

314 Aurora Medical Center - Summit
 36500 Aurora Drive
 Summit, WI 53066
 262-560-6151

Fiscal Year: 01/01 to 12/31
 Type: GMS
 General Medical & Surgical
 Control: Other Not-For-Profit

County: Waukesha
 Analysis Area: Southeastern (2A)
 Volume Group: 5

Selected Utilization Statistics	FY 2022	All GMS Hospitals		Analysis Area 2A		Volume Group 5		FY 2022 vs. 2021	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio
Occupancy Rate (%)									
Adult Medical-Surgical	73.6%	60.7%	1.21	65.2%	1.13	58.7%	1.25	70.5%	1.04
Obstetrics	31.6%	37.3%	0.85	38.4%	0.10	29.8%	1.06	31.2%	1.01
Pediatrics	0.0%	67.4%	N/A	0.0%	N/A	0.0%	N/A	0.0%	N/A
Total Hospital	62.7%	61.9%	1.01	65.0%	0.96	59.2%	1.06	61.5%	1.02
Average Census (Patients)									
Adult Medical-Surgical	42.7	27.3	1.56	30.6	1.40	18.7	2.28	40.9	1.04
Obstetrics	3.8	4.7	0.80	5.3	0.71	2.5	1.50	3.7	1.01
Pediatrics	0.0	1.7	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	62.0	50.5	1.23	59.7	1.04	35.1	1.77	60.8	1.02
Average Length of Stay (Days)									
Adult Medical-Surgical	4.7	4.9	0.95	4.7	0.98	4.5	1.04	4.2	1.10
Obstetrics	2.1	2.4	0.87	2.3	0.90	2.2	0.96	2.1	1.00
Pediatrics	0.0	4.0	N/A	0.0	N/A	0.0	N/A	0.0	N/A
Total Hospital	4.7	5.3	0.90	4.9	0.97	4.6	1.02	4.6	1.03
Surgical Operations									
Inpatient	1,306	990	1.32	1,096	1.19	526	2.48	1,275	1.02
Outpatient	4,844	4,017	1.21	4,105	1.18	3,165	1.53	4,863	1.00
Inpatient as % of All Surgeries	21.2%	19.8%	1.07	21.1%	1.01	14.3%	1.49	20.8%	1.02
Outpatient Visits									
Non-Emergency Visits	104,778	141,022	0.74	148,029	0.71	102,926	1.02	100,277	1.04
Emergency Visits	18,299	17,305	1.06	21,238	0.86	18,037	1.01	17,735	1.03
Full-Time Equivalents (FTEs)									
Administrators	13.0	18.9	0.69	18.9	0.69	17.9	0.73	14.0	0.93
Nurses, Licensed	316.8	234.4	1.35	224.6	1.41	148.0	2.14	325.1	0.97
Ancillary Nursing Personnel	75.1	38.1	1.97	41.2	1.82	25.5	2.94	73.8	1.02
All Other Personnel	712.2	466.6	1.53	410.1	1.74	271.6	2.62	758.1	0.94
Total FTEs	1,117.0	758.0	1.47	694.8	1.61	463.0	2.41	1,171.1	0.95
FTEs per 100 Patient Census (Adjusted)									
Administrators	7.0	12.6	0.55	10.6	0.66	13.6	0.51	8.4	0.83
Nurses, Licensed	169.7	156.2	1.09	125.5	1.35	112.9	1.50	194.5	0.87
Ancillary Nursing Personnel	40.2	25.4	1.58	23.0	1.75	19.5	2.07	44.2	0.91
All Other Personnel	381.5	310.9	1.23	229.1	1.67	207.1	1.84	453.7	0.84
Total FTEs	598.3	505.0	1.18	388.2	1.54	353.1	1.69	700.7	0.85

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds Set Up & Staffed	99	Health Maintenance Organization (HMO)	Yes	Average Beds Used	0	Bassinets	14
Discharges	4,790	Preferred Provider Organization (PPO)	Yes	Discharges	0	Total Births	525
Inpatient Days	22,646			Inpatient Days	0	Newborn Days	907

