
Current Ratio	1.8	3.9	0.46	1.8	1.00	3.3	0.55	5.4	0.34	
Days in Net Patient Accounts Receivable	54.5	91.7	0.59	167.5	0.33	58.5	0.93	48.7	1.12	
Average Payment Period	35.9	91.7	0.39	183.9	0.20	38.2	0.94	32.1	1.12	
Equity Financing (%)	73.8%	59.1%	1.25	42.4%	1.74	49.5%	1.49	92.1%	0.80	
Long-Term Debt to Equity Ratio	0.3	0.4	0.69	1.0	0.29	0.8	0.38	0.0	N/A	
Times Interest Earned	-10.5	5.7	N/A	-1.5	6.88	6.4	N/A	0.0	N/A	
Total Asset Turnover	0.4	0.4	0.99	0.3	1.62	1.0	0.40	0.3	1.45	
Average Age of Plant (Years)	0.9	18.1	0.05	31.9	0.03	7.1	0.13	8.2	0.11	
Increase (Decrease) Total Net Patient Revenue	-2.8%	3.5%	N/A	7.4%	N/A	8.5%	N/A	-44.1%	0.06	
Outpatient Gross Revenue (% of Total GPR)	58.5%	66.2%	0.88	71.7%	0.82	81.4%	0.72	64.9%	0.90	
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$11,094	\$19,849	0.56	\$17,658	0.63	\$19,261	0.58	\$12,123	0.92	
Inpatient Net Revenue per Day	\$2,086	\$3,697	0.56	\$3,312	0.63	\$2,916	0.72	\$2,899	0.72	
Outpatient Net Revenue per Visit	\$605	\$819	0.74	\$1,126	0.54	\$812	0.75	\$536	1.13	

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$78,200,429	Cash & Cash Equivalents	-\$13,055	Current Liabilities	\$3,804,193
Less Deductions	\$50,513,763	Net Patient Receivables	\$4,130,361	Long-Term Debt	\$17,799,376
Net Patient Revenue	\$27,686,666	Other Receivables	\$1,431,579	Other Liabilities	\$207,549
Plus Other Revenue	\$6,745,339			Subtotal	\$21,811,118
Total Revenue	\$34,432,005	Land, Buildings & Equipment (Net)	\$22,115,884	Unrestricted Fund Balance	\$61,324,026
Less Expenses	\$41,447,551	Other Assets	\$55,470,375	Restricted Fund Balance	\$54,126,797
Non-Operating Gains/Losses	\$2,798,948			Total Liabilities & Fund Balance	\$83,135,144
Net Income	-\$4,216,598	Total Assets	\$83,135,144		