306 Bellin Health Oconto Hospital

820 Arbutus Avenue Oconto, WI 54153 920-835-1100

Fiscal Year: Type:

10/01 to 09/30 GMS

Other Not-For-Profit

County: Critical Access Hospital

Oconto

Analysis Area: Northeastern (4)

Volume Group:

| | Control: |
|--|----------|
|--|----------|

| 320-033-1100 | | Contro | J1. U | ilici Not-i ol-i ic | ,,,,, | | | | |
|--|--------------------|-----------------------------|----------|---------------------|--------------|--------|------------------|----------|-------|
| | All GMS Ho | spitals | Analysis | Area | Volume Group | | FY 2022 vs. 2021 | | |
| | | | 4 | | 4 | ' | | | |
| Selected Utilization Statistics | FY 2022 | Value | Ratio | Value | Ratio | Value | Ratio | FY 2021 | Ratio |
| Occupancy Rate (%) | | | | | | | | | |
| Adult Medical-Surgical | 5.6% | 60.7% | 0.09 | 62.0% | 0.09 | 42.3% | 0.13 | 7.7% | 0.73 |
| Obstetrics | 0.0% | 37.3% | N/A | 34.4% | N/A | 19.5% | N/A | 0.0% | N/A |
| Pediatrics | 0.0% | 67.4% | N/A | 14.3% | N/A | 0.0% | N/A | 0.0% | N/A |
| Total Hospital | 5.6% | 61.9% | 0.09 | 56.6% | 0.10 | 42.5% | 0.13 | 7.7% | 0.73 |
| Average Census (Patients) | | | | | | | | | |
| Adult Medical-Surgical | 0.6 | 27.3 | 0.02 | 27.3 | 0.02 | 10.3 | 0.05 | 8.0 | 0.73 |
| Obstetrics | 0.0 | 4.7 | N/A | 3.8 | N/A | 1.2 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 1.7 | N/A | 0.3 | N/A | 0.0 | N/A | 0.0 | N/A |
| Total Hospital | 0.6 | 50.5 | 0.01 | 46.9 | 0.01 | 16.0 | 0.04 | 8.0 | 0.73 |
| Average Length of Stay (Days) | | | | | | | | | |
| Adult Medical-Surgical | 3.6 | 4.9 | 0.73 | 4.6 | 0.79 | 4.0 | 0.89 | 3.3 | 1.08 |
| Obstetrics | 0.0 | 2.4 | N/A | 2.3 | N/A | 2.0 | N/A | 0.0 | N/A |
| Pediatrics | 0.0 | 4.0 | N/A | 2.6 | N/A | 1.9 | N/A | 0.0 | N/A |
| Total Hospital | 3.6 | 5.3 | 0.68 | 4.8 | 0.75 | 4.2 | 0.86 | 3.3 | 1.08 |
| Surgical Operations | | | | | | | | | |
| Inpatient | 4 | 990 | 0.00 | 796 | 0.01 | 203 | 0.02 | 9 | 0.44 |
| Outpatient | 1,218 | 4,017 | 0.30 | 5,614 | 0.22 | 2,140 | 0.57 | 1,132 | 1.08 |
| Inpatient as % of All Surgeries | 0.3% | 19.8% | 0.02 | 12.4% | 0.03 | 8.7% | 0.04 | 0.8% | 0.41 |
| Outpatient Visits | | | | | | | | | |
| Non-Emergency Visits | 18,889 | 141,022 | 0.13 | 209,631 | 0.09 | 62,243 | 0.30 | 17,631 | 1.07 |
| Emergency Visits | 2,912 | 17,305 | 0.17 | 18,500 | 0.16 | 12,695 | 0.23 | 2,660 | 1.09 |
| Full-Time Equivalents (FTEs) | | | | | 0.04 | 0.5 | | | |
| Administrators | 5.0 | 18.9 | 0.26 | 21.3 | 0.24 | 8.5 | 0.59 | 5.0 | 1.00 |
| Nurses, Licensed | 129.2 | 234.4 | 0.55 | 265.2 | 0.49 | 102.2 | 1.26 | 134.1 | 0.96 |
| Ancillary Nursing Personnel | 5.4 | 38.1 | 0.14 | 40.3 | 0.13 | 19.1 | 0.28 | 2.8 | 1.96 |
| All Other Personnel | 185.9 | 466.6 | 0.40 | 448.1 | 0.41 | 204.1 | 0.91 | 199.7 | 0.93 |
| Total FTEs | 325.6 | 758.0 | 0.43 | 775.0 | 0.42 | 333.9 | 0.97 | 341.5 | 0.95 |
| FTEs per 100 Patient Census (Adjusted) | 40 - | 40.0 | | 44.0 | 4.00 | 40.5 | 4.00 | 44.0 | 4.40 |
| Administrators | 13.7 | 12.6 | 1.09 | 11.2 | 1.23 | 10.5 | 1.30 | 11.8 | 1.16 |
| Nurses, Licensed | 354.9 | 156.2 | 2.27 | 139.6 | 2.54 | 126.3 | 2.81 | 317.3 | 1.12 |
| Ancillary Nursing Personnel | 14.9 | 25.4 | 0.59 | 21.2 | 0.70 | 23.6 | 0.63 | 6.5 | 2.28 |
| All Other Personnel | 510.9 | 310.9 | 1.64 | 235.8 | 2.17 | 252.2 | 2.03 | 472.5 | 1.08 |
| Total FTEs | 894.4 | 505.0 | 1.77 | 407.8 | 2.19 | 412.6 | 2.17 | 808.2 | 1.11 |
| Total Hospital: | Contract with: | Medicare-certified Swing Be | | | | | Newborn | _ | • |
| Beds Set Up & Staffed 10 | Health Maintenance | Yes | | verage Beds Used | | 8 | Bassinets | | 0 |
| Discharges 57 | Organization (HMO |) | | scharges | | 83 | Total E | | 0 |
| Inpatient Days 205 | Preferred Provider | V | In | patient Days | | 1,377 | Newb | orn Days | 0 |
| | | Yes | | | | | | | |