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Inpatient Service Area	Level of Service*	Beds Set Up & Staffed 12/31/2022	Discharges & Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical							
Adult Medical-Surgical, Acute	1	58	3,340	15,571	73.6%	42.7	4.7
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehabilitation & Physical Medicine	1	4	92	1,181	80.9%	3.2	12.8
Hospice	2	0	0	0	0.0%	0.0	0.0
Acute Long-Term Care	3	0	0	0	0.0%	0.0	0.0
Other Acute	1	4	161	522	0.0%	1.4	3.2
Pediatric, acute	2	0	0	0	0.0%	0.0	0.0
Obstetrics	1	12	656	1,382	31.6%	3.8	2.1
Psychiatric	3	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	3	0	0	0	0.0%	0.0	0.0
ICU/CCU							
Medical-Surgical Intensive Care	2	0	0	0	0.0%	0.0	0.0
Cardiac Intensive Unit	2	0	0	0	0.0%	0.0	0.0
Pediatric Intensive Care	5	0	0	0	0.0%	0.0	0.0
Burn Care	5	0	0	0	0.0%	0.0	0.0
Mixed Intensive Care	1	14	376	3,298	64.5%	9.0	8.8
Step-Down (Special Care)	2	0	0	0	0.0%	0.0	0.0
Neonatal Intensive/Intermediate Care	1	7	60	692	27.1%	1.9	11.5
Other Intensive Care	3	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	3	0	0	0	0.0%	0.0	0.0

Note: data should be used only in rows; do not summarize columns.

* 1 = Provided-Distinct Unit, 2 = Provided-Not Distinct Unit, 3 = Available in Network

** Transfers, which may be estimated, refer only to those between units.

4 = Contracted, 5 = Service Not Provided

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/Assistant Administrators	13	0	13.0	Surgical Personnel	25	11	30.1
Physicians & Dentists	83	33	97.5	Radiological Services Personnel	38	33	51.3
Medical & Dental Residents	0	0	0.0	Sonographers	9	6	12.2
Dental Hygienists	0	0	0.0	Respiratory Therapists	10	8	13.0
Registered Nurses	216	147	272.8	Occupational Therapists	4	14	9.2
Certified Nurse Midwives	0	0	0.0	Occupational Therapy Assistants/Aides	0	0	0.0
Licensed Practical Nurses	17	8	19.5	Physical Therapists	18	18	24.5
Ancillary Nursing Personnel	39	97	75.1	Physical Therapy Assistants/Aides	3	4	3.3
Medical Assistants	41	18	51.3	Recreational Therapists	0	0	0.0
Physician Assistants	14	6	16.7	Dietitians & Nutritionists	2	0	2.0
Nurse Practitioners	17	9	20.5	Psychologists	2	0	2.0
Certified Registered Nurse Anesthetists	0	0	0.0	Social Workers	7	3	7.0
Clinical Nurse Specialists	4	0	4.0	All Other Health Professionals	68	33	80.1
Health Info Mgmt-Administrators/Technicians	36	9	41.3	All Other Personnel	182	86	212.9
Pharmacy Personnel	21	10	22.1				
Clinical Laboratory Personnel	28	14	35.8				
				Total	897	567	1,117.0

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Selected Financial Statistics	FY 2022	All GMS Hospitals		Analysis Area		Volume Group		FY 2022 vs. 2021		
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2021	Ratio	
Gross Revenue as % of Total Gross Patient Revenue										
Medicare	\$305,855,882	50.4%	47.3%	1.07	52.3%	0.96	50.2%	1.01	47.3%	1.07
Medical Assistance	\$48,331,301	8.0%	14.4%	0.55	11.4%	0.70	14.7%	0.54	8.0%	0.99
Commercial	\$227,197,339	37.5%	32.9%	1.14	33.6%	1.12	30.7%	1.22	41.6%	0.90
All Other	\$24,894,534	4.1%	5.4%	0.76	2.7%	1.50	4.4%	0.93	3.1%	1.34
Deductions as % of Total Gross Patient Revenue										
Medicare	\$243,863,476	40.2%	36.1%	1.11	42.5%	0.95	37.5%	1.07	37.4%	1.07
Medical Assistance	\$39,843,983	6.6%	11.3%	0.58	9.4%	0.70	11.2%	0.59	6.5%	1.01
Commercial	\$99,351,698	16.4%	14.8%	1.11	15.7%	1.04	12.7%	1.29	17.7%	0.93
Charity Care	\$4,513,247	0.7%	0.7%	1.03	0.9%	0.83	0.8%	0.90	0.6%	1.31
Bad Debt	\$4,721,423	0.8%	0.9%	0.89	0.9%	0.87	1.0%	0.78	1.0%	0.74
All Other	\$13,788,480	2.3%	3.0%	0.75	1.4%	1.64	2.8%	0.81	1.7%	1.37
Total Deductions	\$406,082,307	67.0%	66.8%	1.00	70.8%	0.95	66.0%	1.02	64.9%	1.03
Other Revenue & Net Gains or Losses										
Other Revenue as % of Total Revenue	0.5%	5.7%	0.09		4.4%	0.12	3.3%	0.16	0.5%	1.01
Net Gains/Losses as % of Net Income	N/A	N/A	N/A		N/A	N/A	14,078.6%	N/A	0.1%	N/A
Expenses as % of Total Expenses										
Salary/Fringe Benefits	\$62,515,790	37.7%	41.8%	0.90	38.5%	0.98	41.0%	0.92	34.6%	1.09
Supplies & Services	\$83,603,012	50.4%	52.2%	0.97	53.6%	0.94	52.7%	0.96	52.1%	0.97
Capital Component	\$19,853,444	12.0%	6.0%	1.99	7.9%	1.52	6.3%	1.91	13.3%	0.90
Fiscal Statistics										
Operating Margin (%)	17.5%	5.7%	3.08		8.7%	2.01	2.9%	6.08	18.8%	0.93
Total Hospital Net Income (%)	17.5%	3.5%	5.03		7.0%	2.50	0.0%	N/A	18.8%	0.93
Return on Equity (%)	6.2%	1.4%	4.34		4.4%	1.42	0.0%	N/A	7.9%	0.78
Current Ratio	32.3	3.9	8.31		10.2	3.16	3.2	10.11	10.4	3.10
Days in Net Patient Accounts Receivable	50.2	91.7	0.55		51.6	0.97	88.3	0.57	64.4	0.78
Average Payment Period	29.0	91.7	0.32		35.0	0.83	85.8	0.34	45.2	0.64
Equity Financing (%)	95.0%	59.1%	1.61		80.3%	1.18	60.3%	1.58	96.2%	0.99
Long-Term Debt to Equity Ratio	0.0	0.4	0.00		0.1	0.02	0.4	0.00	0.0	N/A
Times Interest Earned	6.6	5.7	1.15		7.4	0.88	1.0	6.73	6.1	1.08
Total Asset Turnover	0.4	0.4	0.84		0.6	0.55	0.4	0.80	0.4	0.84
Average Age of Plant (Years)	7.0	18.1	0.38		11.7	0.59	16.0	0.44	9.5	0.74
Increase (Decrease) Total Net Patient Revenue	1.3%	3.5%	0.37		1.1%	1.16	3.7%	0.35	16.5%	0.08
Outpatient Gross Revenue (% of Total GPR)	65.3%	66.2%	0.99		66.3%	0.99	73.1%	0.89	63.3%	1.03
Net Revenue Statistics										
Inpatient Net Revenue per Discharge	\$16,224	\$19,849	0.82		\$15,486	1.05	\$13,245	1.22	\$16,990	0.95
Inpatient Net Revenue per Day	\$3,287	\$3,697	0.89		\$3,131	1.05	\$2,825	1.16	\$3,668	0.90
Outpatient Net Revenue per Visit	\$1,034	\$819	1.26		\$708	1.46	\$766	1.35	\$1,028	1.01

Income Statement		Assets		Liabilities & Fund Balances	
Gross Patient Revenue (GPR)	\$606,279,056	Cash & Cash Equivalents	\$338,525,250	Current Liabilities	\$12,127,441
Less Deductions	\$406,082,307	Net Patient Receivables	\$27,559,848	Long-Term Debt	\$625,123
Net Patient Revenue	\$200,196,749	Other Receivables	\$84,550	Other Liabilities	\$15,608,265
Plus Other Revenue	\$1,097,601			Subtotal	\$28,360,829
Total Revenue	\$201,294,349	Land, Buildings & Equipment (Net)	\$179,186,403	Unrestricted Fund Balance	\$543,142,902
Less Expenses	\$165,972,246	Other Assets	\$26,147,678	Restricted Fund Balance	\$0
Non-Operating Gains/Losses	-\$6,654			Total Liabilities & Fund Balance	\$571,503,731
Net Income	\$35,315,449	Total Assets	\$571,503,729		