Yes

Organization (PPO)

306 Bellin Health Oconto Hospital

Oconto, WI 54153

| | | Beds Set Up | | | | Average | Average |
|--------------------------------------|----------|-------------|--------------|--------------|-----------|------------|----------------|
| | Level of | & Staffed | Discharges & | Patient Days | Occupancy | Census | Length of Stay |
| Inpatient Service Area | Service* | 09/30/2022 | Transfers** | of Care | Rate (%) | (Patients) | (Days) |
| General Medical-Surgical | | | | | | | |
| Adult Medical-Surgical, Acute | 2 | 10 | 57 | 205 | 5.6% | 0.6 | 3.6 |
| Orthopedic | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Rehabilitation & Physical Medicine | 2 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Hospice | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Acute Long-Term Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Acute | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric, acute | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Obstetrics | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Psychiatric | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Alcoholism/chemical dependency | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| ICU/CCU | | | | | | | |
| Medical-Surgical Intensive Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Cardiac Intensive Unit | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Pediatric Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Burn Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Mixed Intensive Care | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Step-Down (Special Care) | 3 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Neonatal Intensive/Intermediate Care | 4 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other Intensive Care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Subacute care | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |
| Other inpatient | 5 | 0 | 0 | 0 | 0.0% | 0.0 | 0.0 |

^{* 1 =} Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network 4 = Contracted, 5 = Service Not Provided

| | Number | Number | Number | | | Number | Number | Number |
|---|-----------|-----------|--------|---------------------------------------|-------|-----------|-----------|--------|
| Occupation | Full-Time | Part-Time | FTE | Occupation | | Full-Time | Part-Time | FTE |
| Administrators/Assistant Administrators | 5 | 0 | 5.0 | Surgical Personnel | | 7 | 5 | 8.4 |
| Physicians & Dentists | 15 | 26 | 21.5 | Radiological Services Personnel | | 16 | 3 | 16.9 |
| Medical & Dental Residents | 0 | 0 | 0.0 | Sonographers | | 4 | 2 | 4.6 |
| Dental Hygienists | 0 | 0 | 0.0 | Respiratory Therapists | | 0 | 1 | 0.2 |
| Registered Nurses | 57 | 44 | 71.4 | Occupational Therapists | | 0 | 4 | 1.1 |
| Certified Nurse Midwives | 0 | 1 | 0.3 | Occupational Therapy Assistants/Aides | | 0 | 0 | 0.0 |
| Licensed Practical Nurses | 26 | 13 | 30.2 | Physical Therapists | | 2 | 7 | 2.4 |
| Ancillary Nursing Personnel | 3 | 7 | 5.4 | Physical Therapy Assistants/Aides | | 1 | 0 | 1.0 |
| Medical Assistants | 19 | 13 | 24.1 | Recreational Therapists | | 0 | 0 | 0.0 |
| Physician Assistants | 7 | 8 | 8.8 | Dietitians & Nutritionists | | 0 | 3 | 1.3 |
| Nurse Practitioners | 25 | 11 | 27.4 | Psychologists | | 0 | 0 | 0.0 |
| Certified Registered Nurse Anesthetists | 0 | 0 | 0.0 | Social Workers | | 1 | 0 | 1.0 |
| Clinical Nurse Specialists | 0 | 0 | 0.0 | All Other Health Professionals | | 20 | 15 | 24.5 |
| Health Info Mgmt-Administrators/Technicians | 0 | 0 | 0.0 | All Other Personnel | | 45 | 15 | 52.8 |
| Pharmacy Personnel | 4 | 1 | 4.6 | | Total | 268 | 186 | 325.6 |
| Clinical Laboratory Personnel | 11 | 7 | 12.8 | | | | | |

Note: data should be used only in rows; do not summarize columns.

** Transfers, which may be estimated, refer only to those between units.

306 Bellin Health Oconto Hospital

| Oconto, WI 54153 | | All GMS Ho | | spitals | Analysis Are | Analysis Area | | Volume Group | | FY 2022 vs. 2021 | |
|-------------------------------|------------------------------|-------------------------|------------------|----------|---------------|---------------------------|-------------------|--------------|--------------|------------------|--|
| Selected Financial Statistics | | FY 2022 | Value | Ratio | 4 Value | Ratio | 4 Value | Ratio | FY 2021 | Ratio | |
| Gross Revenue as % of Total | Gross Patient Revenue | | | | | | | | | | |
| Medicare | \$84,520,904 | 46.3% | 47.3% | 0.98 | 47.8% | 0.97 | 49.6% | 0.93 | 44.2% | 1.05 | |
| Medical Assistance | \$21,286,574 | 11.7% | 14.4% | 0.81 | 12.4% | 0.94 | 14.0% | 0.83 | 11.6% | 1.01 | |
| Commercial | \$67,875,190 | 37.2% | 32.9% | 1.13 | 34.5% | 1.08 | 32.3% | 1.15 | 39.8% | 0.93 | |
| All Other | \$8,940,798 | 4.9% | 5.4% | 0.90 | 5.3% | 0.92 | 4.2% | 1.18 | 4.4% | 1.12 | |
| Deductions as % of Total Gro | ss Patient Revenue | | | | | | | | | | |
| Medicare | \$55,165,986 | 30.2% | 36.1% | 0.84 | 36.7% | 0.82 | 35.7% | 0.85 | 25.9% | 1.17 | |
| Medical Assistance | \$13,862,790 | 7.6% | 11.3% | 0.67 | 9.9% | 0.77 | 10.9% | 0.70 | 7.0% | 1.08 | |
| Commercial | \$23,965,896 | 13.1% | 14.8% | 0.89 | 15.4% | 0.85 | 12.5% | 1.05 | 13.5% | 0.98 | |
| Charity Care | \$2,149,011 | 1.2% | 0.7% | 1.62 | 0.8% | 1.56 | 0.8% | 1.46 | 1.0% | 1.17 | |
| Bad Debt | \$1,963,208 | 1.1% | 0.9% | 1.23 | 0.9% | 1.21 | 1.2% | 0.87 | 1.1% | 0.94 | |
| All Other | \$5,106,213 | 2.8% | 3.0% | 0.92 | 3.5% | 0.81 | 2.4% | 1.16 | 2.2% | 1.25 | |
| Total Deductions | \$102,213,104 | 56.0% | 66.8% | 0.84 | 67.1% | 0.83 | 63.6% | 0.88 | 50.7% | 1.10 | |
| Other Revenue & Net Gains of | or Losses | | | | | | | | | | |
| Other Revenue as % of Total | al Revenue | 4.1% | 5.7% | 0.72 | 3.6% | 1.16 | 3.6% | 1.16 | 6.1% | 0.68 | |
| Net Gains/Losses as % of N | let Income | 0.0% | N/A | N/A | N/A | N/A | N/A | N/A | 0.2% | 0.05 | |
| Expenses as % of Total Expe | nses | | | | | | | | | | |
| Salary/Fringe Benefits | \$38,397,104 | 48.2% | 41.8% | 1.15 | 43.8% | 1.10 | 45.9% | 1.05 | 46.3% | 1.04 | |
| Supplies & Services | \$31,939,463 | 40.1% | 52.2% | 0.77 | 50.3% | 0.80 | 47.4% | 0.85 | 41.2% | 0.97 | |
| Capital Component | \$9,310,202 | 11.7% | 6.0% | 1.95 | 5.9% | 1.97 | 6.6% | 1.77 | 12.4% | 0.94 | |
| Fiscal Statistics | | | | | | | | | | | |
| Operating Margin (%) | | 5.0% | 5.7% | 0.89 | 6.7% | 0.75 | 9.4% | 0.53 | 13.0% | 0.39 | |
| Total Hospital Net Income (| %) | 5.0% | 3.5% | 1.45 | 4.5% | 1.13 | 6.9% | 0.74 | 13.1% | 0.39 | |
| Return on Equity (%) | | 7.3% | 1.4% | 5.14 | 2.9% | 2.48 | 3.4% | 2.17 | 19.6% | 0.37 | |
| Current Ratio | | 2.5 | 3.9 | 0.64 | 5.4 | 0.46 | 12.0 | 0.21 | 3.1 | 0.80 | |
| Days in Net Patient Account | ts Receivable | 40.9 | 91.7 | 0.45 | 52.8 | 0.77 | 51.1 | 0.80 | 54.3 | 0.75 | |
| Average Payment Period | | 42.9 | 91.7 | 0.47 | 47.9 | 0.90 | 42.5 | 1.01 | 35.2 | 1.22 | |
| Equity Financing (%) | | 25.3% | 59.1% | 0.43 | 77.7% | 0.33 | 70.3% | 0.36 | 17.8% | 1.42 | |
| Long-Term Debt to Equity R | Ratio | 1.7 | 0.4 | 4.12 | 0.1 | 13.06 | 0.1 | 17.47 | 3.1 | 0.55 | |
| Times Interest Earned | | 3.5 | 5.7 | 0.61 | 6.8 | 0.51 | 10.4 | 0.33 | 7.0 | 0.50 | |
| Total Asset Turnover | | 1.4 | 0.4 | 3.47 | 0.7 | 2.14 | 0.5 | 2.86 | 1.5 | 0.96 | |
| Average Age of Plant (Years | s) | 6.5 | 18.1 | 0.36 | 10.8 | 0.60 | 11.6 | 0.56 | 6.8 | 0.95 | |
| Increase (Decrease) Total N | let Patient Revenue | -2.7% | 3.5% | N/A | 3.1% | N/A | 3.2% | N/A | 29.9% | N/A | |
| Outpatient Gross Revenue | (% of Total GPR) | 98.3% | 66.2% | 1.48 | 74.8% | 1.31 | 79.4% | 1.24 | 98.1% | 1.00 | |
| Net Revenue Statistics | | | | | | | | | | | |
| Inpatient Net Revenue per I | | \$19,731 | \$19,849 | 0.99 | \$15,277 | 1.29 | \$11,983 | 1.65 | \$39,830 | 0.50 | |
| Inpatient Net Revenue per [| Day | \$1,676 | \$3,697 | 0.45 | \$3,088 | 0.54 | \$2,623 | 0.64 | \$4,182 | 0.40 | |
| Outpatient Net Revenue per | r Visit | \$3,643 | \$819 | 4.45 | \$666 | 5.47 | \$907 | 4.02 | \$3,803 | 0.96 | |
| Income Statement | | | | sets | | Liabilities & Fund | | | d Balances | | |
| Gross Patient Revenue (GPR) | \$182,623,464 | Cash & Cash Equivalents | | | \$3,220,569 C | | nt Liabilities | \$8 | 3,830,459 | | |
| Less Deductions | \$102,213,104 | Net Patient Receivables | | | \$8,999,861 | Long-Term Debt | | | \$25,253,113 | | |
| Net Patient Revenue | \$80,410,360 | Other Receivables | | | \$8,050,873 | ,873 Other Liabilities | | | \$9,164,657 | | |
| Plus Other Revenue | \$3,470,562 | | | | | Subtotal | | | \$43,248,229 | | |
| Total Revenue | \$83,880,923 | Land, Build | lings & Equipmer | nt (Net) | \$24,980,240 | | | | | | |
| Less Expenses | \$79,646,769 | Other Asse | ets | | \$12,667,061 | Unrestricted Fund Balance | | | \$14 | 1,670,375 | |
| Non-Operating Gains/Losses | \$371 | : | | | | Restricted Fund Balance | | | \$833,753 | | |
| Net Income | \$4,234,525 | Total Asset | S | | \$57,918,604 | Total I | Liabilities & Fun | id Balance | \$57 | 7,918,604 | |
| | | | | | | | | | | | |